





STOCKHOLM PEACE INSTITUTE SOUNDS NUCLEAR WARNING

More accurate arms heighten risk of war

BY WILLIAM DULLFORCE IN STOCKHOLM

HOT ON the heels of the signing of the Strategic Arms Limitation Treaty—SALT II—by Presidents Carter and Brezhnev in Vienna earlier this week comes a warning that improvements both powers are making to the accuracy of their nuclear weapons increase the possibilities of a nuclear war.

The latest issue, however, contains two critical judgments about recent developments in the balance between the two main blocs, NATO and the Warsaw Pact. SIPRI's British director, Dr. Frank Barnaby, argues that the faster the two big powers switch to counterforce nuclear strategies, the greater becomes the probability of a nuclear war.

The big powers in SIPRI's view, are acquiring the power to destroy each other's retaliatory forces through the development of nuclear weapons of far greater accuracy. New warheads for the U.S. Minuteman missiles, for instance, can land within 200 metres of their target.

The big powers are acquiring the ability to destroy each other's retaliatory forces through development of far more accurate nuclear weapons. The next generation of U.S. Minuteman missiles will be accurate to within a few tens of metres.

the five years to 1973 to an annual increase of 15 per cent in the past five years. The largest single component is South Africa's military budget, but the institute also records a tendency to push up spending in East Africa.

Havemann calls for free speech

WEST BERLIN — East Germany's leading dissident, Dr. Robert Havemann, called for freedom of speech and the release of political prisoners in an open letter to the Communist Government made available in West Berlin yesterday.

Belgian riot police meet a dusty Waterloo

BRUSSELS — Belgium's hard-bitten riot police yesterday met their match. Used to quelling student demonstrations and outbreaks of violence that sporadically enliven the country's Flemish Wallonian language war, the paramilitary riot squads were checked by dustmen.

Union in protest march on Rome

SOME 200,000 members of Italy's engineering and metalworkers union will march on Rome today in a mass demonstration which marks the climax of a week of sharply deteriorating industrial relations in the country.

Mitterrand's withdrawal rallies party

CONTROVERSY over the recounted results of the European election has rallied the divided ranks of the French Socialist Party behind its leader, M. Francois Mitterrand.

Catch the sun to Miami daily National Airlines America's Sunshine Airline National's service to Miami departs Heathrow at 12.00 noon every day arriving Miami at 16.05 p.m. with convenient National connections across the U.S.A. to New Orleans, Houston, Los Angeles, San Francisco and Seattle.

Spanish unions call strike over newspaper closures

SPANISH newspapers face stoppages likely later in week. The newspaper closed the capital was Arriba, known of the MCSE chain; latterly regarded as the official government newspaper.

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### Schmidt to ease arms pact with viet PM

By Robert Boyes in Bonn.

HELMUT SCHMIDT, of Germany, will hold talks next week with Mr. Alexei Lebedev, the Soviet Premier, expected to deal with the framework of a future II negotiations and the of intermediate range weapons.

It is expected that talks will be held during a stopover in Moscow on the route to the Tokyo summit, are unlikely to be held during the summit. But they will maintain the impetus to the nuclear arms process by the signing of II early this week by US Jimmy Carter and Brezhnev.

It is concerned that III, which will directly European security, will be bogged down in between the U.S. and ver definitions and pro-Germany is thus for an agreement on framework for SALT II fore the NATO summit imber, unless the U.S. delays ratification of I until 1980 or vetoes the nt altogether.

main difficulties in up the SALT III talks the German view, be sification of strategic tical weaponry and the tion of the Europeans West and East—into the ed SALT framework.

way around these as has been suggested by Christian Democrat ns, Herr Markus Berger rrr Peter Wuerzbach, ve proposed that SALT ided into two sections, nding theatre nuclear and the other sections would hold meetings and there e considerable interplay the two sets of talks. perpowes would take Both sections and the ns would be repre- in the theatre nuclear e believed, however, that let Union may be reluc- share the negotiating ith its Warsaw Pact hen nuclear issues are discussion. This is to be one strong for involving Moscow in arations now

## Bonn pessimistic on U.S. outlook

BY JONATHAN CARR IN BONN

WITH ONE week to go to the Western economic summit conference in Tokyo, the West German Economics Ministry has drawn a sombre picture of the immediate prospects for the United States economy and the dollar.

It fears that—not least because of the oil price increase—the U.S. battle to curb its inflation and trade deficit problems will not have the success hoped for in the second half of this year.

This would lead to a new threat to the stability of the dollar—stability which is so essential to the improvement of the climate for international economic growth, the ministry says.

The points are made in documents prepared by the ministry and placed before leading state and provincial economic officials meeting here yesterday.

The papers are intended as orientation for the officials who meet several times a year to discuss the current economic situation and prospects. This time, they also serve as an indication of government concerns just before the Tokyo conference.

The ministry does not directly criticise U.S. economic and financial policy—indeed, it appears to believe that the Wash-

ington Administration is moving in the right direction. But it does indicate that the movement is so slow as to threaten the economic recovery efforts of other nations.

The ministry remains relatively optimistic about West Germany's own economic prospects, feeling that the target of 4 per cent real growth for 1979 can still be attained, despite difficulties over oil and the partial loss of Iran as an export market.

It underlines the sharp rise in inflation rates in Europe as well as the U.S. and suggests that current account imbalances between the European countries could increase once again this year.

The oil problem had made the need for effective stability policies still more urgent, the Ministry said. Increased inflation and renewed money market turbulence would undermine all efforts to achieve economic improvement and a cut in unemployment.

Stressing that the uncontrolled development of oil prices would have disastrous consequences for the world economy, the Ministry reasserts the need for a "co-operative oil management" an idea bound to be developed by the West Germans in Tokyo.

### Euro-heads take a stroll to the summit

By Robert Mauthner in Strasbourg

THE NINE Common Market heads of government yesterday set an example to the world by taking an energy-saving stroll through the picturesque, medieval streets of Strasbourg, where they are holding their summit meeting.

The walk was Mrs. Margaret Thatcher's first experience of multi-national European diplomacy and judging by her pinched expression, the Prime Minister was not amused.

Though diligent French plain-clothes heavies had made sure that nothing would offend the leaders' sense of decorum by clearing groups of youths with bare midriffs from the route, they had not bargained with the attendant hordes of journalists.

Not even the tall, bronzed figure of President Giscard on her left and the stocky and impassive bulk of Herr Schmidt on her right could prevent Mrs. Thatcher being jostled. It was a tribute to her hairdresser that not a strand of her impressively golden coiffure was out of place at the end of the historic Euro-walk.

To reward them for the ordeal, which only President Giscard seemed to have thoroughly enjoyed, the leaders were presented with a medal commemorating the introduction of the European monetary system last March. Noblesse oblige, even Mrs. Thatcher was given this replica of the first coin struck by Charles VI, though Britain is not a member of EMS.

Rank was strictly respected by the protocol-conscious French hosts. The heads of government received a gilt medal, while lesser participants at the summit, such as European Commission President Roy Jenkins, had to make do with silver.

The harassed Nine leaders were so glad to reach the haven of Strasbourg Town Hall, where they were meeting, that some of them were locked out in the general scramble for shelter. Herr Hans-Dietrich Genscher, the West German Foreign Minister, and his Dutch colleague, Mr. Chris Van der Klaauw, were seen desperately knocking on the closed doors to gain admittance.

### Demand grows for Norway to order Staffjord platform

BY FAY GJESTER IN OSLO

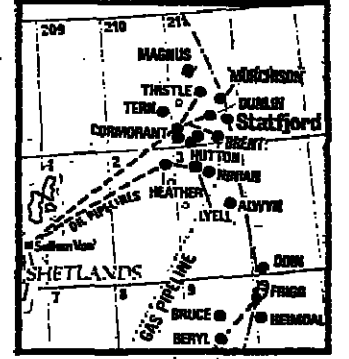
NORWAY'S FEDERATION of industry has joined the chorus of voices in the country urging an early decision to build a third platform for the Anglo-Norwegian Statfjord field.

In an analysis of the industrial spin-off from offshore activities, the federation says employment in Norwegian fabricating companies will fall sharply unless a decision to build the platform—Statfjord C—is taken before the end of the summer.

The assumption is that the order for the third structure is bound to go to Norwegian industry. Britain has argued that a third platform should be built in the UK, which owns just over 11 per cent of the field.

The federation points out that after 1981-82, there will be a gap in the flow of orders from the offshore industry. Statfjord B (the field's second platform) will probably be finished by then.

While the outlook for Norwegian fabricators is uncertain, companies specialising in maintenance can expect a busy time, the federation predicts. Assuming that the annual value of maintenance work on North Sea structures will be about



8 per cent of their initial cost, the total North Sea maintenance market—worth about Nkr 2.5bn (£225m) today—will rise to about Nkr 6.4bn (£587m) in 1984, and then level off.

Commenting on the federation's statement, the Oil Ministry said that a final decision about Statfjord C was expected before the end of this year. Contracts could not be placed until next year at the earliest.

Norway had a payments deficit of Nkr 1,405m (£129m) in the first four months of 1979, well below government forecasts.

## Walker opts for farm price compromise

BY MARGARET VAN HATTEM IN BRUSSELS



Mr. Finn Olav Gundelach

EARLY YESTERDAY morning in Luxembourg, large cracks appeared in Britain's hitherto tough position on EEC common farm prices.

Mr. Peter Walker, the British Agriculture Minister, made it clear at the end of a late night negotiating session that the UK was no longer insisting that prices be frozen on any farm products other than milk.

At mid-day yesterday, he accepted an agreement put together by his EEC counterparts to freeze milk prices, but to raise all other common prices by an average 1.5 per cent.

It is generally accepted in Luxembourg that a settlement in this farm price review would not have been possible, at least until the autumn, had the Conservatives upheld the rigid line of the previous Labour Government, which had threatened to veto any settlement that did not include an overall price freeze.

The EEC Agriculture Commissioner, Mr. Finn Olav Gundelach, angrily denounced the package, and dissociated the Commission from it. He reproached Britain for withdrawing much-needed support from the Commission's proposals for a price freeze.

But observers suggested that the Commission itself paved the way for the British change of position when it presented a paper on Wednesday indicating it would support a 2 per cent average price rise provided that Ministers could agree in advance to settle on this basis.

Once this paper had been put forward, it appears that France no longer felt under pressure to drop its insistence on price rises. The Commission is believed

to have dissociated as if from the new package largely because of the Ministers' total rejection of its proposals to impose a stiff new tax on milk production.

Milk surpluses are the Community's biggest agricultural problem. Supporting the high EEC milk price last year cost the Community more than £2bn (3,376m units of account), almost 40 per cent of the EEC farm budget.

Last year, milk production rose by 5 per cent to a level 17 per cent above EEC requirements. This year it has been rising by 2.5 per cent.

Faced with this situation, the Commission began last year by proposing to stop buying up surpluses when production exceeded set limits.

Since this appeared to be unacceptable to the Farm Ministers, the commission proposed a tax on milk production which would increase progressively as milk deliveries rose.

On current trends, this would have cut dairy farmers' incomes by 10 per cent, which the Commission said would prove a substantial disincentive to production.

Since this, too, appeared unacceptable, it came up with a weaker proposal—to reduce the effective level of the tax to around 5 per cent. This proposal was made earlier this year, before the Ministers began intensive discussions.

On Tuesday, the Commission concluded from its bilateral talks with the Nine Ministers that even this diluted suggestion was unacceptable. So it proposed a 3 per cent tax, to be increased to 4 per cent next year if this year's output should rise by more than 2 per cent.

But the Ministers took things into their own hands yesterday and decided to retain the tax as it stands—at a flat rate of 0.5 per cent.

Many following the talks in Luxembourg were taken aback at Britain's decision to accept the deal, a decision apparently taken while the Ministers were in restricted session, without access to their advisers and civil servants.

Mr. Walker had earlier said that the milk tax had never been intended as a disincentive to production—it was merely a useful source of EEC revenue.

He later added that he considered the milk surplus a major problem, but could not support the tax as proposed by the

Commission because by exempting small farmers, it discriminated against efficient British farmers.

Mr. Walker expressed similar views on the sugar surplus, the second biggest problem, after milk. The Community has a surplus of 3m tonnes this year. He said he had backed Commission proposals to cut the quotas of sugar eligible for export subsidies, but that none of the other eight Ministers had supported him.

He added that he considered that the effects on the surplus of raising the sugar price by 1 or 2 per cent would be negligible—cutting the quota would have been a much more important step.

By conceding on milk and sugar, and on the overall level of prices, Mr. Walker opened the way for France and Germany to resolve their dispute over German farm subsidies.

In return for these concessions, Mr. Walker appears certain to secure the 5 per cent devaluation of the "green pound" for which he had pressed, together with an increase in UK butter subsidies which should partly offset the price rise resulting from the "green pound" devaluation.

For the British farmer, the package (including the "green pound" devaluation approved in March) represents an eventual price rise of 12 per cent, so the deal struck by Mr. Walker will probably come as good news. For the British consumer, it means an increase in food prices of around 3 per cent—not such good news.

### Irish interest rates go up

BY STEWART DALBY IN BELFAST

IRISH INTEREST rates rise to an all-time record with the announcement yesterday that increases between 14 and 21 percentage points are to come into effect from close of business today.

The Irish banks standing committee also announced that deposit rates with the four associated banks will be increased by amounts ranging from 1½ to 3 percentage points.

The biggest increase in the borrowing rates comes in the Triple A category. That is the rate for local authorities, the Government and blue chip companies. The increase is of 2½ points which means that overdrafts and term loans up to one year will cost 15½ per cent. Term loans for between one and three years will cost 16 per cent and term loans from between three

and five years will cost 16½ per cent.

The increases are likely to be followed by a rise in mortgage rates which, at present, stand at 14.15 per cent.

The category to fare least badly is personal borrowers. Overdraft charge go up 1½ per cent to 17½ per cent. Loans for more than a year and up to three years will cost 10 per cent and loans for more than five years and up to seven years will cost 19.25 per cent.

The standing committee stressed that in the past interest rates in London were the predominant influence in Irish rates. But since Ireland joined the European monetary system there was an influence from international rates particularly those in other EMS countries.



'Behind the Bow Ties'—a profile of the Northern Sinfonia, one of Britain's top three chamber orchestras. Tynes Tees Television, for the network.

'Song by Song'—based on Ned Sherrin's Broadway success—the story of star songsmiths Alan Lerner, Dorothy Fields, Sheldon Harnick. Yorkshire Television, for the network.

# Piano.....Forte

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What, never? You never watch 'Whicker's World'? Or 'Global Village'?  
You didn't see 'The Secret Hospital'?  
Well—except things like that. Otherwise never.  
And you didn't watch that dramatic tour-de-force 'After Julius', or the other plays from Yorkshire—like 'Plays for Pleasure'?  
Well, yes, those.  
And didn't you tell me yourself that you'd enjoyed that Tynes Tees documentary on Captain Cook, and that other one on Thomas Bewick?

So the exception proves the rule.  
Of course, silly me! And the more exceptions, the more they prove it.  
Well, all right—plays, that sort of thing... current affairs, that sort of thing... documentaries, anything like that.... But we're not what you'd call paper viewers.  
So that's why you've been telling me about 'Don't Just Sit There' and 'You're Only Young Twice' and 'In Loving Memory'....  
All, as it happens, from Trident.  
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OVERSEAS NEWS

AMERICAN NEWS

Muldoon announces immediate devaluation

AN IMMEDIATE 5 per cent devaluation of the New Zealand dollar was announced by Mr. Robert Muldoon, Prime Minister and Minister of Finance, last night when he presented a budget strongly geared towards boosting exports, reducing imports and holding state spending...

Troops shoot at pro-Lule protesters

BY JOHN WORRALL IN NAIROBI

TROOPS opened fire in Kampala yesterday to break up a demonstration by some 20,000 people demanding the reinstatement of deposed President Yusuf Lule—who issued a statement insisting that he was still President of Uganda.



Mr. Godfrey Binaisa, a former Attorney-General, is sworn in, as acting President of Uganda.

The trouble was sparked off by the deposition of President Lule called in by the National Consultative Council (NCC), which passes for Uganda's Parliament. In his place, it elected Mr. Godfrey Binaisa, the Attorney-General, who was sworn in as President on Wednesday night on the steps of Parliament House.

where he was still living, which said he was still head of state and had instructed his cabinet to continue working normally. He declared the NCC's action to be "unconstitutional and illegal" and later said that he considered he could only be removed through elections or a referendum.

S. Africa eases capital transfers

By Quentin Peel in Johannesburg

SENATOR Owen Horwood, South Africa's Minister of Finance, announced yesterday that South African residents will be allowed to transfer capital out of the country through the financial rand, South Africa's second currency, in a new relaxation of exchange controls.

The rules governing the transfer of funds by both immigrants and emigrants are also to be relaxed, in what is seen as a move to make immigration to South Africa more attractive than hitherto, as well as reducing the illegal outflow of funds.

Constitution crisis for Muzorewa

By Tony Hawkins in Salisbury

ONLY five days before the ceremonial opening of Zimbabwe Rhodesia's black-dominated Parliament, Bishop Abel Muzorewa's Government is facing a constitutional crisis caused by a split within his ruling United African National Council.

The Prime Minister said yesterday that his party would nominate eight new MPs to replace Mr. James Chikerema and his seven colleagues who resigned from the UANC on Wednesday and established their own group.

Limann's party leading poll

BY MARK WEBSTER IN ACCRA

THE People's National Party (PNP) of Dr. Hilla Limann looked set for victory yesterday in Ghana's parliamentary elections with all but six of the 140 seats declared.

The PNP was also in the lead in the poll for President of Ghana, although a run-off seems certain in this poll between the PNP and the People's Front Party (PFP) of Mr. Victor Owusu.

Dr. Kwame Nkrumah, though it has considerably diluted Dr. Nkrumah's brand of African socialism.

Dr. Limann was virtually unknown in Ghanaian politics until he was chosen to lead the party earlier this year. A career diplomat, he was chosen after the party leader, Mr. Imoru Egala, was banned from taking part in the elections.

The outcome of the voting on the second leg of the presidential election depends on how voters who backed one of the minor candidates in the first round switch their vote. The outcome is very much in doubt.

Fit-L.L. Jerry Rawlings, chairman of Ghana's Armed Forces

following the overthrow of Idi Amin. A centre element of the conflict is the future of exiled former President Milton Obote, who apparently wants to return home shortly. He is deeply disliked by the country's largest tribe, the Baganda.

Demonstrations demanding the reinstatement of President Lule began in Kampala on Wednesday night. Thousands marched to State House shouting "Up Lule" and "Down Rugeanyo"—a reference to the chairman of the NCC.

Mr. Voveri Mweveni, Minister of Defence in the Binaisa Government, yesterday banned all demonstrations in Kampala and warned members of the public "not to be used in a game they do not understand."

All offices and factories in the capital were closed. Two white employees of Barclays Bank were wounded on Wednesday night when Tanzanian troops opened fire as they drove their car through a roadblock.

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The Prime Minister said yesterday that his party would nominate eight new MPs to replace Mr. James Chikerema and his seven colleagues who resigned from the UANC on Wednesday and established their own group.

The Bishop claims that because Mr. Chikerema and his supporters were elected on a UANC ticket under the proportional representation party list system in the April elections, they are required to resign their seats when leaving the party.

But constitutional experts said yesterday that not only was the new party entitled to its eight parliamentary seats but also to two Cabinet posts and one deputy ministerial post.

The three ministerial posts would, in terms of the constitution, be taken from the UANC and given to the new party, thereby robbing the Bishop of his majority in the Cabinet as well as his overall parliamentary majority.

It is understood that the situation was explained to the Bishop by senior Government legal advisers yesterday. It is believed that the only way open to the Bishop to redress the situation would be by amending the entrenched provisions in the constitution. That would require his winning at least 78 of the 100 parliamentary votes.

At this early stage there are not thought to be any plans to submit a constitutional amendment to Parliament which opens next Tuesday. But the news that he will have to demote two of his Ministers and remove one Deputy Minister, so that his arch-rival Mr. Chikerema can take over their posts is believed to have shocked the Prime Minister.

It is not clear whether the Bishop could muster 78 parliamentary votes to amend the constitution. There is also growing concern amongst whites that the whole carefully-planned transition to majority rule is being threatened by "irresponsible and self-seeking" black politicians.

Mr. Smith and his parliamentary colleagues will come under heavy pressure from the business community and whites generally to support the Bishop in any programme designed to ensure a strong and united black-led Government.

China to increase crop payments

PEKING—China is planning to lift farm production by 4 per cent during the year as part of its plan to increase the wages paid to peasant workers.

Investment in farming will rise to 14 per cent of the state spending this year, against 10.7 per cent in 1978.

Mr. Yu Quili, vice-premier, chairman of the State Planning Commission, told the congress that the Government also aims to bring the rate of population growth down to 1 per cent—a target already met in 11 of China's 29 provinces, autonomous regions and cities.

Light industry would also receive an investment boost to 5.8 per cent from 5.4 per cent last year but heavy industry would be cut to 46.8 per cent compared with 54.7 per cent in 1978.

'Free lunch' that went too far

BY JOHN HOFFMANN IN PEKING

EVEN IN Communist China, the wheels of commerce are occasionally oiled by those capitalist lubricants, the free lunch and the expense account.

And why not? The leadership has said that during modernisation, China would adopt recognised world-wide business and trading practices.

But the authorities have now made it clear that buttering up clients at the boss's expense is taking modernisation a bit too far.

20-day binge

The point was made recently when a provincial trade official was fired for treating seven potential customers to a sumptuous 20-day binge that drained 26,000 yuan (£7,500) from the State coffers.

Wang Zhenyu was a deputy

reported an average per capita income of Y71 (\$44) for the whole of last year.

The New China News Agency last night quoted Mr. Yu as saying that the total value of farm output last year was Y145.9bn (\$88bn) while the equivalent figure for industry was Y423.1bn (\$255bn).

Mr. Yu gave the congress a draft of the 1979 national economic plan and was followed by Mr. Zhang Jingfu, Finance Minister, who was presenting the final state accounts for 1978 and the state budget for this year.

Officials said most of the investment in agriculture would go into producing grain and cash crops, animal husbandry, fish farming and building up poor areas.

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The rules governing the transfer of funds by both immigrants and emigrants are also to be relaxed, in what is seen as a move to make immigration to South Africa more attractive than hitherto, as well as reducing the illegal outflow of funds.

The other effect of the new moves is likely to be some expansion of the existing financial rand market, where buying has narrowed the discount on commercial rands from more than 40 per cent to nearer 20 per cent since the beginning of the year.

Mr. Horwood said the new system was a logical step along the path of reforms proposed by Dr. Gerhard de Kock to create a free foreign exchange market in South Africa. The first move was the start of a managed float of the commercial rand in January, and the extension of the use of financial rand to cover all equity investment rather than simple security investment on his Johannesburg stock exchange.

Outward transfers of capital by South African residents will still be subject to approval by the Reserve Bank, but permission will be given more readily than hitherto, Mr. Horwood said. That was because transactions in the financial rand market would have no direct effect on official reserves, being direct transactions between residents and non-residents.

The move is likely to benefit rich emigrants, rather than the ordinary man. Whereas anyone leaving South Africa has in the past been able to transfer half his assets, up to a maximum of R30,000 (£18,901), at the full commercial exchange rate, in future he may only take the normal travel allowance of R9,000 at the full rate. Any other capital up to a maximum of R100,000 will be transferable through the financial rand, thereby suffering an automatic discount.

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U.S. OIL CRISIS Hauliers lean on Carter's energy policy

BY STEWART FLEMING IN NEW YORK

WITH EACH new manifestation of the U.S. oil crisis President Carter and his officials find themselves increasingly cast in the role of repair men struggling to plug one hole in the dam only to see the waters flooding through another breach.

It is a picture which conveys to the ordinary American a sense that his Government is rapidly losing what little control it appeared to have over energy, and which is reflected in the opinion polls when voters are asked to rate the President's performance.

It is partly in this light that the latest crisis facing Washington on the energy front, a growing shortage of diesel fuel, which is threatening to shut down the haulage industry and sections of the railroads, needs to be seen.

Yesterday thousands of independent lorry drivers began to respond to a call for a work stoppage which could within a matter of days result in supermarkets running short of fresh meat and vegetables, even fighter fuel supplies in parts of the country, and further violence.

Some one driver has been killed by a sniper's bullet, and several injured in two States, and the National Guard has had to be called out.

The drivers are tough men. Officials of the Teamsters' Union, which represents many of them, once broke a wildcat strike by firing a magazine of bullets into a crowd of unofficial strikers who were also, as it happened, union members.

They are bitter that the Department of Energy intervened in the diesel market in May with a special allocation system to provide farmers with 100 per cent of their needs so they can plant their crops. They reduced diesel allocations to 75 per cent for the haulage industry. Drivers suspect that the oil companies are conspiring against them to withhold supplies and drive up prices, and they are angry that the big haulage corporations, with long-term supply contracts and their own terminals, do not seem to be suffering as much. Hence the threats of violence against fleet operators—threats which in 1974 frightened the fleet into paying enough to make many of them quit the road, further disrupting the industry.

In the past week the Administration has begun to try and satisfy the drivers. The ICC has so far granted them a special surcharge on freight rates of 6 per cent in order to cover the cost of diesel fuel price increases. The drivers say it is inadequate and of no benefit to the thousands of them in areas of trade which are not regulated by the ICC.

A problem for the Administration is to determine what concessions to make to satisfy so diverse a group of suppliers. Some drivers are pressing for a relaxation of the 55-mile-per-hour speed limit. Others want an easing of load weight regulations. Some see in the crisis an opportunity to press for deregulation of the industry—something to which the Carter Administration is already committed. Still others fear that deregulation will give the giant corporations the chance to squeeze them out of business.

The Teamsters' Union, a powerful but uninvolved force is worried that if formal leadership emerges from the fragmented ranks of the independent drivers, many of them might desert the union, weakening its iron grip on the haulage industry.

The hauliers' work stoppage is thus a drama being played out at many levels. It is throwing up the same bitter recriminations and confusion which permeates the U.S. energy scene as a whole and it will force the Administration into new policy initiatives.

The Administration is confronted with a series of extremely difficult choices. If it reduces priority allocation for farming as the planting season winds down, who will get the freed diesel supplies? Should the hauliers or the railroads be given a priority allocation and industry perhaps pressured to switch from diesel to coal? Or should the Administration leave the market alone to allocate supplies, taking the risk that the drivers might lose out? Should the Administration wait to see whether the independent hauliers respond to the stoppage call before deciding whether drastic steps are needed? Should the oil companies be pressed to increase diesel fuel supplies, and what would be the implications of such a decision for home heating fuel oil supplies in the coming winter?

Diesel and home heating oil are similar refined products, and more of one probably means less of the other. Plugging one breach in the dam might cause it to spring a leak somewhere else. Home heating oil supplies are already threatened and the market is seething. President Carter might have to campaign for re-election in the snows of New Hampshire among voters whose homes are decorated with icicles—indoors.

They are bitter that the Department of Energy intervened in the diesel market in May with a special allocation system to provide farmers with 100 per cent of their needs so they can plant their crops. They reduced diesel allocations to 75 per cent for the haulage industry. Drivers suspect that the oil companies are conspiring against them to withhold supplies and drive up prices, and they are angry that the big haulage corporations, with long-term supply contracts and their own terminals, do not seem to be suffering as much. Hence the threats of violence against fleet operators—threats which in 1974 frightened the fleet into paying enough to make many of them quit the road, further disrupting the industry.

In the past week the Administration has begun to try and satisfy the drivers. The ICC has so far granted them a special surcharge on freight rates of 6 per cent in order to cover the cost of diesel fuel price increases. The drivers say it is inadequate and of no benefit to the thousands of them in areas of trade which are not regulated by the ICC.

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SENATOR Owen Horwood, South Africa's Minister of Finance, announced yesterday that South African residents will be allowed to transfer capital out of the country through the financial rand, South Africa's second currency, in a new relaxation of exchange controls.

The rules governing the transfer of funds by both immigrants and emigrants are also to be relaxed, in what is seen as a move to make immigration to South Africa more attractive than hitherto, as well as reducing the illegal outflow of funds.

The other effect of the new moves is likely to be some expansion of the existing financial rand market, where buying has narrowed the discount on commercial rands from more than 40 per cent to nearer 20 per cent since the beginning of the year.

Mr. Horwood said the new system was a logical step along the path of reforms proposed by Dr. Gerhard de Kock to create a free foreign exchange market in South Africa. The first move was the start of a managed float of the commercial rand in January, and the extension of the use of financial rand to cover all equity investment rather than simple security investment on his Johannesburg stock exchange.

Outward transfers of capital by South African residents will still be subject to approval by the Reserve Bank, but permission will be given more readily than hitherto, Mr. Horwood said. That was because transactions in the financial rand market would have no direct effect on official reserves, being direct transactions between residents and non-residents.

The move is likely to benefit rich emigrants, rather than the ordinary man. Whereas anyone leaving South Africa has in the past been able to transfer half his assets, up to a maximum of R30,000 (£18,901), at the full commercial exchange rate, in future he may only take the normal travel allowance of R9,000 at the full rate. Any other capital up to a maximum of R100,000 will be transferable through the financial rand, thereby suffering an automatic discount.

Mr. Yu gave the congress a draft of the 1979 national economic plan and was followed by Mr. Zhang Jingfu, Finance Minister, who was presenting the final state accounts for 1978 and the state budget for this year.

Officials said most of the investment in agriculture would go into producing grain and cash crops, animal husbandry, fish farming and building up poor areas.

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Mass strikes in Australia

By Andrew Clark in Sydney

THE 24-hour national strike, called by Australian unions as a protest against arrest of 10 of their colleagues during a meeting in Western Australia last week, finished at midnight Thursday. But it remains unclear whether further action, including a potentially damaging union ban on the exports of the state's vast mineral exports, will continue.

Australian unions, particularly the west Australian branches, are demanding the repeal of a section of the State Police Act (under which the unionists were arrested) which outlaws any public meeting without written permission of the police commissioner.

The strike brought the mining industry to a standstill, stranded ships in port and hampered business and manufacturing. Some 1.5m workers took part in the strike.

U.S.-PAKISTAN RELATIONS

Zia's nuclear plans endanger old ties

BY OUR FOREIGN STAFF

PAKISTAN'S continuing efforts to acquire a nuclear bomb have plunged relations with its old ally the U.S. to an unprecedented low. Although no rupture in their 25-year-old links is expected yet, Washington's commitment to Islamabad is now being increasingly questioned.

The deterioration has gone so far that Washington is understood to have withdrawn an offer to sell to Pakistan F-7 tactical fighter aircraft to replace its ageing F-86 Sabres. The Carter Administration had been trying to arrange with Congress credits for Pakistan to buy these aircraft in a bid to tempt it away from its ambitions about nuclear weapons. Now the U.S. is no longer apparently prepared to sell the aircraft at all, even if Pakistan manages to raise the cash from Saudi Arabia—something which it has been trying to do.

In many ways it is a repeat performance of Dr. Kissinger's hectic but unrewarding efforts

in 1976 to stop Pakistan purchasing a nuclear reprocessing plant from France. A deal under which Washington would sell Pakistan A-7 attack aircraft was called off when it became apparent that the now-hanged former leader, Mr. Bhutto, was adamant about the plant.

Mr. Bhutto said his country was on the verge of matching India's nuclear capability when he was deposed in 1977.

Now the issue is Pakistan military government's surreptitious purchases of component parts in Europe, and especially Britain, for a uranium enrichment plant being built near Rawalpindi. The U.S. has already cut off project aid to Pakistan because of these purchases, which Pakistan began when it was frustrated in its efforts to acquire key parts for the French reprocessing plant.

European governments took action to stop these purchases but the U.S. is still far from satisfied about the work going on in the enrichment plant. It is thought that Pakistan might be able to detonate a uranium

device within less than two years and acquire a weapon within three to five years. If so, nuclear confrontation is threatened in the sub-continent and Pakistan might trade with its Arab neighbours an "Islamic bomb" with which to menace Israel.

The nose-diving in relations between Pakistan and the U.S. over the nuclear issue coincides with setbacks over other issues which have worsened links further. For the second year running Washington stood firm earlier this month when Pakistan requested a rescheduling of its international debt repayments from the consortium of Western aid donors. On the surface the reason was that Pakistan was not about to default on repayments. In reality it was because, on this issue as on the nuclear issue, Islamabad had done too little at home to warrant encouragement.

There is a growing feeling in Washington that the Western umbrella has allowed Pakistan to live beyond its means, not

only economically but also politically—that it has hampered rather than encouraged normalisation with India. On its side Pakistan's own commitment to the West is weakening. It has withdrawn in apparent disgust from the Central Treaty Organisation (CENTO) and is now trying to join the non-aligned movement.

However, there is an important link still in place. Even though Pakistan complains about the failures of CENTO during its confrontations with India, the country has retained its protective bilateral treaty with the United States dating from 1959, under which Washington would back Islamabad in the face of a Communist threat. But this is not something Islamabad likes to trumpet at this point, even as it vents its fears about the intensifying Soviet presence in the region particularly in neighbouring Afghanistan.

Northrop's F5 — no longer on offer to Pakistan.

workers wrote: "When we sell footpaste, we ask the customers to return the old, empty tubes. Like swallows building their nests bit by bit, we save what we can so as to accumulate funds for the State.

But Wang Zhenyu is like a rat, nibbling away at the foundations of Socialism."

It was not reported whether Wang's expensive exercise in public relations paid off in orders from his guests. Even if it did, his successor will have to find other ways to woo clients.

Jilin Province has handed the free lunch. Officials have been issued with a list of "seven prohibitions" which forbid even the handing out of sample goods.

Wang had staged elaborate feasts, ignoring the Government regulation that officials on duty away from home should pay for their own food, and had disposed of one fannu of wine, 60,000 cigarettes and 12 kg. of high-grade tea.

Some newspaper readers reacted with outrage to the scandal, pointing out that Wang had squandered the equivalent of a year's wages for 100 peasants. They demanded that he should foot the bill.

A group of thrifty shop

Wang Zhenyu was a deputy

Northrop's F5 — no longer on offer to Pakistan.

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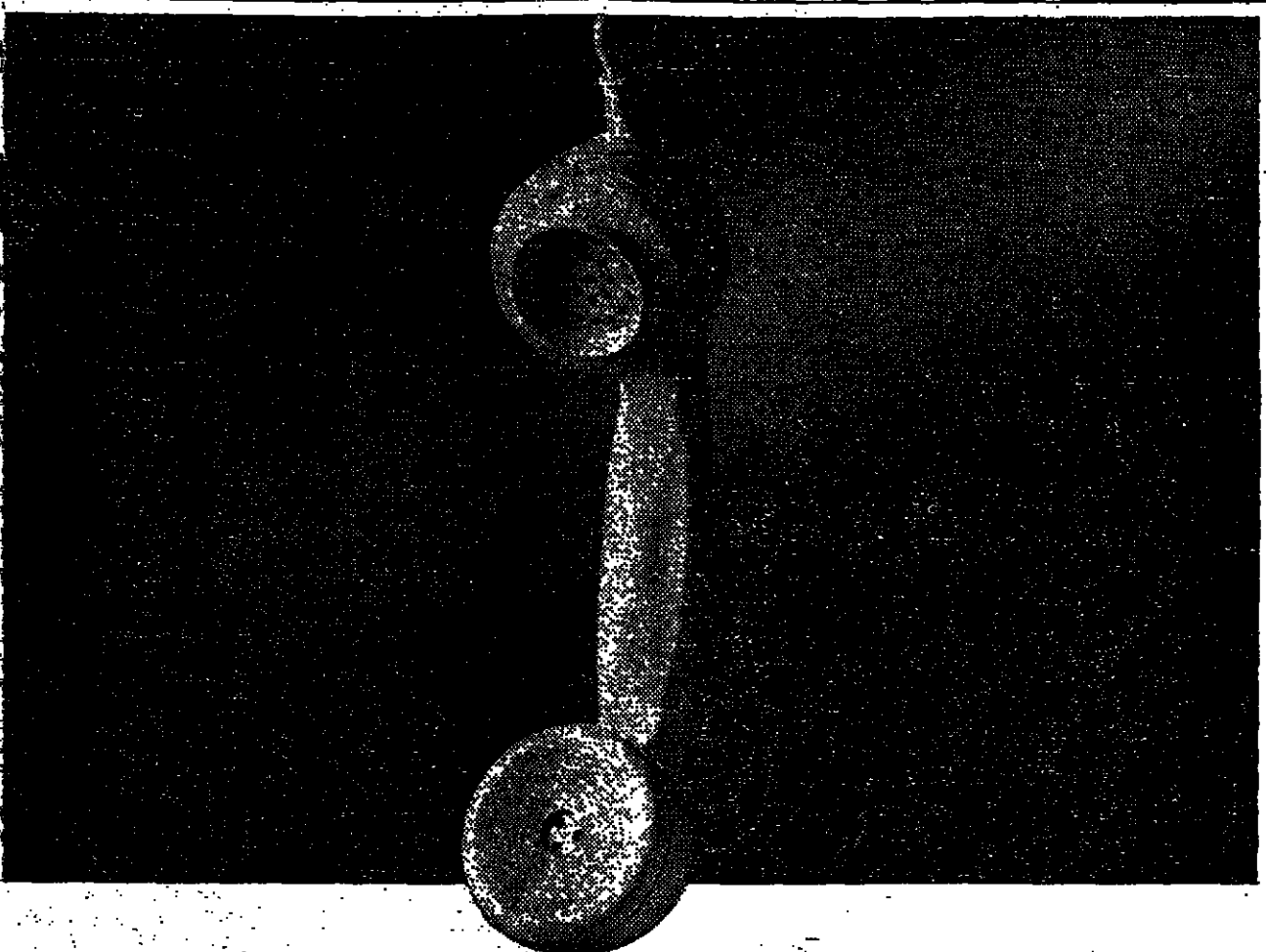
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فيلبس في المستقبل

**PHILIPS**

Simply years ahead



**Philips have a message of hope for all hangers-on.**

The saddest sentence in the English language is "I'm sorry caller, there's no reply". Philips' new EBX 8000 computerised range kills both these irritants, and a good ymore. If a line is engaged, or unanswered, it automatically transfer the call to another or lines, in a pre-arranged rota.

**DON'T CALL US, IT'LL CALL YOU**

The EBX 8000 will even automatically ring

you back if you call an engaged extension, when that extension is free.

It will bring a third party in on a conversation, at your bidding. It has a very ingenious system of abbreviated dialling, which enables you to call München-Gladbach in just three or four digits. (Less chance of mistakes.)

And if you want to prevent your secretary ringing her boyfriend in Sydney, it has a fiendish device that remembers to stop such an

abandoned use. And it does much more to make it literally future-proof—from 300 to 8,000 extensions.

The EBX 8000 typifies Philips' approach to business equipment. Put simply, it's the 'better mousetrap' philosophy.

Philips believe all things are capable of improvement. Inconveniences, snags, snarl-ups and delays are not an inevitable pre-ordained part of business life.



**How Philips made the quick brown fox jump even quicker.**

"Send this memo only to the members of the company earning over £26,000 a year. And I want the pyramid chart of our overseas structure completely revised. After that, you can update our brochure for new staff to bring it into line with the Sex Discrimination Act."

A secretary armed with the new Philips 300 Series Dictating machine for word input and the P5002 Word Processor for word output would take this in her stride.

**THE COMPUTER WITH A 40,000-WORD VOCABULARY**

The 300 Series Dictation/Transcription

range will cope with 30 minutes of dictation on the new 'Mark and Find' mini-cassette—about 4,000 words.

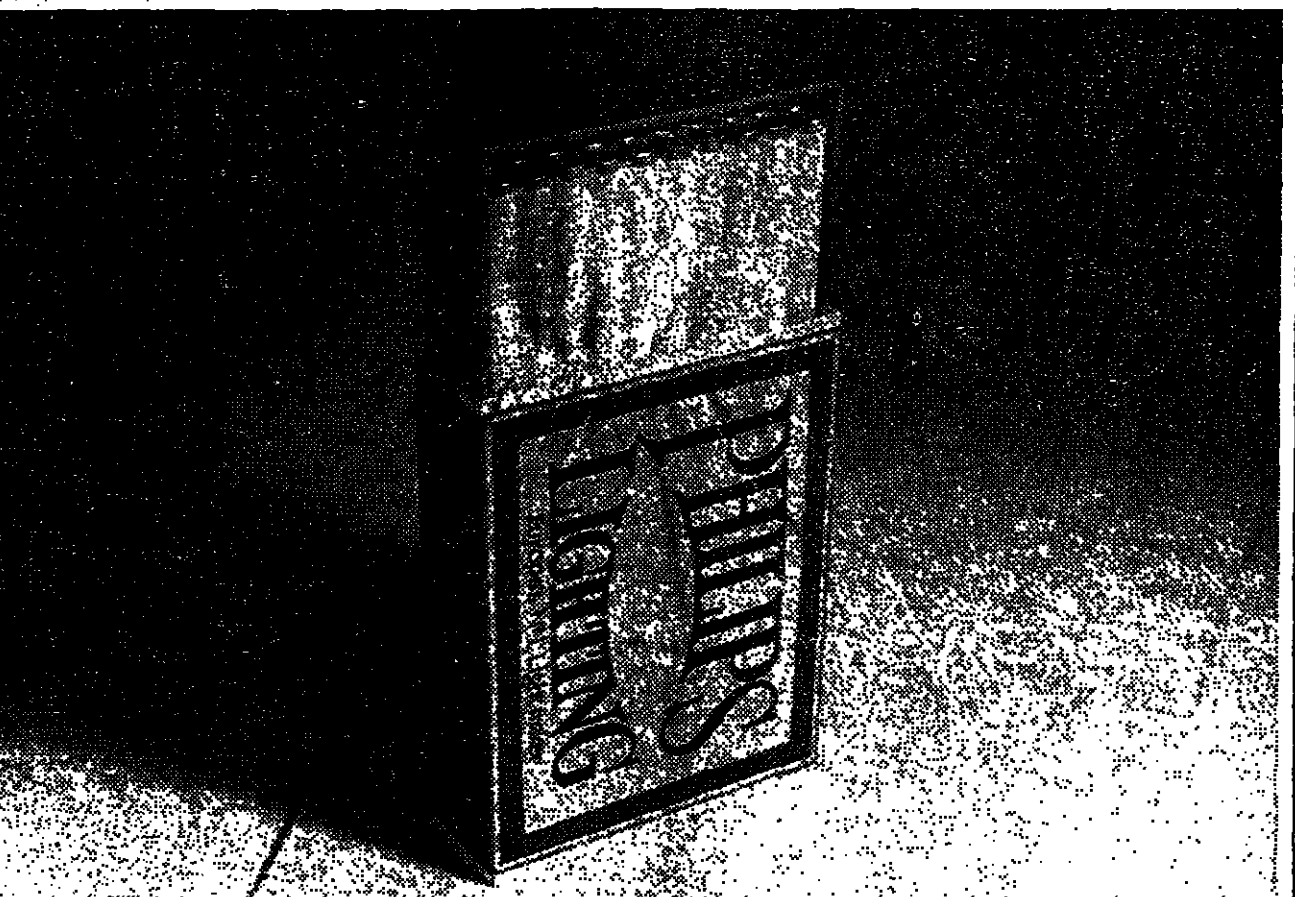
The P5002 Word Processor can memorise 128 typed A4 pages which is the equivalent of 10 of these mini-cassettes.

It will type them, amend them, personalize them (in the case of letters), search through a whole document for a particular phrase, and even remember that every time you say 'p/eratio' you want it spelled out as 'price earning ratio on a nil

tax basis." Because the P5002 uses floppy disks for its elephantine memory it cuts down dramatically the time your secretary needs for what is called her 'text production function' (typing, to you and me).

So she has more time to be a real secretary.

And this, so far as Philips are concerned, is what business efficiency is all about—making machines do the boring, repetitive parts, so that people can concentrate on more rewarding work.



**Ask us for a light, and we could cut your lighting electricity bill by 1/3**

Until Philips introduced Colour 84, high output fluorescent lighting gave poor rendering, and tubes which gave faithful colour were poor in light output.

Indifferent lighting standards—whether in terms of level of light or colour values—are bad productivity, for staff morale, and for showing goods to best effect in a store.

The breakthrough came with Colour 84.

Using a new generation of fluorescent powders, derived from their knowledge of colour TV, Philips developed a unique combination of high light output and high colour rendering.

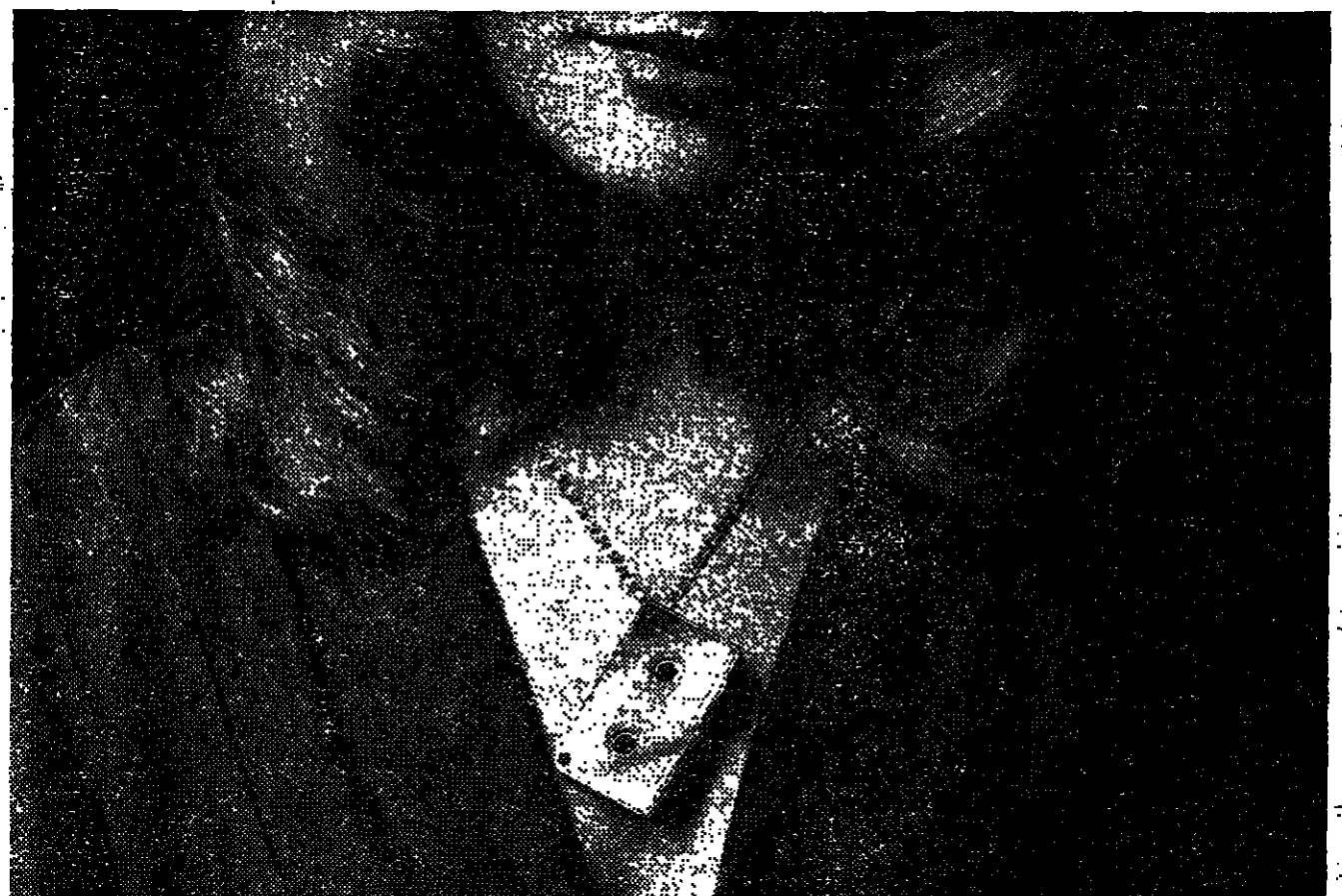
**NO SELLING UNDER FALSE COLOURS**

Shopkeepers like Colour 84, because nobody buys a bluish pink cardigan only to find it's old rose when they get it home. Office

managers like it because it's easier on the eyes. And accountants like it because it cuts lighting electricity bills by up to 1/3.

Colour 84 is typical of Philips' attitude to efficiency. Don't just make something more economical. Make it demonstrably better.

And this tenet is followed faithfully in every area of business efficiency in which Philips are involved.



**What the well-dressed computer operator is wearing.**

It is, of course, a mini-cassette. (A Philips invention, by the way.) But it's not for dictation.

It's used to program Philips' new generation of small computers for companies about to take the awesome step of moving into computers from electro-mechanical accounting.

The INFORM4, P300 and P400 ranges have been designed to make this transition as painless as possible.

They range in price from the cost of a Cortina to a Daimler Double-Six. They are

backed by a library of 200 ready-to-wear programs, neatly packaged in mini-cassettes.

**THEY CALL IT 'USER FRIENDLY'**

Most important from a first-timer's viewpoint, they are, in the jargon of the business, "user-friendly."

They don't demand long retraining of your staff, nor do they need new, specialist staff. It takes a good typist under two days to get the hang of them.

If you don't immediately associate Philips

with computers, you should know that Philips are market leaders in all but the very largest data processing systems.

Philips' record to date of 75,000 installations gives them a unique storehouse of knowledge, and puts them in a unique position to pioneer innovation.

These 'starter' computers illustrate aptly Philips' approach to business efficiency. Look at a problem from the user's viewpoint. And then innovate to solve those problems.

**Philips—a whole new world of knowledge in business efficiency.**

In the last few weeks you'll have seen these advertisements for some aspects of Philips in business efficiency. However, you'll realise that the picture is far from complete. We haven't touched on closed-circuit TV, audio and video systems, traffic control, environmental monitoring, or many other areas concerned with business efficiency.

**WHO KEEPS THE KEY TO THE STOREHOUSE?**

To bring these diverse interests together, Philips have set up a special unit—Philips Group Projects (U.K.)—to help companies engaged in plans which need a whole gamut of electronic products and services.

It is a single point of contact which can deal with everything from management services, design, engineering and research to finance.

The new communications systems for the All-England Club, Wimbledon and Britain's largest indoor leisure centre in

Sunderland, are two ventures in which Philips Group Projects (U.K.) have played a major part, as well as a host of more modest projects.

**NOT SEEING THE TREES FOR THE WOOD**

Philips are big in so many fields, it's easy to overlook the fact that they are very big in business efficiency.

In fact, Philips market leadership in the free world includes business communications, telecommunications, dictation systems, as well as medium size data processing systems.

And, putting our money where our mouth is, Philips spend over £450M a year world-wide on research and development to maintain this leadership.

"Simply years ahead" is the claim at the top of this advertisement.

May we prove it to you, in one or more of the business efficiency fields we list opposite?

**NOW LET'S TALK BUSINESS EFFICIENCY**

If you would like more information about business products and systems from the Philips Group, please ask your secretary to tick the appropriate box:

Philips Data Systems  Electronic Accounting System  Office Computer System   
 Financial Terminal System  Small Business Computers   
 Philips Business Equipment  Office Dictation System  Word Processing   
 P/e Business Communications  Office Intercommunication   
 Public Address Systems  Closed-circuit TV  EBX Switchboard   
 Philips Lighting Division  Philips Group Projects (U.K.)

To: David Hughes, Philips Industries, Arundel Great Court, 8 Arundel Street, London WC2R 3DT  
 Please send me your literature on the items ticked above. FT5

NAME \_\_\_\_\_

POSITION IN COMPANY \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_



OAS help sought as U.S. loses patience with Somoza

BY DAVID BUCHAN AND HUGH O'SHAUGHNESSY IN WASHINGTON

THE CARTER Administration appeared near success yesterday in warding off a major blow to its western hemisphere policy...

With Mr. Cyrus Vance, the Secretary of State, due to address OAS ministers last yesterday, U.S. patience with President Anastasio Somoza...

Union protests at VW sackings

BY JOHN WYLES IN NEW YORK

THE UNITED Auto Workers' Union has filed its first complaint of unfair labour practice against Volkswagen of America...

New York starts trading in financial futures

BY DAVID LASCELLES IN NEW YORK

THE NEW YORK Stock Exchange launched its long-planned entry into financial futures...

Petrol rationing plan revived

By Stewart Fleming in New York

AMHD FEARS that the U.S. petrol crisis could be deepening, moves are underway in the House of Representatives...

Mr. James C. Wright, Jr. of Texas, the House majority leader, disclosed the new initiative in a speech to the Economic Club of New York...

Both U.S. diplomatic initiatives, and any possible military moves, are likely to be strongly contested by representatives of the broadly based anti-Somoza provisional government...

U.S. Steel price rises undercut by Bethlehem

BY STEWART FLEMING IN NEW YORK

IN A MOVE which threatens to undercut U.S. Steel, the leading company in the industry, Bethlehem Steel is proposing to raise prices by only about 2 per cent from July 1...

Referendum in Quebec next spring

By Robert Gibbons in Montreal

THE QUEBEC Government's referendum on the province's future relationship with the rest of Canada will be held next spring...

UK, W. German trade gap widens

BY GUY HAWTIN IN FRANKFURT

WEST GERMANY'S exports to Britain forged ahead at more than double the rate of the country's average export growth...

Exports from West Germany to the UK during the period totalling DM 6.5bn (\$3.4bn) — 22.6 per cent up on the performance during the first four months of the year...

Britain's exports to the Federal Republic have also been showing above average growth. UK shipments to West Germany, including crude oil sales, went up by 16.2 per cent...

Russian ships 'harming' West's interests

By Ian Hargreaves, Shipping Correspondent

A STRONG rebuff of a claim in a UK Government report that Russian merchant shipping has done little real harm to western interests came yesterday from Ian Hargreaves...

Australia, ASEAN agree air fare reductions

KUALA LUMPUR — Certain excursion-type air fares between Australia, Hong Kong and the five countries comprising the Association of South-east Asian Nations (ASEAN) are to be cut following an agreement reached between their respective airlines meeting this week...

Japan secures crude oil supplies from Indonesia

TOKYO — Japan will receive a large part of recently started new crude oil production totalling 36,000 barrels a day from fields of southeast Sumatra, C. Itoh said yesterday...

Iran cancels U.S. copper mining project

By Our Foreign Staff

IRAN SAID yesterday that it had cancelled a contract with the Anaconda Corporation of the U.S. for a mining project near Kerman in the south-east of the country...

NZ surge for Japan cars

By Dai Hayward in Wellington

JAPANESE car makers have taken nearly half the new car market in New Zealand. In the first quarter of this year Japanese models accounted for 45.9 per cent of all new car sales...

Sweden-Mexico oil talks

BY WILLIAM DULLFORCE IN STOCKHOLM

SWEDEN CAN obtain up to 10 per cent of its oil imports from Mexico from 1981 provided production reaches a high enough level, Sr. Jorge Castaneda, Mexico's Foreign Minister, confirmed here...

China contracts UK to back counter trade deals

BY FRANK GRAY

WHILE BRITAIN does not encourage the use of counter trading in international dealing, it is prepared to accept this as a necessary evil...

Renault bid to stop W. German bus contract

RENNES — Lawyers of Renault Vehicules Industriels, the truck-building arm of the Renault auto group, have asked a French Administrative Court to block a contract awarded between the West German company of Kassbohrer and the City Council of Brest for the supply of 25 buses...

China-Japan steel accord

TOKYO — China has reached broad agreement with six Japanese steel companies on pricing and volume of five steel products it wants to buy for shipment later this year...

Advertisement for Jacques Borel International, featuring a logo and a list of branch locations across Europe and Africa.

Advertisement for Renault, featuring a large image of a truck and text describing the company's products and services.



# EC Ministers to study Britain's coal export plan

By IAN LLOYD

THE COAL industry in an export market between £50m and £75m proposals outlined by the Economic and Committee of the Euro-Community are agreed EC Council of Ministers.



Sir Derek Ezra

Proposals have been put on the table for the past three years. However, Sir Derek Ezra, National Coal Board said yesterday that now a better chance of success is being accepted.

tonne of steam coal traded between member states running over a three-year period at a cost of £53m.

EEC, some of it drawn from stocks above the 1.7m tonnes presently exported.

Accountants in merger FINNIE ROSS WILD and Allfields, two medium-sized City accounting firms, are merging their practices.

# Tough line on smoking to continue

By David Churchill

THE GOVERNMENT intends to continue with a tough approach to tobacco advertising to try to reduce the toll of illnesses caused by smoking.

Mr. George said he totally rejected the argument that advertising has no effect on total consumption, but simply redistributes consumption between competing brands.

# Economists forecast fall in output

BY OUR ECONOMICS CORRESPONDENT

A GLOOMY view of the impact of the Budget measures on jobs and output is put forward today by a group of Cambridge economists.

On the same basis, the year-on-year average growth of consumer prices is expected to be 15.7 per cent this year (against 13.2 per cent before the Budget) and 13.1 per cent in 1980 (against 10.4 per cent).

ing, service industries including garages and shops will offer 150,000 fewer jobs than they would have done on pre-Budget policies.

focuses on the development of the economy over 10 years or more and looks at 40 sectors.

# Creditor praises bankrupt

FINANCIAL TIMES REPORTER

A "GLOWING TESTIMONIAL" on behalf of Mr. Stephen Kennedy, former chairman of Magnum Hotels, yesterday helped get him discharged from a bankruptcy where debts were originally estimated at more than £22m.

Mr. Kennedy, 59, who was born in Hungary, was not in court for his application. Doctors have ruled that his health could not stand the strain of a public examination.

created the trust to avoid death duties. In the Registrar's view Mr. Kennedy was being less than fair to his creditors in trying to put the home, since sold, out of their reach.

# Premium Bond prizes two months late

PRIZE-WINNING numbers and locations for the monthly £100,000 and £25,000 Premium Bond draw for May will be issued from the Bonds Office, Lytham St Annes, on July 4 together with the prize-winning numbers and location of the £75,000 and £50,000 prizes for the four weeks of May.

# Brokers see little chance early MLR cut

By IAN RIDDELL, ECONOMICS CORRESPONDENT

INTEREST RATES may already be at a peak level, according to brokers W. Green & Co. However, a reduction in the minimum lending rate to 14 per cent are unlikely before the end of the year.

The brokers say that whether interest rates have reached their peak will depend on the extent of the adverse monetary pressures in the coming months.

Mr. Greenwell supports his view that the increase in value added tax will boost the money stock and definitely make the Government's new 7 to 11 per cent target range for sterling M3, the broadly defined money supply, harder to hit.

Greenwell argues that the pessimists are wrong to say that the Budget measures will raise unemployment, and their judgment will be wrong as it was in 1978-77.

# One name that will have the same appeal a year from now

With August 1st fast approaching, a driver's thoughts turn to new cars and new registrations. Which would seem to be the best possible time to remind you of the many virtues of the Lancia Beta Saloon.

five adults with head and leg room to spare. On long journeys, everyone will appreciate the soft wool-like cloth on the contoured seats.

effortlessly reaching 100mph. After reading this, we feel sure the idea of a test drive will appeal.



# The Lancia Beta Saloon range from £4,010.34\*



# Architects' commissions up 12% to £1.5bn

By IAN AMERY

THE VALUE of commissions by private architects has risen about 12 per cent at prices to £1.5bn in the first quarter of 1979.

full-time architectural practices has risen from 3,475 to 4,160 but in spite of this increase the number of architectural staff fell by 8.5 per cent from more than 24,000 in 1972 to 22,000 in the first quarter of this year.

# Government wants petrol pumps linked to bank accounts

FINANCIAL TIMES REPORTER

THE GOVERNMENT is pressing the Trade and Industry Department to its regulations more so that petrol pumps are directly linked to bank accounts.

equipment to be checked. It adds that the Department's interpretation of the regulations is having an adverse effect on pump manufacturers and on the development of equipment for export.

# Fuel tax should replace excise duty, says report

By IAN MOTOR INDUSTRY CORRESPONDENT

THE GOVERNMENT should end with a scheme to vehicle excise duty with 1 petrol tax, according to a report from the Open Market Study.

The report, published in the light of the decision by Mr. Norman Fowler, Transport Minister, to "review the whole operation of vehicle excise duty," also maintains that the change would not unduly advance the interests of urban against rural motorists.



UK NEWS

Shell expects OPEC revenue to rise 42%

FINANCIAL TIMES REPORTER

SHELL EXPECTS the oil revenue of the Organisation of Petroleum Exporting Countries... whose members meet to decide price levels next week...

"So price is going to have to do its regulating job, and it will—acting on both consumer demand and on the general level of economic activity."

Judge sends ICI quarry plan back to Heseltine

BY PAUL CHEESBRIGHT

PLANS BY Imperial Chemical Industries to develop a new limestone quarry extending into the Peak District National Park have been stalled by a High Court judgment...

The Department of the Environment will now work on a new set of planning conditions, and is likely to grant a new permission within a matter of months...

Building industry harmed by Government, says TUC

BY NICK GARNETT, LABOUR STAFF

THE GOVERNMENT was accused yesterday by the chairman of the TUC construction industry committee of using the industry as an economic regulator...

that the cuts would result in a rise in construction unemployment to more than 200,000 within a year...

Direct labour

The TUC will also want to discuss with Ministers, Government proposals on direct labour organisations run by local authorities and on the Construction Industry Manpower Board...

spending on the water industry, new housing subsidies and the Rate Support Grant and plans to scrap the Community Land Act...

Ministers will be told by the TUC that any legislation changing direct labour organisations into independent trading bodies must be accompanied by the removal of restrictions which prevent them tendering for certain types of new work...

Building material sales rise slowly after winter setbacks

BY ANDREW TAYLOR

SALES of building materials continued to rise slowly in April, according to the latest survey by the Builders' Merchants' Federation...

while sales had improved nationally, three regions recorded a lower turnover than in April last year, and the underlying trend in sales was still low...

spring deliveries were 6 per cent lower than in spring 1978. Deliveries in the three months to the end of May were 9 per cent higher than in the preceding quarter...

Caledonian drops Concorde plans

BY LYNTON McLAINE

RAPIDLY RISING fuel costs have forced British Caledonian Airways to abandon plans to operate Concorde...

The fare rate was a third higher on the London to New York route than on the route to Atlanta...

Spending cuts cause town hall 'regret'

BY PAUL TAYLOR

LABOUR-CONTROLLED local authorities yesterday failed by one vote to swing the Association of Metropolitan Authorities into direct opposition to the Government's planned local government spending cuts...

among the metropolitan authorities but just failed to win control of the association itself. Although the result of the meeting will come as a relief to Mr. Michael Heseltine...

Petrol will cost £1.45 from Bell

Financial Times Reporter

AN INDEPENDENT oil company operating around Lincolnshire is planning to sell petrol at £1.45 for a gallon of four star...

But fuel costs had risen by 34 per cent at the end of the six-month study completed last month, and the company expects to raise prices to £1.45...

The price of Bell's petrol will vary in future according to spot market prices. Bell, which normally sells about 4m gallons of petrol a year...

Museum buys wooden stool for £240,000

A WOODEN STOOL carved by the Master of Bull in West Africa, sold for £240,000 at Sotheby's yesterday...

brought in £388,130 with a best price of £38,000 from Nash, the London dealer for a large Sepik male figure from Melanesia...

SALEROOM

BY ANTHONY THORNCROFT

additional 11.5 per cent in buyer's premium and VAT. Only 20 or so works in the "long faced style of Bull" are known...

The other top prices in the auction were the £35,000 for a Songo chief's throne, supported by seven figures; £50,000, a record for an item of African Indian art...

Top prices for rare wine

CHRISTIE'S unusually extensive all-day finest and rarest wine sale yesterday was notable for the high prices paid—largely by American and Swiss buyers—for first-growth clarets from the 19th century...

(£280), Mouton-Rothschild 1870 (£230), Lafite 1875 (£350). In the Meyrick sale in June, 1970, the top price per dozen was £75—Lafite 1887 (£250), and a magnum of Mouton-Rothschild 1800 (£520)...

Fiat in sales link with Fine Fare

By Kenneth Gooding

FIAT UK and the Fine Fare supermarkets groups are to go ahead with a plan for a permanent car retail outlet at a superstore...

German Navy buys 12 British helicopters

THE West German Navy has ordered 12 British anti-submarine Westland helicopters in a contract worth £30m...

The Lynx has now been ordered by six European countries, Germany, France, Britain, Holland, Denmark and Norway...

New banana terminal to cost £800,000

A TERMINAL for banana imports is to be built at Newport, South Wales, under an £800,000 project announced yesterday by the British Transport Docks Board...

The move is at the expense of the private port of Sheerness, Kent, which held the import contract for Jamaican bananas for 11 years...

Sealink cuts summer services to Ireland

BY OUR SHIPPING CORRESPONDENT

SEALINK HAS decided to cut several sailings between Britain and Ireland this summer because the petrol shortage has led to a decline in business...

Tate director chosen

THE New director of London's Tate Gallery is to be Professor Alan Bowness, who has always been regarded in the art world as the favourite to succeed Sir Norman Reed...

and plans are progressing to develop new galleries in the adjacent and redundant Queen Alexandra Military Hospital. Two wards are already being converted...

Chemical workers reject 12%

By Nick Garnett, Labour Staff

UNION NEGOTIATORS for workers in the drugs and fine chemicals industry have rejected a pay offer that would have provided about 12 per cent new money on the basic minimum rate...

White-collar unions may call gas strike

FINANCIAL TIMES REPORTER

WHITE-COLLAR UNIONS rejected a new informal pay offer by the British Gas Corporation at a working party meeting yesterday...

Mr. Maurice Reed, MATS national officer, said there was still a great deal of distance between the two sides. MATS staff side meets on Tuesday and strike action by the BGC Gas Corporation members will be discussed...

Mersey docks at a standstill

MERSEY dockside was almost at a standstill yesterday as a further 1,000 men joined the unofficial strike over differential pay...

New dispute follows hospital settlement

BY PAULINE CLARK, LABOUR STAFF

HOSPITAL workers supervisors, who seriously disrupted Britain's hospital services during their five weeks industrial action last October, may be asked shortly to consider further action because of new troubles over the 1978 pay settlement...

menting the new grading structure. Nearly half of all full-time ancillary workers in the hospital service are taking home less money than they could get on social security...



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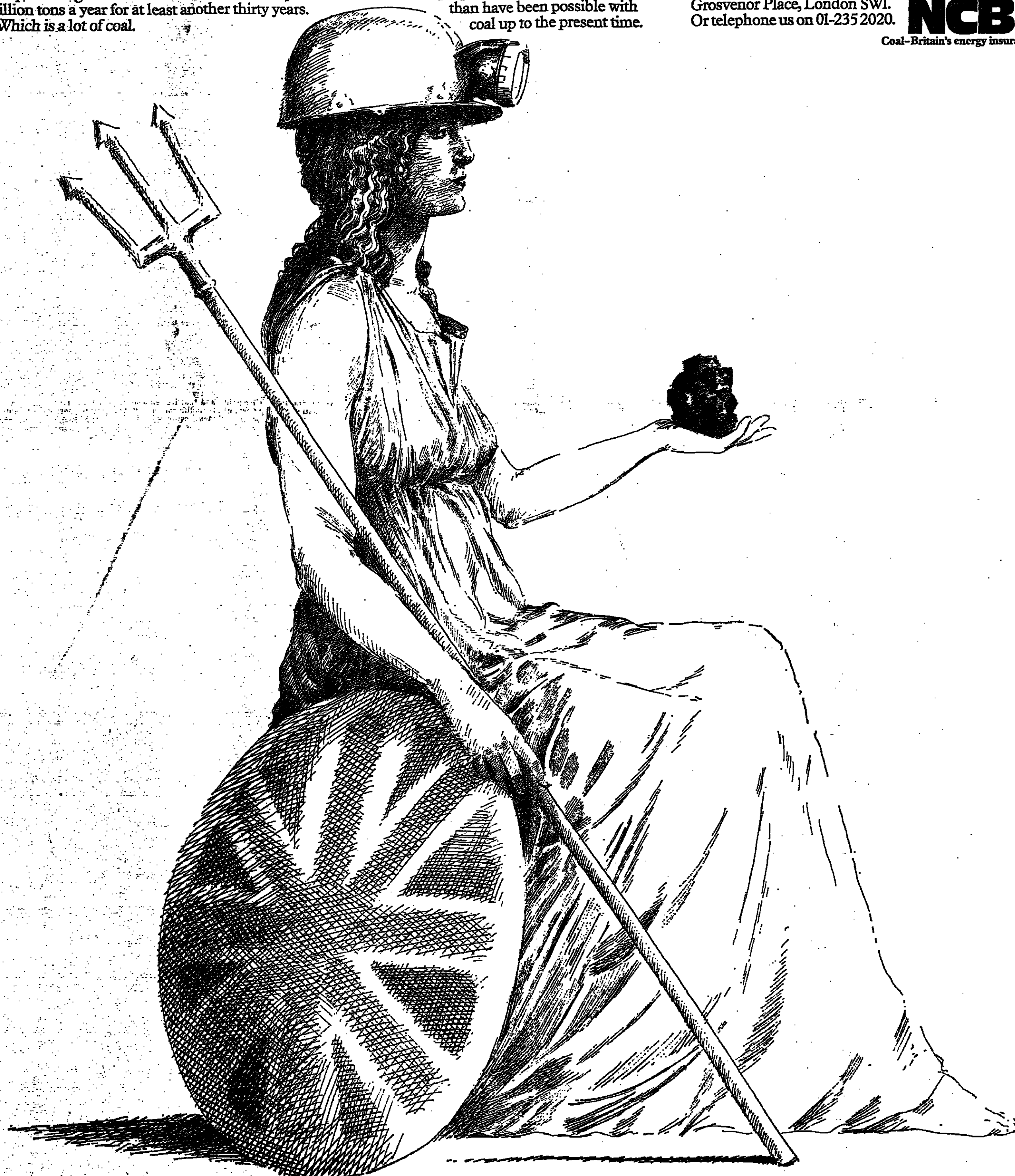
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THE PROPERTY MARKET BY MICHAEL CASSELL IN NEW YORK

Manhattan regains its strength

IT SEEMS New York has not looked back since Mayor Ed Koch took hold of a broom and, along with a few less enthusiastic civic dignitaries, started the job of brightening up the badly tarnished image of "The Big Apple."

Federal support, a fresh influx of international business operations, new status as an insurance free-trade zone and the return of big multi-nationals which had previously forsaken Manhattan have combined to put the city back on its feet.

What was a real estate disaster area has been transformed into a buoyant property market, and in spite of the severe underlying problems which remain, there is an optimism which has not been seen since the early 1970s.

In 1972 when the worst recession since the last war hit the U.S., there were 25m sq feet of new Manhattan office space completed or in the course of construction and available.

The rental market was badly hit and many buildings saw reductions in rental values. Office building foreclosures were seen for the first time in 40 years and the conversion of office space to residential use, even in good commercial locations started.

It has taken six years for the

oversupply to be absorbed and for the market to regain its strength, and now Manhattan is holding its breath. Demand for midtown accommodation is now rising rapidly but the rate of new office developments is running at historically low levels with construction costs high, few prime sites left and most of the potential space being generated by refurbishment schemes.

The pressure seems bound to spill over into the downtown market, and there has been a spate of speculative office purchasing in the area—often by individuals prepared to pay up to \$20m a time—in anticipation of a major drift towards Lower Manhattan by the major corporations.

Midtown rents have now risen to \$13 a sq ft on the fringe to as much as \$40 a sq ft for small prime suites.

Edged up

An average \$22 a sq ft asking price compares with \$8-10 a sq ft three years ago. Downtown rents have edged up to between \$7 and \$16. For the most part such rentals have been left well behind by prime space in London.

The disparity is even greater than is at first apparent because full repairing and insuring leases are almost unknown in the U.S., and the additional tax and service charges payable by

a New York landlord can amount to \$8-10 a sq ft, but there are some who suggest the 250m sq ft Manhattan office market has a long way to go in a short time.

Simon Milde of Jones Lang Wootton, which this year has handled the disposal of eight downtown properties amounting to 3m sq ft of office space says that if trends continue and new development does not speed up, average rents could rise by between 50 and 60 per cent this year. He believes that the New York market for well-located office premises will continue to strengthen over the next year, regardless of the behaviour of the national economy.

From 1975 to the start of 1979 only 3.5m sq. ft. of competitive office space was constructed in New York City—just half as much space in five years as the average for a single year in the 20 previous years. Apart from the glut of office space hanging over the market there were other deterrents such as inflation, higher correction, tighter planning controls and a significant lack of well-located, usable sites.

Now there are apparently only seven midtown buildings under way, with a total of 5m sq. ft. of space. Half of this will be occupied by its own corporate developer-owners. Of the balance, around 50 per cent has been rented in advance, leaving

little more than 1m sq. ft. of speculative space on the market. A few other buildings are planned but they will not be brought on stream before 1982 or 1983. According to Milde "even in the worst of the recession years from 1972 to 1976 the absorption rate for new space was in excess of 2m sq. ft. a year."

Not everyone, however, views the future with such confidence. Earl Reiss, who is masterminding the Knight Frank Rutley joint venture with Douglas Elliman, believes that no one knows how the market will go, now that predictions of an impending recession seem as plentiful as potholes in the New York streets.

Sound base

"The real estate market here is certainly looking more soundly based than it has done for some time but it could very easily be knocked sideways by an economic crisis. It is nonsense to suggest that the type of strength now being seen would not be hit if the U.S. walked into another recession."

But barring any such calamity, the prospects for Manhattan look good. Whereas during the early and mid-1970s many foreign companies avoided the city and many local and national companies decentralised to the suburbs the trend, has now been reversed.

According to Brian Goswell of Healey and Baker's New York office the decision of major organisations like IBM and Philip Morris to relocate in Manhattan from the suburbs is indicative of the city's new respectability. So far only a few of the major corporations have edged downtown into the financial district but many international banks, especially from the UK, Japan and Germany have been moving in to take up space created by previous new developments, such as the World Trade Centre and the U.S. Steel-Merrill Lynch complex, as well as space left behind in the wake of the numerous investment bank mergers.

Fresh legislation establishing New York as an insurance free-trade zone, placing the insurance industry in direct competition with Lloyd's of London could soon be joined by laws to make the city a free-trade zone for banking purposes as well. If this is enacted, it could also have a substantial impact on New York's role as a banking centre.

So it seems that the city's prospects are brighter than at any time in the past decade, though it could still prove to be the victim of circumstances beyond its control. As they are fond of saying over here—the bigger they are, the harder they fall.

U.S. Prudential buy trade centre

IT LOOKS as though the World Trade Centre, the twin-towered landmark which reaches more than a quarter of a mile above downtown Manhattan, could soon figure in one of the largest property deals of all time.

The centre, which is virtually fully let and houses more than 300 tenants, has been the subject of rumours about an impending sale since the Deutsche Bank last year made tentative advances with a view to acquiring the complex.

Suggestions that America's Prudential Insurance is seriously contemplating purchase of the centre is likely to prove to be correct. According to Mr. Ben Lambert, president of Eastdil Realty, an investment banking company specialising in real estate and now at the centre of negotiations over the centre's possible sale, the deal could be completed in six months.

Prospects

"Given current building costs and the prospects of big rent increases, a property managed WTC has a longer-term viable future ahead of it. I am hoping an agreement can be reached which will make its sale to the Prudential possible within six months."

Mr. Lambert does not underestimate the difficulties which any deal would represent, not least the transfer of such a massive piece of real estate investment from the public to the private sector.

The centre was built by the Port Authority of New York and New Jersey for about \$1bn and opened in 1972. It has since attracted concessional real estate taxes of about \$3m a year.

Tax liabilities for any new owners of the complex which has 2m sq ft of rentable office space as well as the largest enclosed shopping mall in Manhattan will be a major problem to overcome.

With special dispensation, the annual tax due from any private owners could be kept down to about \$7m, but otherwise the bill could be somewhat less attractive—\$65m.

With a price tag not very different from the original cost, the owners do not stand to make much out of the deal, although they need capital and are clearly keen, given the right circumstances, to pass ownership to someone like the Pru.

The opening of the centre created severe distortions on the downtown Manhattan property market, and space in the building—there is an acre of space on each of the 110 floors—was let at giveaway rents.

Emphasis on modernising hotels

A FRESH bout of hotel development is underway in Manhattan, where hotels are running at an average of 90 per cent occupancy rate for much of the year and with everything to suggest that the number of visitors will be higher.

The emphasis is very much on modernising existing hotels, with developers taking advantage of tax-incentive programmes which can defer, or at least limit, real estate taxes for anything up to 40 years after renovation.

The existing Hilton on Fifth Avenue plans to build a 1,000-room extension. The famous Taft, having seen better days, is also to be refurbished. The Berkshire has just been modernised by Air Lingus. One of New York's best architects, John Portman, has produced plans for a hotel complex in the "Forties."

A new Hilton International is being built between the two towers of the World Trade Centre. Many people are questioning the viability of a hotel tucked away in an area which is not traditionally popular for hotels.

Such is the growing shortage of good hotel accommodation in the city that the 900-bed complex is badly needed.

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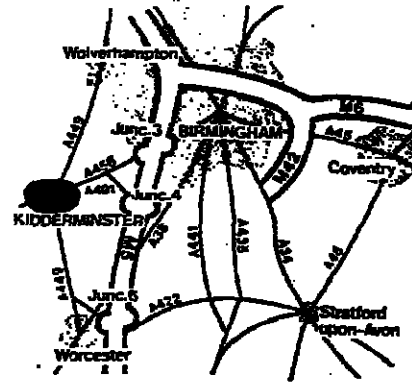
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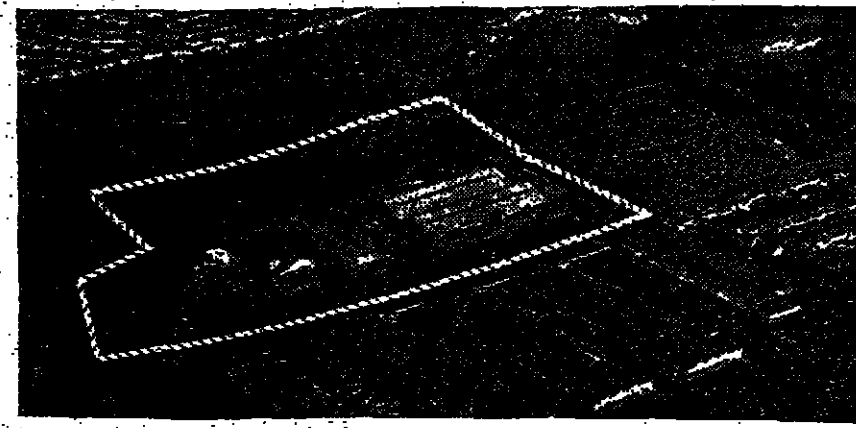


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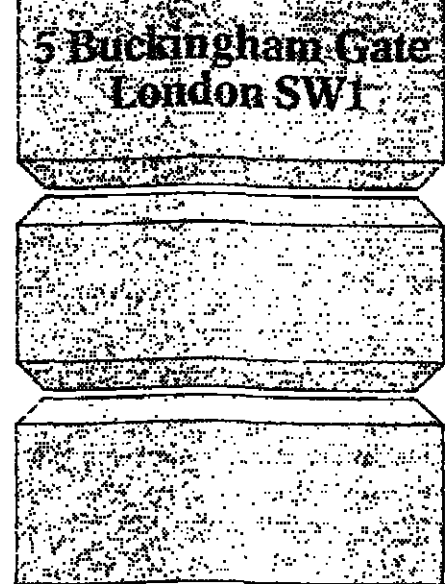
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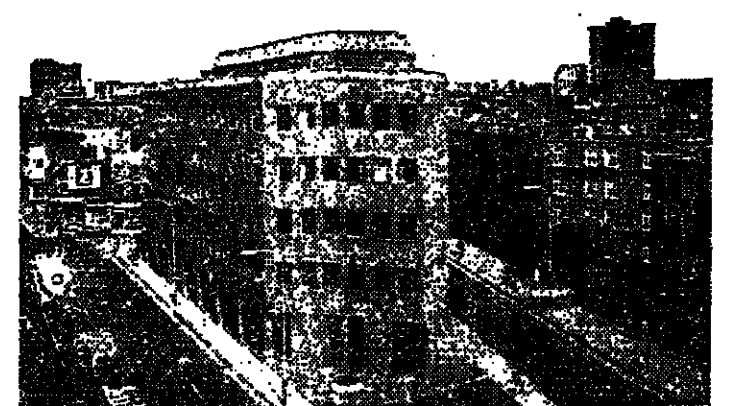
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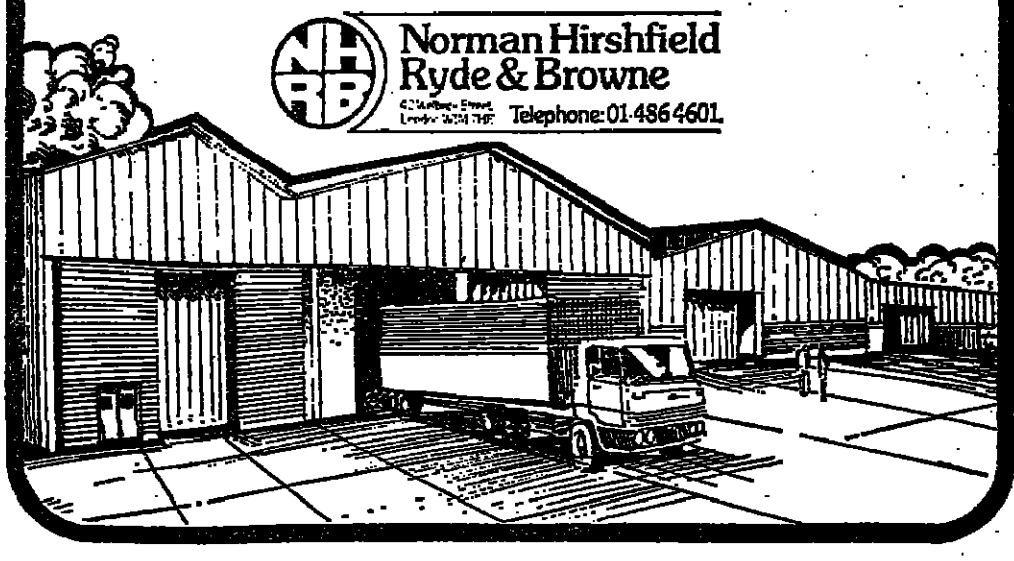
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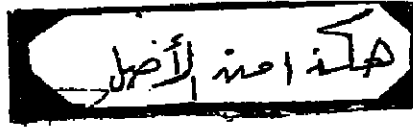
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ENERGY REVIEW: NEW AMERICAN OILFIELDS

BY DAVID LASCELLES IN NEW YORK

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AMID ALL the wrangling about President Jimmy Carter's new policy to decontrol oil prices, one crucial question gets less of a hearing than it deserves: will this policy actually boost U.S. oil production? If so, where will the extra oil come from?

Mr. Carter's backers argue that the more the price of oil goes up, the more the oil companies will want to go out and find it. Others who claim to have analysed the oil companies' economics say that producers already enjoy so high a return on domestic oil that raising prices will make little or no difference.

The supporters of de-control have by far the biggest guns. Apart from Mr. Carter himself, they include the entire oil industry, Wall Street, and most economists. Of these, Mr. Carter and the oil companies are bound to argue that de-control will boost production, because this is one of the major justifications for raising prices.

Energy specialists with less of an axe to grind agree that there is more oil to be found, though it will be extremely expensive to produce, either because it lies in small, uneconomic pools, or in northern or offshore regions where production costs are enormous.

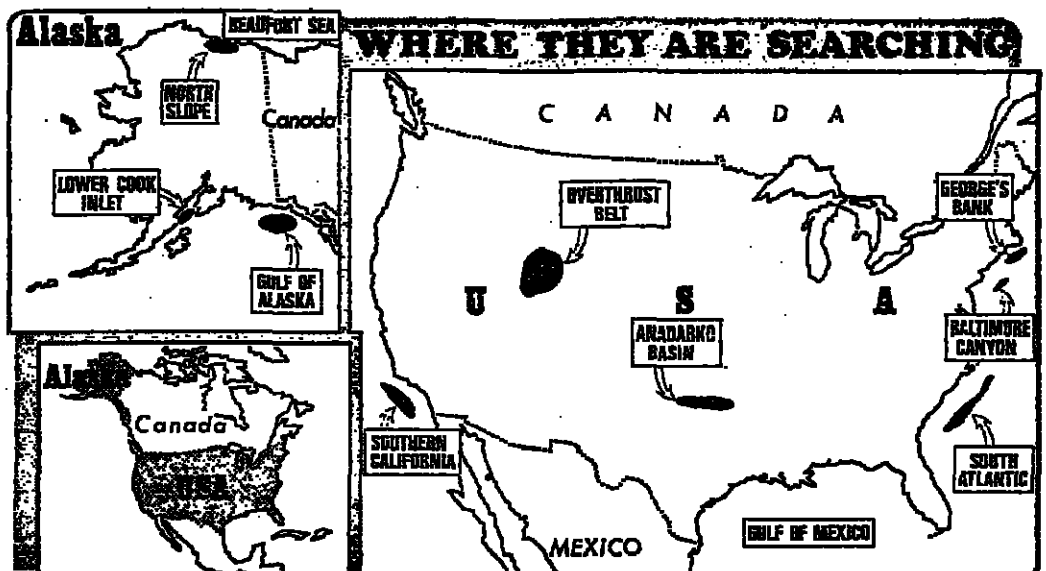
The oil production of the U.S. is currently on something of a plateau. After peaking at just under 3.5bn barrels in 1970, it fell to below 3bn barrels in 1976 when the start-up of Alaskan production pushed it back to nearly 3.5bn again. It is unlikely to go higher than that.

Known reserves The underlying or reserve situation is not improving either. Known reserves reached 32bn barrels in the early 1960s, after which they started falling off again. The Alaskan discoveries pushed them up to nearly 40bn barrels in 1970, but by the end of last year they were down to 29.5bn barrels, and likely to drop further unless something happens.

Dozens of forecasts have been made of the increase of oil production that decontrol will bring, ranging from 10 per cent to 25 per cent over the next five years or so. Most of them are of little use because Congress has yet to decide how big a windfall profits tax it will levy on the oil companies' additional earnings.

Mr. Carter's backers argue that the more the price of oil goes up, the more the oil companies will want to go out and find it. Others who claim to have analysed the oil companies' economics say that producers already enjoy so high a return on domestic oil that raising prices will make little or no difference.

Yet the main new finds are likely to be made offshore. There were hopes that the Baltimore Canyon might turn up something big. This promising structure 100 miles under the sea off New Jersey would be a boon to the energy-short East Coast. But so far, after over a year of drilling, there has only been one 'good find' of gas, by Texaco in a block at the northern end, and it has not yet been evaluated.



WHERE THEY ARE SEARCHING Several oil companies have recently closed their exploration offices there, in spite of the high estimates of undiscovered oil and gas reserves put out by the U.S. Geological Survey, amounting to 30bn barrels of oil and 78 trillion cubic feet of natural gas.

For the companies that do stick it out, the best prospects seem to lie in the Beaufort Sea, the icy wilderness off Alaska's north coast. Tracts covering over 500,000 acres about 50 miles north-east of Prudhoe Bay are due to be auctioned in December.

Two other Alaskan offshore areas have won attention. The Gulf of Alaska was drilled in 1976-77 with no result at all despite the existence of several big structures. But oilmen believe that next year's auction of leases covering the southern portion of the gulf could be promising.

The U.S. has already investigated about 50 sedimentary basins, and geologists estimate that an additional 20-30 remain to be drilled. However, as well as being more costly—they could prove more politically difficult to open up. Unlike the

earlier wells which were largely drilled on private land, the new offshore and Alaskan frontier regions lie in federal territory, for which federal leases must be obtained. Mr. Carter has urged a speedier sale of federal oil leases as part of his overall energy programme.

The only point on which most participants in the oil debate are able to agree is that a large surge of U.S. oil production is out of the question; the old wells are declining too fast, and the chances of making large new finds are slim, even with price decontrol. But with luck (indispensable to the oil business) it should be possible to maintain present production for several years more. So the U.S. should now prepare itself for a permanent oil deficit by improving conservation and developing energy sources other than conventional oil.

Wrangling The failure of the Baltimore Canyon so far to live up to expectations has boosted interest in other domestic exploration areas. Most immediately, the experience with the canyon bears on the prospects for George's Bank, a structure just to the north, off the coast of Massachusetts. After years of legal wrangling by environmentalists and people concerned about the area's rich fish stocks, the courts finally gave the go-ahead for exploration in February. Lease auctions will probably be held towards the end of the year, with drilling starting next spring.

What the independents need above all else is capital. Unlike the oil giants, they have few resources of their own, and are less attractive to outside investors. Although the shift is now to offshore wells, the small producer will continue to poke around for the small wells onshore where the giants cannot be bothered to look. A good independent can get a well into production for as little as \$200,000, a fraction of what it would cost a company like Exxon. But the chance of his losing his shirt are all the greater.

Most of the independents are active in the traditional oil regions. Texas, Louisiana, Oklahoma, though some are also moving further north to the new producing regions around the Rockies, such as the Overthrust Belt (OTB) in Wyoming, Utah, and Idaho. This wide geological belt has been explored for several years. Its real potential has only recently emerged, and seems to be mainly for natural gas.

Mr. Tom Petrie, oil industry analyst at First Boston, the Wall Street investment firm, wrote in a recent analysis of the OTB: "Notwithstanding the attention that was being focused (last summer) on the Baltimore Canyon following Texaco's encouragement, the

Several zones of the Atlantic and Pacific coasts are being examined, like Georgia, where drilling has just begun, and southern California, where the oilmen have to contend with stiff environmental opposition. But they tend to be overshadowed by the Alaska and the Gulf of Mexico, the two largest areas which have been most productive in the past.

The high taxes and hostile operating conditions of Alaska (where it can cost \$30m to drill a hole, as against barely a third of that in the Baltimore Canyon), have tended to dampen the oil companies' enthusiasm

AS PART of the programme to expand production of the Land-Rover, Jaguar Rover Triumph has placed two orders worth near £7m with Kwik-Fit and TRECKER MARWIN, the Brighton-based machine tool company.

The first, worth just under £1m, is for equipment to machine crankshafts for the Land-Rover engine. The second order, valued at £3m, is for transfer machines to produce completely machined cylinder heads. The heads are for the same Land-Rover engine. There are 15 machines in the system. The machines will be installed at the Solihull engine plant.

Occidental has signed a £5m contract with BRITISH AIRWAYS HELICOPTERS to service the Piper and Claymore oilfields in the UK sector of the North Sea. The two-year contract provides for 30 or more weekly service flights to the platforms carrying crew changes and essential freight.

EUROBONDS The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times. It will be published in an eight-page format on the following dates in the remainder of 1979:

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# Pym warning on Soviet build-up

BY REGINALD DALE

A STRONG warning against complacency over the state of Britain's defences in the face of the ever-increasing military build-up by the Soviet Union, was delivered by Mr. Francis Pym, Defence Secretary, in London yesterday.

In what was billed as a "key-note speech" on the Conservative Government's defence policy, Mr. Pym said that security was not "some sort of optional extra which we can do without in hard economic times." It was up to politicians to do all in their power to prevent a relaxation into an "ostrich-like attitude."

The dangers facing the UK were greater than any faced in the past, Mr. Pym told a meeting of the Conservative Party's Women's National Advisory Committee.

"The biggest danger of all is simply to take our security for granted and not face up to what is needed to preserve our freedom and democratic way of life," he said.

It was impossible not to be uneasy when considering that the Soviet Union continued to devote 12 to 13 per cent of gross national product to its armed forces and had increased defence spending by 4 per cent annually in recent years.

No country or group in the world constituted any real threat to the Soviet Union. Yet the Soviet Union continues to build up immense military power and in the forms which more and more give her the capability, if she were ever so

to choose, to take the initiative militarily.

Mr. Pym quoted a remark by General Alexander Haig, outgoing Supreme Allied Commander in Europe, that there had been an "explosion" in Soviet military capability.

Soviet activity had spread outside Europe to Ethiopia, South Yemen, parts of Southern Africa and Afghanistan, while the expansion of the Russian Navy was "a very serious development."

The Soviet Union felt it necessary to spend 30 to 40 per cent more than the U.S. on military preparations. Yet Moscow could, if it wanted, put an end to the unremitting Soviet military build-up without risk to its security.

Mr. Pym was not advocating any sort of arms race. The UK would continue to seek realistic measures of arms control, but that could only be done from a position of strength.

Mr. Pym welcomed this week's signing of the SALT II treaty between Washington and Moscow, limiting strategic nuclear arms. He emphasised, however, that NATO must respond to the growing threat from intermediate range Soviet nuclear missiles by modernising its own

nuclear forces in Europe. As far as nuclear forces were concerned the UK would maintain the effectiveness of its contribution to the strategic deterrent and face the important responsibility and role it had to play in the NATO modernisation discussions, he said.

He emphasised that the Conservative Government did not envisage "the emergence of any form of independent European defence capability, because defence is not covered by the terms of the Treaty of Rome (setting up the EEC) and Europe's defence is based firmly and exclusively on NATO."

The Alliance provided the framework for the "solid and indispensable commitment" of the U.S. to the security of Western Europe.

# THE FINANCE BILL Moves towards company inflation accounting

REPORTS BY MICHAEL LAFFERTY AND DAVID WAINMAN

The Finance Bill's provisions to patch up the existing system of stock appreciation relief fall into three categories: (a) deferred tax arising from relief given in the first two years of the scheme, that is 1973-74 and 1974-75, is being written off, in line with an undertaking given by the previous Chancellor. Thereafter liabilities in respect of each subsequent year will be "written off" by the Government after they have been outstanding for six years;

(b) the restriction in the old rules limiting stock relief for unincorporated businesses to the increase in stock values exceeding 15 per cent of the business profits is changed so that the latter deduction is reduced to 10 per cent. Professions clear, however, that disallowing firms often complained that they got little or no benefit from the old formula because stock increases are unlikely to exceed 15 per cent of profits; (c) in future businesses will be able to claim stock relief in part or in whole as they desire,

while carrying forward unutilised relief to future years. Until now the relief was a once-for-all calculation each year. It is significant, however, that a dip in stock values, possibly resulting from the industrial unrest last winter. The Revenue view is that such action would simply be too costly. It is now becoming increasingly clear, however, that dissatisfaction with the present haphazard stock relief system of adjusting traditional historic cost accounts is prevalent in the Inland Revenue. The Revenue is still regarded in the accountancy profession as being, at best, sceptical of the value of systems so far proposed for reflecting inflation in accounts. As far as the Revenue is concerned any new accounting system must be simple to operate, reasonably objective, and usable by the broad base of companies. That the Government has not responded to industry pressure to give a further measure of relief for businesses which expect inflation in accounts, was not impressed with the highly complex March 1978 cost accounting proposals first proposed by the accountancy bodies. The revised CCA proposals, contained in ED 24, are much simpler, though indications are that the Revenue have yet to be convinced that they could form the basis of a new corporation tax system. The next step towards the promised consultations between the Revenue, industry, and the accountancy profession will be a discussion paper setting out Revenue thinking on an inflation accounting system for corporation tax. Talking, at least officially, is not expected to start until autumn.

# Trauma for lessors

THE BILL contains the provision withdrawing the 100 per cent first year allowance for private cars acquired by leasing companies as already announced by the Chancellor. The Revenue, in elaboration of that announcement, released on Budget Day the text of a draft Finance Bill clause to achieve the Chancellor's objective, and this has now been written into the Bill. Looked at in the narrow context of a leasing company with a portfolio consisting in the main of private cars, the tax change could be traumatic. The leasing company will, after June 12, 1979, be receiving rentals on leases pre-dating the change. Even if the level of its leasing business does not fall away, it will not be able to reduce its tax liabilities on those rental receipts by the same volume of tax allowances which it was previously enjoying.

Adjusted basis. We can then expect a considerable reduction in the allowances—on the footing that the current 100 per cent rate is in part a method of lowering the tax burden on profits calculated historically. What the leasing companies will want to know, if their allowances are to be cut, is how much their income—and tax charge—will be reduced by inflation adjustability. The difficulties of applying any form of inflation accounting to financial institutions is one which has been engaging the attention of many of the best brains in the industry and in the accountancy profession over the past few years. Agreement has still not been reached, but the pressures are clearly mounting.

# Enforced pay wait angers MPs

BY IVOR OWEN

MEMBERS OF PARLIAMENT criticised their political differences in the Commons yesterday in joining forces in condemning the Government's proposal that MPs should wait until June, 1981, for the full £5,000-a-year increase in their pay recommended by the Boyle Committee.



Mr. Callaghan

benches of resorting to a "shabby manoeuvre" when he insisted that the Government would stand by its proposals. If the House wished to employ the linkage formula, it would have to pass another resolution. Ministers emphasised, would vote against it because they would be bound to support the Government's proposals.

Sir Derek Walker-Smith (C. Hartford, E.), a senior backbencher and a former chairman of the 1922 Committee, was among those who supported the linkage proposal. He explained that if it were to be adopted, MPs would be entitled to a salary of £17,000 a year instead of the £12,000 recommended by the Boyle Committee, whose proposal was, at best, no more than "a tardy and partial act of justice."



Mr. St. John-Stevias

# Militants press home their claim

By Philip Rawstone

IT WAS a packed and militant House of Commons that pressed its pay claims yesterday on the Government. The politicians had a strong case. Parliamentary salaries have not been fully up-dated for seven years, legislative output remains high and a lot of MPs are working an 80-hour week.

Pay policies over the past four years have worked rather more effectively at Westminster than in the rest of the country—restricting MPs to a 17 per cent rise while average earnings have increased by 60 per cent.

Now Lord Byers's Review Body had recommended an 82 per cent rise, to £12,000. The Government accepted the new rates, Mr. Norman St. John Stevas, Leader of the House, reported. However, he added to groans "it would be entirely wrong if we were to treat ourselves more favourably than others."

Mrs. Margaret Thatcher and Lord Hailsham had set an example by denying themselves any pay rise until 1981, he said.

Everyone else would be given their increases in three equal instalments by that date. There were angry cries of protest; embarrassed signs of disappointment.

Mr. Michael Foot, from the Labour Front Bench, complained at the lack of consultation between the Government, party leaders and backbenchers.

The Commons might insist on payment in full and immediately, he threatened. The Government's proposals were "unfair."

Mr. David Steel, the Liberal leader, urged that the increase should be phased in by 1980 and future rises linked to Civil Service pay.

Mr. Nicholas Winterton (C. Macclesfield) observed, how could MPs contain and manage the bureaucracy if it had both better pay and facilities?

Mr. St. John-Stevias was sympathetic but unyielding. In a world where logic ruled, MPs would be far better paid, but in the real world, justice for MPs had to be balanced against the risk of forfeiting the goodwill and respect of the electorate.

Ulster Unionist leader Mr. James Moynihan agreed that the Commons could not vote itself a large pay increase while calling for restraint from other workers.

But he was clearly in a small minority. Mr. James Callaghan was warmly cheered by Labour and Tory backbenchers when he suggested that the Cabinet should reconsider its decision.

Labour would share responsibility with the Government for a two-stage increase, he said. There would be no difficulty in accounting for it to the voters.

Mr. St. John-Stevias was clearly intent on ensuring that the Government was not called to account in the country at all.

"It is deplorable and disgraceful," stormed Mr. Nicholas Winterton (C. Macclesfield), while Mr. Joe Ashton (Lab. Bassetlaw) pointed out that since the Boyle Committee's last report in 1975, the national average wage had increased by 66 per cent while MPs' pay had risen only by 17 per cent.

Mr. Norman St. John-Stevias, Leader of the House, conceded that that was "a most telling figure" but repeatedly emphasised the impact that a massive single-stage rise for MPs would have on pay negotiations throughout the country.

For that reason, he explained, the Government had decided that the £5,000 increase (most MPs receive £6,897 a year) should be implemented in three equal stages.

The first stage would be back-dated to June 13 this year, the second will be paid in June next year, and the third in June 1981.

Mr. St. John-Stevias appealed to MPs on all sides to recognise that "it would be entirely wrong if we in this House were to treat ourselves more favourably than others."

Aggrieved backbenchers forcefully reminded him that it was never the right time to increase Parliamentary salaries. They called on the Government to give effect to a resolution approved by the Commons in 1972, which urged that MPs' pay should be linked to that of the Assistant Secretary grade in the Civil Service and raised automatically parallel with annual reviews, without members being required specifically to vote themselves more money.

Mr. St. John-Stevias was accused from the Labour benches of resorting to a "shabby manoeuvre" when he insisted that the Government would stand by its proposals.

If the House wished to employ the linkage formula, it would have to pass another resolution. Ministers emphasised, would vote against it because they would be bound to support the Government's proposals.

Sir Derek Walker-Smith (C. Hartford, E.), a senior backbencher and a former chairman of the 1922 Committee, was among those who supported the linkage proposal. He explained that if it were to be adopted, MPs would be entitled to a salary of £17,000 a year instead of the £12,000 recommended by the Boyle Committee, whose proposal was, at best, no more than "a tardy and partial act of justice."

Mr. James Callaghan, Leader of the Opposition, urged the Government to reconsider its attitude to the Boyle report. It would be invidious for MPs to have to vote against the Government to increase their own salaries.

In acknowledging that, Mr. St. John-Stevias pointed out the need to take account of feeling and opinion in the country, which was not always that of journalists and newspapers.

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# Responsible bargaining 'key to inflation'

BY IVOR OWEN

BEFORE MPs became embroiled in the row over their salaries, Sir Geoffrey Howe, Chancellor of the Exchequer, again highlighted the importance of "responsible" pay bargaining.

He emphasised that this would be vital in determining the level of unemployment and the rate of inflation.

Sir Geoffrey confirmed that he expects the annual rate of inflation to increase to about 17.5 per cent by the end of this year and to fall to about 13.5 per cent by the third quarter of next year.

Mr. David Wilmie (Lab. Walsall North) suggested that over the next 12 months the annual rate of inflation would be well over 20 per cent. He questioned the "moral authority" of the Government to ask for restraint from working people when all forms of price restraint had been abolished and after a Budget that had rewarded the rich and privileged.

The Chancellor retorted that the Budget had made substantial reductions in direct taxation and released 1.3m from taxation altogether.

Mr. Denis Healey, the former Chancellor, clashed with Sir Geoffrey over his claim that the Government had inherited "very substantial difficulties" over inflation.

If the Chancellor really believed that inflation had been set on a rising course, Mr. Healey contended, it had been "inspiring" for him to raise VAT to 15 per cent and take other measures that would lead to higher rates, rents and mortgages in a Budget that had increased the Retail Price Index by 5 per cent.

Sir Geoffrey retorted: "You protest too much and protest in vain." He argued that had Mr. Healey introduced the Budget there would have been increases in indirect taxation without the compensation of reductions in direct taxation.

The Chancellor told Mr. Dennis Skinner (Lab. Bolton) that the annual rate of inflation had been rising steadily since last October and that the Government had inherited a situation that gave no cause for satisfaction.

"With the help of responsible monetary targets and enforcement of cash limits in the public sector, we are determined to pursue policies which will reverse this trend and put the economy back on a path towards higher productivity, greater output and lower inflation."

Mr. Nigel Lawson, Financial Secretary, reaffirmed the Government's determination to bring the rate of growth of the money supply (M3) within the new target range of an annual rate of 7 to 11 per cent for the next 10 months.

and the amount of supplement paid. The maximum benefit is being increased to £12.50 a week for a one-child family and to £15.50 a week where there are four children.

The gross income levels below which Family Income Supplement is paid are also being raised. The new level for a one child family will be £34 a week and £37.50 where there are four children. Higher levels, however, apply to families where there are more than four children.

Receipt of that benefit automatically entitles the family to free school meals, free prescriptions and other benefits.

Mr. Pym predicted that the Government would be able to keep down over the next few years.

The present Government's policy of cutting the growth of the public sector and thus releasing more finance for private manufacturing would be "both painful and difficult."

Mr. Prior said: "The truth of the matter is that we have to face up to it that we are busy importing other people's unemployment. That was the case in our imports, consumer durables and a range of manufactured goods."

"These are goods that we ought to be making for ourselves and which we are simply not making and which we are importing instead. That is a very sorry picture for our country."

# Perhaps the bravest man I ever knew...



and now, he cannot bear to turn a corner

SIX-FOOT-FOUR SERGEANT "Tiny" G... D.C.M., was perhaps the bravest man his Colonel ever knew.

But now, after seeing service in Aden, after being booby-trapped and ambushed again more recently, Sergeant "Tiny" cannot bear to turn a corner. For fear of what is on the other side.

It is the bravest men and women from the Services who suffer most from mental breakdown. For they have tried, each one of them, to give more, much more, than they could in the service of our Country.

We look after these brave men and women. We help them at home, and in hospital. We run our own Convalescent Home. For some, we provide work in a sheltered industry, so that they can live without charity. For others, there is our Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help us with a donation, and with a legacy, too, perhaps. The debt is owed by all of us.

"They're given more than they could—please give as much as you can."

EX-SERVICES MENTAL WELFARE SOCIETY 37 Thurlow Street, London SW7 2LL. 01-584 8688

# Family benefit to rise

BY ERIC SHORT

FAMILY INCOME Supplement rates are being raised from November 13 with the general increase in social security benefits.

Details were announced yesterday by Mr. Reg Prentice, Minister of State for Social Security.

The benefit is paid to families on low incomes to supplement their earnings. The intention is to ensure that persons are better off working than unemployed.

To qualify, the father, in a two-parent family, must be in full-time work. The benefit is means-tested, with a complex method of calculating eligibility

# Prior predicts more jobless

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

FURTHER GLOOMY forecasts of higher unemployment over the coming year were given to the Commons yesterday by Mr. James Prior, Employment Secretary.

However, he still refused to be drawn about reports that a confidential Treasury forecast puts the possible level of jobless at 2m by next year.

His remarks came as he replied to a Labour motion seeking to ensure the Government for reducing the budget of the Manpower Services Commission. The motion claimed that that would injure job prospects for the long-term unemployed and for young people while the Government's economic policy was substantially increasing unemployment generally.

But MPs rejected the Labour motion by 304 votes to 244, a Government majority of 60.

Mr. Eric Varley, Labour shadow employment spokesman, condemned the announcement in the recent Budget that finance for special employment measures is to be cut by £170m

by concentrating support on areas where unemployment is highest. Varley described the reductions as "mean-minded and damaging—a miserable rag-bag of cuts." But Mr. Prior dismissed the Opposition motion as further evidence of Labour "hypocrisy."

The Employment Secretary agreed with the opinion once voiced by Mr. Denis Healey, the former Chancellor, that no one could predict future unemployment with accuracy a few years ahead.

Mr. Prior added: "I have said I believe that unemployment is likely to go up over the next year or so. I believe the present state of production and the state of world trade is going to make unemployment very difficult to keep down over the next few years."

# Stronger petro-revenue tax

THE BILL significantly increases the impact of Petroleum Revenue Tax, in line with changes first proposed by Mr. Joel Barnett in August last year. The rate is increased from 45 per cent to 60 per cent, and the "uplift" reduced from 75 per cent to 35 per cent.

This jargon needs explaining. PRT applies to North Sea (and mainland) oilfields, and to those gas fields which were not in production at the time of its introduction in 1975. Unlike corporation tax, it operates on a "field by field" basis.

Another feature of the tax, equally designed to collect tax and to do so without undue delay, is that it is charged on "income" arrived at by a complicated formula written into the original legislation—the profits shown in the companies' accounts are irrelevant.

No allowance is given for interest costs, but in their place what might broadly be characterised as "capital" costs of bringing fields into production have in the past been uplifted by 75 per cent. For expenditure not already contracted for before January 1, 1979, the new lower percentage applies. And the bill recognises that there may be considerable difficulties in evidencing just what expenditure falls before, and after that cut-off date. Sixty-six

and two-thirds per cent is to be the uplift percentage for "alterations or additions" after that date to contracts made before it.

As a sweetener for the oil companies, which had strenuously argued that there had been an undertaking in 1975 that PRT would not be increased or changed, the Revenue have removed two of the anomalies in the original legislation. The valuation point for oil has been shifted from the point of landing to that at which it could realistically be seen as saleable, and an over stringent, anti-avoidance provision dealing with inter-group charges has been relaxed.

# Housing interest extension

MR. HEALEY'S April finance bill contained the clause required each year to continue, or to alter, the £25,000 figure upon which interest relief is available for house purchase.

The other beneficiaries are those with pre-1974 loans for "unapproved" purposes. House loans, loans for investment in their businesses by working proprietors, and some other very limited categories were allowed in the 1974 legislation. But

there is a small number of individuals whose day of reckoning, when and if it comes, will be painful and difficult. They have invested their borrowings in businesses, but have failed to meet the definition laid down in the Act of working proprietors. Once again, Sir Geoffrey's silence may preclude some further relaxation of the existing rules — to be brought in under the general heading of assistance to small businesses.

categories of people who benefit from this extension. Those who have housing loans over the £25,000 level can put off for two more years the necessary reorganisation of their affairs.

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gains was introduced last year, they viewed this as no more than a stop-gap, and an inadequate one at that for the relief given to trusts. Inter-party discussions were promised, and have taken place. The Revenue are believed to have been ready with some technical amendments—but the Bill has appeared without them. In his Budget statement, the Chancellor used the word "oppressive" in relation to both capital gains and capital transfer taxes. But his proposals for ameliorating them will not appear until he has completed the thorough study he then promised.

John Hunt



# FINANCIAL TIMES SURVEY

Friday June 22 1979

# Ireland

Although the outlook is clouded, Ireland has acquired new-found wealth and status through its membership of the Common Market. Despite internal problems of job creation, wage cost inflation and energy shortages, its commitment to the Community is unswerving.

**MICALLY, IRELAND** has reached a difficult turning point. As a result of joining the open Monetary System, the country has for the first time in its history to be job of financing its deficit; and the levels these figures had been to reach during the free access to the markets at London rates now pose pressing problems for the Finance and the monetary policies. Politically, however, Ireland's attitudes are still needed by the remarkable performance achieved in earlier years and the resulting growth in self-confidence.

Mr. Jack Lynch, today's Prime Minister, and Mr. Michael O'Kennedy, his Foreign Minister, will want to be seen to be impressing on President Giscard d'Estaing of France and German Chancellor Helmut Schmidt, when they visit Dublin for a summit visit later in the year, that Ireland wants, within the limits of its size and comparative economic weakness, to be considered a full and independent member of the Community and given equal say in its councils.

It wants to continue to shed the image that still clings—despite well over 50 years of independence—that it is somehow an offshore economic satellite of Britain.

It is membership of Europe and the prosperity it has indirectly generated which more than anything have meant that Ireland has been able to deal more even-handedly with British Governments. The political self-confidence which its economic well-being has engendered has enabled the Irish more and more to throw off the obsessive sense of inferiority and hostility towards the country which ruled them in the fullest colonial sense for the better part of four centuries.

This new-found sense of identity— which did not exist

even a decade ago—is particularly relevant to the intractable problem of Northern Ireland where after a decade of unrest any solution, even in the limited sense of an end to the partisan violence, seems as remote as ever.

Fianna Fail is the party of the late Eamon De Valera, probably the acutest political mind independent Ireland has seen

vealed but he has increasingly intimated that the Republic's greater prosperity (and with per capita income at £2,100 it has now caught up with the North) could be used as the basis for new ties between the two parts.

Now that the Republic has moved away from the idea that it is the impoverished part of Ireland, it has more and more indicated that there are areas

provide the basis for dismantling some of the barriers between the two parts of divided Ireland.

A key point perhaps is that Mr. Lynch now feels able to push his case with the British Government and can more forcefully ask to be consulted. Under the British Labour Governments of the past few years in particular Ireland has

cerns), was the fastest growing economy in the EEC. Inflation came down to 7.5 per cent and exports, showing an increase of nearly 20 per cent were again the fastest growing in the Community.

This year the Government is still looking for GNP growth of more than 5 per cent even though it has conceded that it will probably not manage the

to develop industries by giving grants and other incentives as well as tax holidays. This has meant that over 600 foreign companies have committed more than £1bn in investment to Ireland.

Using these two pillars as a basis the Fianna Fail Government when it was returned to power in 1977 decided to prime the pump even further. It introduced tax cuts, abolished household rates and allowed a loose rein on credit. While this meant that real incomes increased by 3 per cent in 1978 apart from anything else, the primary goal has been to eliminate unemployment. This means finding 100,000 new jobs by the early 1980s.

This strategy has now received a sharp setback. It involved a borrowing requirement amounting to 13 per cent of national income. Since the break with sterling, interest rates in Dublin have tended to rise quite sharply above those in London, and the Government has had to commit itself to a programme of cutting the borrowing requirement sharply. There are no readily available resources for pump-priming, although the authorities may go to the Euromarket to provide some substitute for the external funds which used to be available from London.

This is equally necessary from a balance of payments point of view. Farm income remains buoyant—though it is falling in real terms as a result of the virtual freeze of EEC prices—and the rapidly growing manufacturing sector has done much to offset rising wages through its striking productivity performance.

Ireland has few sources of indigenous fuel, however. Some 75 per cent of its energy needs are imported in the form of oil. The world shortage and higher prices could do considerable damage to the country's balance of payments on the import side. Also because of the petrol shortage tourism—an im-

and unquestionably the most powerful political figure in the history of the Republic. His legacy to his party is that there should be a united Ireland. Reunification of the 26 counties of the Republic with the six counties of Northern Ireland is therefore an article of faith for any Fianna Fail leader.

Mr. Lynch, however, while paying the necessary lip service to this ideal, has managed to convey that he does not in any way condone the activities of the IRA and has begun to suggest interim solutions which while falling well short of reunification would bring the two parts of the island closer together.

The Government's pronouncements on the North have not been as explicit as Mr. Fitzgerald's "confederal" solution. This postulates the sovereign governments in each part of the island and progressively closer links in other areas. Mr. Lynch's ideas have yet to be fully re-

of mutual interest which could be explored. An all-Ireland Green Pound has been suggested. All-Ireland courts have been mooted and there have been hints of closer co-operation and cross-border security and joint drainage schemes. Tourism is another area where joint ventures are possible, as is power supply.

Ultimately Mr. Lynch would like to see a Council of Ireland. But as a precursor to that he envisages quadrapartite talks between Ireland, Britain and the two traditional religious groupings of Roman Catholic South and Protestant North.

These schemes conveniently gloss over the fact—as many observers see it—that the Protestants in the North are not divided from the 500,000 Roman Catholics there and the Republic by economics alone. With a modicum of goodwill on both sides the Republic's improved economic standing could

often felt ignored and treated as if it were irrelevant to the problems of Northern Ireland. Relations with Mr. Roy Mason, the last Secretary of State for Northern Ireland, were particularly bad.

The Irish Government was glad to see a British Government with a clear majority win the election last May 3. Increasingly it will try to lean on Mrs. Thatcher and her new Secretary of State, Mr. Humphrey Atkins, to launch a political initiative in Ulster—and consult Mr. Lynch and his colleagues in the process.

Ireland's new-found political confidence resists very much, however, on the buoyant economy of the past couple of years, and it is here that doubts are beginning to appear. In 1978 Ireland, with a growth rate in Gross National Product of something over 6 per cent (Government figures differ from independent forecasting com-

6 per cent plus that was its original aim. It accepts too that inflation will probably not be running at the hoped-for level of 5 per cent by the end of the year. It still maintains, however, that the rate will come down from the current 12 to 15 per cent at an annualised rate.

The economic overdrive, if that is not too strong a word, stems primarily from agriculture. Because Ireland is predominantly a beef and dairy producer getting good prices under the Common Agricultural Policy, farm incomes have soared. Mr. George Colley in his budget speech last February estimated that they had increased by 140 per cent since Ireland joined the Community in 1973.

This is probably made up by two-thirds price increases and the rest in volume increases. While agriculture has flourished successive governments have purposefully tried

important foreign exchange earner accounting for over £300m a year—has been taking a hammering this year. The four-month postal strike has also played its part here.

On the export side the danger is the inflationary demands will threaten export competitiveness. With a population of only 3m Ireland's growth now has to be exported. The Irish Congress of Trades Union (ICTU) recently rejected the national wage understanding. This allowed increases of up to 14.5 per cent over a 15-month period. The increase would have comprised both cost of living increases and productivity rises.

The thumbs-down which the understanding received means that for the first time this decade Ireland has not had a national wage accord. The 14.5 per cent rises would probably have meant inflationary pressure, since productivity as defined as output per man has been running at about 6 per cent in the industrial sector. If some sectors get the 25 per cent increases they are asking for then this could easily erode export competitiveness if combined with the effects of production lost through strikes.

BASIC STATISTICS	
Area	26,600 sq. miles 69,893 sq. km.
Population	3.19m
GNP (1977)	£3,352bn (Irish)
Per capita	£1,677
Trade (1978)	
Imports	£2,942bn (Irish)
Exports	£2,696bn (Irish)
Imports from UK	£2,045bn (stg.)
Exports to UK	£1,069bn. (stg.)
Currency Irish	£1.0465=£1 stg.

## Future firmly pledged with Europe

By Stewart Dalby, Dublin Correspondent

CONTINUED ON NEXT PAGE



## The tax deal of the century!

Ireland announces a new deal for manufacturing industry. No tax on Export Profits until 1990, then a maximum of 10% on all profits to the end of the century.

## REPUBLIC OF IRELAND

The most profitable industrial location in Europe.

US Department of Commerce statistics for the period '74-77 show a 28% average annual return on investment for US manufacturers located in the Republic of Ireland—more than twice the European average.

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IDA Ireland also has offices in Dublin, Amsterdam, Paris, Cologne, Stuttgart, Milan, Copenhagen, Madrid, New York, Chicago, Los Angeles, Houston, Toronto, Sydney and Tokyo.



# Need for wages pact

THE LEGENDARY luck of the Irish seems to be running out. That is the view at any rate now circulating in Dublin. For there is a theory, that seems widely shared among business leaders, that Ireland has lately been the victim of atrocious bad luck.

The theory is that at the end of last year there was a magic moment, lasting perhaps three weeks or a month, during which Ireland's trades unions were set to strike a bargain on pay restraint and productivity targets with employers and the Fianna Fail Government. But such a deal was based on the appeal for national co-operation that had been prompted by Ireland's decision to join the European Monetary System (EMS), and evaporated when EMS was not introduced in January 1979.

The argument runs that the delay of EMS until March, caused by an unseemly Franco-German squabble over related agricultural Monetary Compensation Amounts (MCAs), somehow took the steam out of Irish enthusiasm for self-discipline. True or not, the upshot has been that Ireland six months later is not only in the throes of damaging labour unrest but has, as a result of opting for EMS membership despite the UK's decision to stay outside, had to contend with the breaking of the traditional parity link between the Punt (Irish pound) and sterling.

## Position

Ireland is thus in much the same position as it has been in for the past three years. That means — depending on the point of view — it is still at or near the top of the EEC league for annual growth of Gross National Product (GNP), or it is the European Community's poorest member, with little progress made in tackling its very serious structural economic problems.

Whether or not the Republic is set on a course that will establish it as a small but wealthy EEC State seems increasingly a matter of political faith. Prime Minister, Mr. Jack Lynch's Fianna Fail Government launched a programme at the beginning of this year that it

claims will, inter alia, settle the country's stubborn and debilitating unemployment difficulties by 1983.

Fine Gael, the main opposition party led by Dr. Garret Fitzgerald, insists that the malaise hindering real economic progress is not being properly diagnosed, let alone cured. Caught in the middle are Ireland's businessmen, and in so far as a general opinion can be said to exist they seem to feel that things are not going nearly as well as had been hoped when in June 1977 Fianna Fail routed the coalition Fine Gael-Labour Government after it had had only one term in office. Also occupying the middle ground are the Republic's influential, independent economic analysts, most of whom are currently at odds with the Government over projections for economic performance during 1979.

The Economic and Social Research Institute (ESRI), for instance, recently predicted that GNP growth for this year would be just half the Government's confident forecast of 6½ per cent. ESRI put the growth rate at 3½ per cent, and coupled that with a prediction of an 11½ per cent rise in prices by the end of 1979. Other analysts have put GNP growth at around 4 per cent.

The Government's view that inflation can be brought down to 5 per cent by the end of the year is also being generally contested. Mr. Martin O'Donoghue, the Economic Planning Minister, has said that the annualised inflation rate of the last quarter of 1979 should be 5 per cent; independent projections see inflation this year rising to a 10 per cent rate from the 7.9 per cent rate attained last year.

The key to Ireland's economic fortunes is not membership of EMS, or even of the Common Market. Nor is it the management of the punt with all the important implications that that has suddenly presented. It is, according to a near unanimity of observers, the issue of wage restraint that will determine the future economic development.

Last year pay increases in Ireland averaged 16 per cent, and although GNP grew at the

targetted 8½ per cent the Government has blamed that rapid increase in wages for its falling 15 per cent below its vital job creation level of 20,000 new jobs, and has warned that inflation would have been a full percentage point lower had wages risen only moderately.

It is fair to say that, like its predecessor, the present Government has so far failed to reach the close and co-operative relationship with the trades unions that might guarantee industrial peace. If anything, the labour climate has deteriorated since Fianna Fail returned to power, for the extremely disruptive postal and telephone workers' strike which has dogged the Republic since early this year is a carbon copy of the same Post Office dispute that marred the first part of 1978.

## Hardened

The trades unions' reluctance to accept wage restraint is sometimes attributed to an inherently negative attitude, which in turn is blamed on their British roots. A more sympathetic view is that their attitude has been hardened by a deep-seated dissatisfaction over the uneven tax burden in Ireland, where PAYE workers contribute about 85 per cent of all income tax while farmers and the self-employed pay very little.

The upshot is that in an effort to head off pay claims that would boost industrial wages by a damaging 15 per cent for 1979, the Lynch Government attempted to negotiate a "national understanding for economic and social development." Even before the unions rejected it last May it was clearly more broadly based but less solidly founded than a standard national wage agreement would have been.

Industry leaders had in any case feared that its aim of limiting pay increases to 11 per cent for the 12-month ending in November next would be unfulfilled. And even if the slippage is not as serious as many chief executives seem to fear, the terms of the April pact are less rigorous than those the Government was insisting on back in January. At that time, when it had published an ambitious White Paper out-

lining its economic strategy for 1979-81, Dr. O'Donoghue warned: "Double digit pay increases are simply not on."

If containing inflation and industrial costs is crucial to Ireland's economic future, so is it to the Fianna Fail government's political future as well. For political observers in Dublin are now calculating that some sort of pact on pay and jobs is likely to be the last major policy act that Mr. Lynch's Government can take that will come to fruition in time for the mid-1981 General Election.

Interestingly enough, that seems to hold true for the Government's overall management of the economy. It has now implemented all of its strategic decisions and to a large extent must sit back and hope that they work. It has, it believes, primed the pump correctly, and must now rely on private sector investment to take over. Last year investment demand expanded by an extremely brisk 15 per cent, and the same pattern is expected by the Government for 1979. Analysts such as ESRI, however, see investment growing rather less at 11½ per cent this year, and are similarly less optimistic in forecasting on the vital export sector.

The Government has said that it expects the major 14 per cent rise in the volume of Irish exports during 1978 to come near that, with an annual rate of 12 per cent increase. But ESRI puts exports of goods and services at an increase of nearer half last year's trend, rising by 7½ per cent over 1978.

It could be said that the Government's role is therefore one of fine tuning of important areas of the economy over the coming year. It has committed itself to reducing Ireland's very high level of Government spending while boosting job creation efforts to the point that by 1983 it will virtually have eliminated the Republic's traditionally high unemployment levels.

To do that it must meet its self-imposed target of bringing the State's borrowing requirement down from last year's level of 13 per cent of GNP to 10½ per cent this year and 8 per cent in 1980. On jobs, it faces the daunting task of reducing

unemployment by 25,000 annually, which is roughly a threefold improvement on its present track record.

Ireland's economic difficulties are real enough, but they are best seen in the context of a country that has already made giant strides in the comparatively recent past. It is no longer the "donkey economy" of the 1950s and 1960s—or even the offshore dependency of Britain it was during the 1960s and early 1970s. At the last count, providing agricultural produce is discounted as being an intra-EEC exchange, only 23 per cent of Ireland's trade was with the UK.

Yet nationalism, with all the snags thrown up by the Northern Ireland problem, remains a factor that tends to distort Ireland's appreciation of reality. The Irish have always assumed of late that if the link with sterling were broken the Irish punt would float upwards against the pound. That it did not, and hovers several points below it, is something they can be profoundly grateful for, since the analysts' assumption of late that if the link with sterling were broken the Irish punt would float upwards against the pound. That it did not, and hovers several points below it, is something they can be profoundly grateful for, since the analysts' assumption of late that if the link with sterling were broken the Irish punt would float upwards against the pound.

Giles Merritt



# Foreign affairs get growing attention

FOREIGN affairs have become an increasing preoccupation in Ireland in recent years. Membership of the EEC lies at the heart of it, of course, even if relations with the U.S. on the touchy subject of Northern Ireland are also an important element in Irish diplomacy.

Measured by the yardstick of manpower invested in Ireland's Department of Foreign Affairs, the last decade has seen a remarkable doubling of overseas representation. The better guide, though, is the less readily calculable one of the Republic's involvement in external affairs.

When Ireland joined the EEC in January 1973 it was to a large extent on Britain's coat-tails. Although the Fine Gael-Labour coalition Government, genuinely pleased to find themselves in a common market which changed their traditional relationship with the UK, there was little question that the Dublin Government had had no choice but to follow its major trading partner into the EEC.

In the ensuing six years Ireland has established itself as a fully-fledged EEC partner that is not only more Community-minded than Britain but is also rapidly growing out of its poor relation status vis-à-vis the UK. Where once Dublin's chief concern inside the Community was the benefits it could obtain from the Common Agricultural Policy (CAP), its objectives now span a wide range of EEC policies.

The watershed came last December, when Dublin opted to join the "supermarket" of the European Monetary System (EMS) in the knowledge that to do so probably entailed breaking the long-established link between the Irish punt (pound) and sterling.

The commercial ties binding Ireland to Britain are still strong. Half of Ireland's exports go to the UK, while its imports are equally dominated by British products. But the Republic's economic management has become steadily more independent of British influence and considerations, with Dublin viewing its options in an EEC context rather than from the limited standpoint of a UK satellite.

The change in Ireland's position is about to be strongly

underlined. On July 1 next the Irish Republic takes over from France the Presidency of the EEC Council of Ministers, and for the second half of this year will not only be taking a major hand in shaping the political objectives of the Nine but will also be disclosing some of its own foreign policy objectives.

When Ireland first presided over the Council of Ministers during the first six months of 1975, the Dublin Government won the admiration of other EEC Governments for its efficient and enthusiastic performance. Dr. Garret Fitzgerald, who was largely responsible for that success as Foreign Minister in the then Fine Gael-Labour coalition Government, subsequently explained: "Unless we can make a visible contribution, necessarily of a non-monetary kind, and gain goodwill from a positive approach, we are in danger at some time of somebody asking 'Why should we contribute so massively to the Irish economy? What do we get in return?'"

## Dramatic

Ireland still benefits financially from the Common Market to a quite dramatic extent. It has been estimated that since joining the EEC the Republic has received around £1bn from Community coffers, or about ten times its contributions. But the country remains the poorest of the Nine, with real incomes at half the EEC average, and the Irish are no longer as self-conscious of their beneficiary status.

A direct result of Ireland's more European attitudes is that in its second Council Presidency it will be faced with issues that are of major importance to the Republic. Uppermost in the Dublin Government's mind is the knowledge that before the end of the year the UK and Italy will be actively seeking talks on a fundamental reform of the CAP, which in its present form has been not merely good to Irish farmers but has been a Godsend to the Republic's economy. Without it Ireland's position at the head of the EEC's GNP

growth league table for the past three years would have been impossible.

Ireland's ability to sustain its present "dash for growth" and beat its serious unemployment handicap is in any case problematic. Without the boost of the CAP, it risks becoming impossible. Yet the tensions arising from an agricultural policy that the Brussels Commission now agrees is in danger of sinking under its own weight are more important in EEC terms than tiny Ireland's vested interests.

The betting among Irish diplomats, at any rate, is that Mr. Michael O'Kennedy, the Foreign Affairs Minister, will endeavour to delay any reopening of the CAP debate until after Ireland's Presidency ends on December 31. It is a moot point, for although Dublin might prefer not to be placed in the irksome position of holding the Council Presidency when its own interests are threatened, it might be even less acceptable to have the matter broached when it is succeeded in the chair by Italy.

A closely connected topic that will figure high on the EEC's Ministerial agenda this year is the question of economic convergence. Ireland's position at the bottom of the EEC wealth league and at the top of the unemployment table will doubtless encourage the Brussels Government to give the discussions a determined push. Part and parcel of the convergence issue is the question of the Community's enlargement to 12 members. Greece has just signed the accession agreement and will be joining in 1981, while substantive talks are due to begin this autumn with both Spain and Portugal to hammer out the terms of their membership.

It has been suggested that Ireland will only be presiding

over the start of negotiation. But a more realistic assessment would be that the Lynch Government will wish to move fast to develop talks on financing of the enlarged Community. If Dublin fails to establish negotiations on a viable funding to take account of the poorer candidate countries it may find that it will end up seeing the agricultural regional funds spread more thinly. In other words, Community cake would be cut into smaller pieces at Ireland's expense.

Ireland's other preoccupation includes energy and the EMU. The latter half of 1979 is due to produce the defining objectives for 1990 by EEC Energy Ministers, and the Republic's present role awakening to a vulnerable position over supplies will certainly mean greater emphasis on a common energy policy than has been the case in the past. That, and if possible that the Thatcher Government may bring Britain into EMS after the September review of the currency system may well dominate the Dublin summit when EEC heads of government meet in the Irish capital in December.

It would be wrong, however, to see Ireland's foreign relations as being exclusively bound up with the European Community. The U.S. connection has of late become increasingly important to Mr. Jack Lynch's Government, the high card that Dublin holds in its efforts to persuade Britain to alter its policies on Northern Ireland. A settlement remains one of Mr. Lynch's personal ambitions, and the hope is that the Carter Administration prompted by senior figures in the Democratic Party hierarchy will convince the UK that a definite direct rule of the province is not the answer.

Giles Merritt

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## Pledged

CONTINUED FROM PREVIOUS PAGE

In the first three months of this year the country had lost more man-days than in the whole of 1978, although more than three-quarters of the man-days lost were attributable to the postal strike. Last year one economic institute estimated that the 806,000 man-days were lost through strikes. The work force in Ireland is about 1.1m. This combination of production losses and wage inflation could again threaten the balance of payments.

## Predicting

Some leading economists are predicting a balance of payments deficit on current account this year of at least £400m, even though exports have been slightly protected by the increase in sterling against the Irish pound. Some 47 per cent of exports still go to Britain. Imports are not thought to have risen too dramatically because a larger portion is made up of capital goods for which the

price increases involved in the de facto devaluation against sterling are probably marginal.

The fact is that despite the break with sterling, which has created problems of its own, Ireland still faces some of the most difficult problems facing the UK—and without the benefit of North Sea oil. Its commitment to a fixed exchange rate within the EMS is effectively as strong as when it was linked with sterling, and in the long run the EMS will set a more demanding standard. But attitudes inside the economy, both in excessive borrowing and excessive wage claims, are the last curse left on Ireland by the British connection.

The situation calls for deflation and a sharp change of attitudes; the Government can only hope that Ireland's new national pride will make these changes easier to achieve than they look at the moment. The immediate future will be a very testing period indeed.

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IRELAND III

# Higher costs test industry

OBSERVER of the Irish — admittedly writing during a week — wondered if he had not discovered the recipe for economic

ing back nostalgically to a time when the telephones to work, when one could order an invoice, wages rose by moderate rates and all prices were stable, he recalled that rates averaged about 3 per cent. In the past years, when none of these conditions has applied, rates have been substantially higher — up to 7 per cent point and estimated at 5 and 6 per cent last

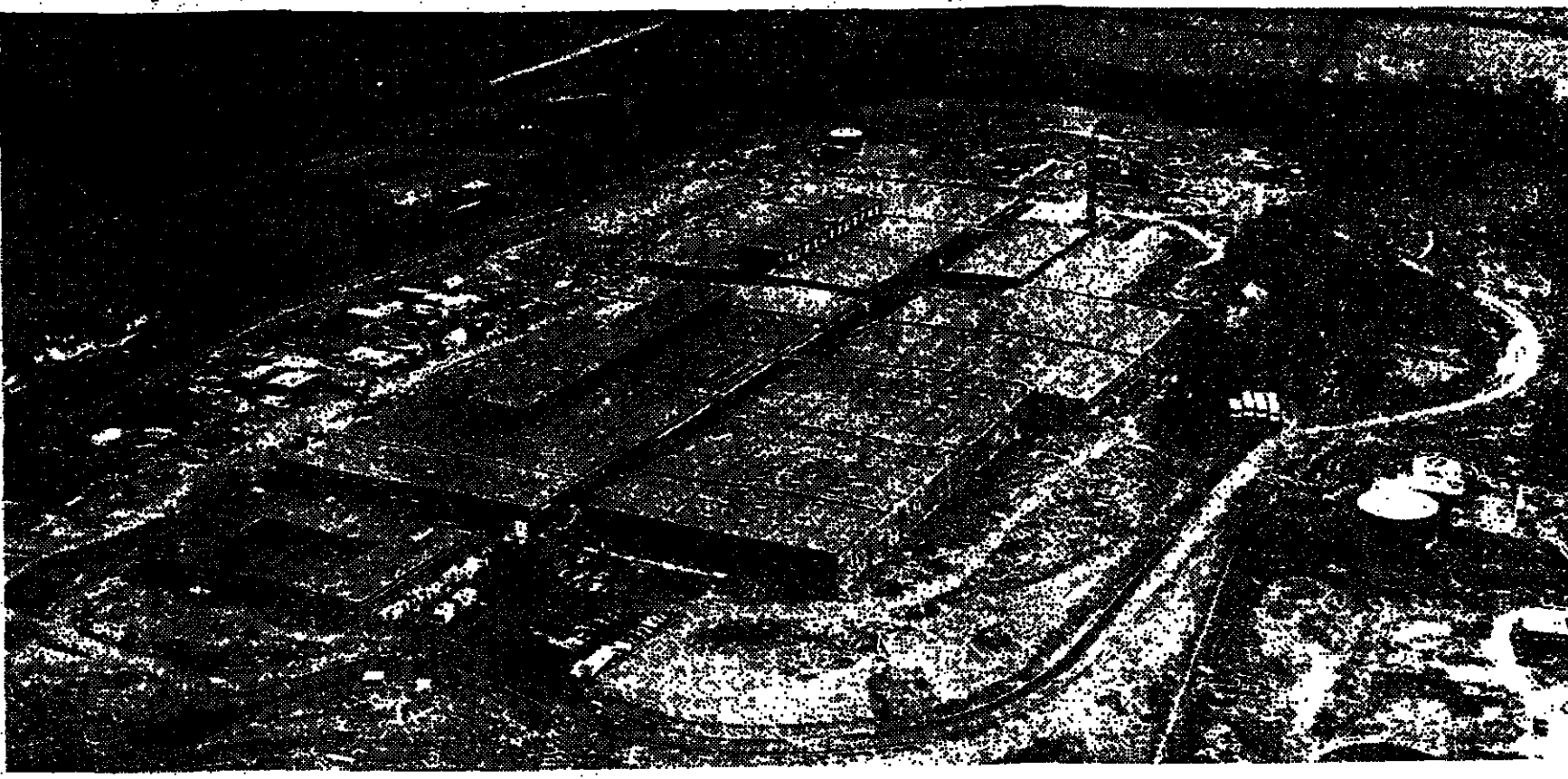
was unlikely that there was a connection between the Irish version of the spirit conquering. But the Irish economy of recent years — in industry played a key role have lulled people into a false security so that the being sounded — by analysts, economists, and — are dismissed as pleading.

point was made by a economist from the CENK in a speech reprinted in the annual report. Mr. McCarthy said: "It is one of the dilemmas of a macroeconomic policy to sustain business without creating excess of wage settlements are unattainable. In talking the economy one may only in talking up

was evidence of just attitude at the recent conference of the Congress of Trade Unions, threw out a proposed understanding on taxation. There were references from the floor of the success of Irish and their ability to pay free collective bargaining.

he understanding would be most employers as a minimum that could be this year and certainly government as the limitances could stand, both and tax concessions. It up to 15 per cent months — with part of raise index-linked.

ng aside the possible for its rejection, the reasons for Irish industry rdy be good. Average



The £25m cotton mill being built by Fieldcrest Mills of North Carolina, U.S., near Kilkenny for the production of towels for sale throughout Europe. This project, the American company's first building investment abroad, is a joint venture with the Bank of Ireland and Carrolls Industries of Dundalk. Design and project management: Stephenson Associates, Dublin

hourly earnings in Ireland rose seven per cent more than those in Britain during 1977. Unit labour costs went up by more than 11 per cent. Figures for the first half of 1978 suggest a lower rate of increase but still of the order of seven per cent.

Even under the terms of the national understanding, unit costs would probably have risen faster than those of most of Ireland's competitors. In the absence of renegotiation — which seems unlikely — industrialists will be unable to project wage costs and may eventually face settlements even higher than those proposed in the pay pact.

The ability of Irish industry to overcome rising costs may be severely tested this year. Industrial growth was 9 per cent during 1978, just a point below the original estimates of the Confederation of Irish Industry (CII). The Confederation believes, however, the relatively low growth in employment — 3 per cent — was partly due to high wage costs forcing companies to concentrate on productivity at the expense of employment.

Things may be even harder this year. For a start, overall growth is projected at around 4

per cent after the boom of 1978. Although the CII suggests that — given the right conditions — output could increase by another 9 per cent, the conditions are unlikely to be right.

Ireland's membership of the European Monetary System (EMS) means that the safety valve of currency devaluation will not be available. Irish exporters took considerable advantage of the fall in sterling in 1978, but, with the Irish pound now linked to the hard European currencies, that option will no longer apply.

The unexpected strength of sterling — unexpected at least when Ireland joined EMS — means some relief because 48 per cent of two-way trade is still with the UK. A devalued sterling would have made the competitive outlook bleak indeed.

Other complaints of industry have a familiar ring. It is impossible to assess the damage caused by the postal strike — now in its fourth month — but it seems certain to have some repercussions on orders and profitability.

Worst sufferer is industry in the west, where manual telephone exchanges are strike-bound. But the effects are prob-

ably not just as severe as the telecommunications strike of 1978.

The threat of a ban on sterling transactions by bank officials was averted but the main worry is the effect of this rash of service strikes on potential foreign investors. There is no concrete sign of this so far: the Industrial Development Authority (IDA) hopes once again to exceed its target of 20,000 new job approvals for the year.

The IDA scored a particular coup by snatching the Texas microprocessor firm of Mostek from under the noses of the Scottish Development Agency. Ireland now has a significant stake in the production of the "miracle chips" and the hope is that this will boost the even more important business of making use of them in industry.

For businesses already in the country, concern has been growing over whether the infrastructure can develop as quickly as the economy. This year's budget increased allocations for spending on roads by about 20 per cent and telecommunications by almost as much.

A £100m road-development programme for the next decade has been announced but the CII

fears still more may have to be spent to allow development on the scale envisaged in government targets.

Many may take comfort, however, from the record and believe that Irish industry can keep up the good work. Exports rose in 1978 by 11.5 per cent in volume. This is expected to be maintained this year, despite the sluggish UK market will be offset by slightly higher growth in world trade and an increase in the number of new companies starting production in the Republic.

Textiles had a particularly good year, with a volume increase in production of more than 15 per cent on 1977. The clothing and footwear industry continues to feel the draught of foreign competition and the employment subsidy to the industry was continued in the

budget.

The old staples — food, drink and tobacco — maintained healthy growth and it was a good year, at least in the first half, for the construction industry. There may be more difficulties here in 1979, although one of the biggest current construction jobs — Alcan's aluminium smelter on Shannonside — has already generated contracts worth more than £20m.

All in all, there is evidence for the view generally held in Ireland that the country has made a sustained recovery from the 1973 recession. The tantalising question of what might have been, particularly with more sensible pay policies, remains. Unless, of course, there really is something in the very Irish theories of that puzzled observer.

By a Correspondent

# Mounting threat from the oil shortage

S perhaps an omen: Last year, during the coldest Ireland has had for a decade, the central heating blocking the systems. It while for the reason to the central heating oil rising.

nd has had a sharper excess than most countries of the energy crisis all will face sooner or later. The motorist in the petrol the farm with fields and no diesel in the radiator: all have had opportunity to ponder

is still considerable very over the reasons Ireland felt the effects of reduction in world oil so much more severely as EEC partners. There example, the question of hearing, if any, the poor and the Minister for Commerce and Industry, Desmond O'Malley, had supply.

O'Malley does not care for companies, particularly international level, and no secret of it. His prior in office described as "barraconda." The attitude of the two may be of Irish oil companies to a loss and thus avoid the to pay taxes. Mr. ley's belief that the profits accruing somewhere else attractively — led him to hard against applications

from the companies for price increases.

This policy finally produced a situation where Ireland was paying the lowest wholesale price for oil in the EEC. As the queues lengthened and panic began to mount Mr. O'Malley's first response was to look for hidden stocks which were being held back in anticipation of an increase.

Nothing significant was found, however, and the truth began to sink home that no extra supplies were likely at the price Ireland was paying. So Mr. O'Malley bowed to the inevitable and the price of most grades of oil went up by 11p a gallon, bringing petrol at the pumps to £1.10p, with more increases expected.

But price was not the sole reason for Ireland's difficulties and the other has wide implications for all of Europe. The fact is that Ireland is a victim of its own considerable economic success in recent years.

This year, for the third year running, the Republic is expected to top the growth rate table for OECD countries. Growth in those years has not fallen below six per cent. The unpalatable truth is that this year the extra energy demand created by that growth could not be fully met.

Priority

Growth will not be affected as yet because industry will have priority, but the non-essential user — which includes the motorist and the householder — will have to bear the brunt of the shortfall. But is the Irish experience a warning of what might happen if there were a general return to high growth rates in the West?

Meanwhile the search for extra supplies seems likely to fall on the new State oil company, which the Government hurriedly set up in advance of legislation for a national oil corporation. The main task of the company and its successor will be direct negotiations with producer countries for supplies.

Mr. O'Malley believes he can use the goodwill towards Ireland, particularly in the Third World, to bypass the oil companies and secure direct Government-to-Government deals. Likely targets are Norway, Mexico and Venezuela, but O'Malley admits Ireland has little expertise in this kind of dealing.

This year's events will also add urgency to attempts to change the country's energy "mix" from its present 75 per cent dependence on imported oil. One coal-fired station is to be built on the west coast but the accident at the Harrisburg nuclear reactor in America is certain to intensify opposition to the plan to build the country's first nuclear plant in the south-east.

The Government has already recognised the depth of the opposition by promising a public inquiry into the proposal — a rare event. After Harrisburg many people are asking why not a second coal-fired station or, as the previous Minister, Justin Keating suggested, direct sale and transmission of surplus electricity from Britain or mainland Europe.

There is less talk of an offshore oil find after the disappointing drilling results of 1978 but the Government has far from given up hope. The hopes that are left are concentrated increasingly on the Porcupine basin off the west coast and the possibilities of a gas find in Dublin Bay.

Last year's drilling season ended on a more exciting note than seemed likely at one time, because of the oil flow reported by Phillips Petroleum from its well 35/8-1.

barrels per day — but the oil was of very high quality, in contrast to other oil shows around the coast. In addition it was the first oil flow from the Porcupine basin.

## Thicken

It will be some time before anyone knows whether there are commercial quantities of oil off the west coast. But there is added optimism because of a belief that the oil-bearing sands thicken towards the coast and shallower waters. Phillips will want to carry out a major seismic study before drilling any more wells.

Ironically, the possibility of oil off the west coast would give Ireland a long-term vested interest in high oil prices, whatever the short-term difficulties. The great water depths and fearsome Atlantic weather mean such a find would be commercial only in a context of a severe oil shortage.

In general, drilling activity will be down this year on 1978, which saw Irish exploration reach a peak. The Government has been offering new options and re-negotiation of licences in return for drilling commitments, but only real results will bring the rigs back in the 1978 numbers.

Seven or eight wells will probably be drilled this year — in the Porcupine, off the south coast and in the Kish basin in Dublin Bay. Amoco will drill this last in the hope of encountering natural gas. The Amoco consortium was awarded blocks off the west coast in return for a commitment to drill in this key area of shallow water close to the populous east coast.

None of this, however, will prevent the country's dependence on uncertain oil supplies continuing well into the 1980s. Reports of anxious citizens filling their garages and out-houses with bags of coal — and increased sales of bicycles — suggest it will be a long and jittery winter.

By a Correspondent

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IRELAND IV

# Taxmen eye rising farm incomes

**LAST YEAR** continued the series of bumper years that Irish farmers have enjoyed since EEC membership in 1973. Income arising in agriculture was up 15 per cent on the previous year, combining a volume increase of 6 1/2 per cent and a price increase of 12 per cent, well ahead of the inflation rate of 8 per cent, and ahead also of the average increase in non-agricultural wages and salaries.

Milk was the star performer, with a 12 per cent increase in the volume of production alone. Creamery cow numbers have been increasing steadily in recent years, but the main reason for increased production has been the remarkable increase in yields per cow which has been stimulated by a greatly improved milk/feed price ratio. Yield per cow reached 850 gallons last year, compared to 470 gallons in pre-EEC years. The additional 40 gallons per year means an annual increase in production of 7 per cent from this source alone.

A comparison of gross margins obtainable in alternative enterprises emphasises the economic attractions of milk production. Though average yields are low, they are achieved from a low-cost, grass-based production system which results in high profits to efficient producers. In 1978 dairying yielded a gross margin of £181 per acre compared to £104 for feed barley and £89 for all cattle systems. The introduction of the co-responsibility levy has reduced the profitability of dairying somewhat, but is much less feared by Irish producers than talk of a quota system favoured by some Continental countries.

## Cereals

There has been a dramatic recovery in cereals acreage and the total area is expected to exceed 1m acres in 1979 for the first time in 20 years. This has been accompanied by the growing popularity of winter cereals production. Feeding barley is by

far the most popular crop, encouraged by an agreement each year between the merchants and the Irish Farmers' Association on a guaranteed minimum price together with an escalation clause which can be triggered if the market price at harvest time is higher than this minimum. This year the guaranteed minimum price for barley of 30 per cent moisture is £87 per tonne, compared with £85 per tonne last year.

The demand for compound feeds has soared this year with the harsh winter and the late spring but two issues could cause problems in the future. One is the continuation of cross-border smuggling, given the attractiveness of the Irish price to Northern growers. The second is the growing use of cheaper fillers which displaces home-grown barley in compound rations. The proportion of barley used in rations is expected to fall from 58 per cent in 1978 to as low as 44 per cent this year.

The meat industry is currently experiencing a severe shortage of cattle which has led to the temporary closure or short-time working of several plants. Spring is traditionally a time of short supplies, but disposals this year are running well behind last year, mainly because of a reduction in numbers in the beef cow herd, which accounted for one-third of total cow numbers in the early 1970s, following the disastrous cattle crisis in 1974. The shortage has been aggravated by a large export trade in calves which began in 1977 and by the late spring which has delayed the slaughter of grass-finished beef.

Some gloomy forecasts which show a relatively slow growth in total cattle numbers over the next five years have recently been published by the Irish Livestock and Meat Board. The Minister for Agriculture is pressing for the introduction by the EEC of a beef cow subsidy scheme which would help to reverse the decline in beef cow numbers.

The sheep industry, where numbers had fallen drastically in recent years, got a new lease of life with the signing of the bilateral deal giving access to the lucrative French market at the beginning of 1978. Gross margins in lowland sheep production are estimated to have risen by 70 per cent last year as a result and now exceed those achieved in the production of feed barley. A shortage of ewes and hoggets as a result of the decline in the breeding herd is restraining expansion, while another problem is to ensure that farmers can produce to the very tight quality specifications of the French market.

## Gains

The gains from EEC membership have been widely shared throughout the farming sector, but there has been persistent criticism of the operation of the Farm Modernisation Scheme under which capital grants and other assistance are given to farmers in that it discriminates against smaller producers. The great majority of Irish farmers, over 90 per cent, fall into the most favoured category of "development farmer" and the Government has pressed for modifications of the scheme in Brussels to enable a wider spread of farmers to reach this status.

Some revisions to the scheme are currently under discussion, though the proposal to suspend temporarily all investment aid and regulatory means. The Minister favours a selective purchase tax to penalise land purchases by large farmers and non-farmers, but the long-promised Land Bill has still not seen the light of day.



Beef and dairy products are the mainstay of Ireland's agriculture. Milk production is rising steadily, but there is some concern over beef cattle numbers

opposed by the Irish Minister. There are other schemes either in the process of implementation or in the pipeline which could help to transform the face of farming in the Western small farm areas. A £42m land drainage scheme has been launched with EEC aid, and a £200m package for infrastructure improvements and on-farm investment to be jointly financed by the Irish Government and the EEC is currently being considered.

One of the more dramatic consequences of farming prosperity in recent years is spiralling land prices, with top prices of £3,000 per acre and upwards being frequently paid. Some farmers are even reported to be looking in England and Wales for additional land. High land prices underline the urgency of the land structure reform promised by the Minister, Mr. Gibbons. A recent report by an inter-departmental committee on the subject recommended that the state should cease its direct intervention in the land market (through the purchase and resale of land by the Land Commission) in favour of indirect influence by fiscal and regulatory means. The Minister favours a selective purchase tax to penalise land purchases by large farmers and non-farmers, but the long-promised Land Bill has still not seen the light of day.

The Minister has, however, moved decisively to improve the disease eradication schemes. Despite massive State investment in this programme the incidence of both bovine TB and brucellosis (contagious abortion) remains alarmingly high. The reasons for the lack of progress include the inordinate movement of cattle, delays in completing rounds of testing, the lack of adequate on-farm facilities and tampering with ear-tags and cattle identity cards.

The aim of the accelerated disease eradication programme announced by the Minister is to reduce the incidence of bovine TB from 7.5 per cent of herds infected in 1977 to 0.2 per cent within five years, and to be able to declare the country officially free of brucellosis by 1986. Among the measures recently introduced is the earpunching of reactors to eliminate jag-switching and greater control of the movement of cattle between herds by means of a 30-day pre-movement test. Farming will not find it so easy to maintain its recent prosperity in future years. The Irish remain strongly committed to the continuation of the Common Agricultural Policy, but even they accept that increases in the level of guaranteed prices will be minimal in the next few years, while the Irish Green £ has now been devalued to within the 1 1/2 per cent franchise or margin over the market rate so that there is presently no further scope for price increases from this source.

The prospect of Green £ increases in the future will depend on the performance of the Irish pound within the European Monetary System. The Central Bank forecasts that agricultural incomes will increase by 10 per cent this year which is below the expected inflation rate of 12 per cent.

## Sharing

One of the most tricky farming issues facing the Government at the moment is not really an agricultural problem at all, but concerns the level and structure of taxation on the farming community. Farmers were only liable to rates on agricultural land up to 1974 when Mr. Ryan, the Coalition Minister for Finance, made the first tentative steps to bring larger farmers in-

to the income tax net. Though that net has been gradually widened since then, making around 27,000 farmers out of an estimated 170,000 liable for income tax in 1979, the tax yield has not risen commensurately. Farmers contributed only £5m in income tax and £30m in rates last year, compared to £524m from PAYE taxpayers. Dissatisfaction over the progress being made towards sharing the tax burden equitably led to the first-ever nationwide political strike in April of this year.

The Government has responded by stating that it is seeking a contribution of £100m from farmers this year, and has introduced a 2 per cent sales levy on farm produce to this end. This has been bitterly opposed by the farming organisations, but they themselves are divided over whether to seek the normal accounts-based method or a flat-rate multiplier system as the long-term taxation structure for farmers. It is a sign of changing times when the redistribution of farming prosperity becomes the major issue of political debate.

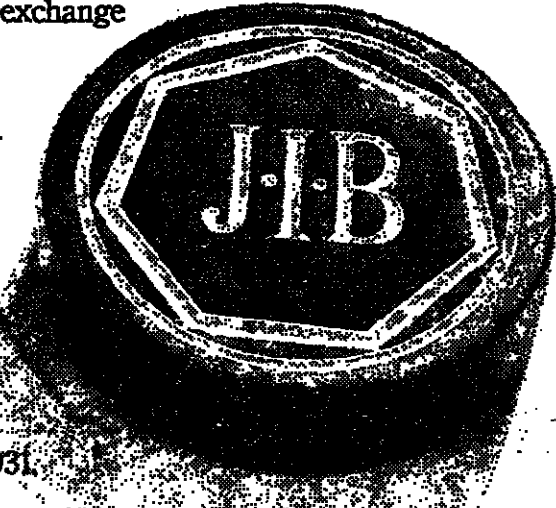
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# Post strike hits tourism

A RESURGENT Irish tourist industry has been cruelly hit again just as it seemed set to establish new records. After a significant recovery last year it has been stopped in its tracks by two major setbacks—a communications strike and a petrol shortage.

The Post Office strike, which left the country with a limited telephone service and no mail deliveries for over four months, has drastically reduced advance bookings while a severe petrol shortage also threatens to cut tourist numbers.

This change of fortune has shaken the industry and forced the Irish Tourist Board to revise its projections. It is still too early to predict what the precise effect will be for the full season but it will almost certainly mean that Irish tourism will not repeat the remarkable achievements of 1978. In that year tourist numbers grew by 12 per cent and for the first time ever the total number of visitors, at 2,197m, exceeded the 2m mark.

For an industry so important to the Irish economy (it was worth £290m last year) tourism has run into an enormous number of difficulties in the past decade. It has been beset not only by violence on both sides of the border but by airline and shipping disputes, telecommunication strikes, bad weather and a general outcry about hotel standards.

Little surprise then that the industry is now only marginally stronger than it was ten years ago. Tourist arrivals reached 1.9m in 1969 but fell away in the following years as the level of violence increased. During the recession many hotels went bankrupt and plans to build extra accommodation were scrapped. Car-hire firms closed down in many cities and towns and the State airline, Aer Lingus, almost went to the wall.

## Changed

The picture has changed since 1977. Tourists have been coming back in increasing numbers and after a highly successful 1978 season discussion in the industry switched from the problems associated with having too few visitors to those associated with having too many.

The main resurgence was in the British market, which provided close on a million visitors—almost half the total tourist numbers and more than one-third of the entire revenue. Although the 1969 high of 1.1m British visitors has not yet been surpassed, the 13 per cent recovery last year was the largest single annual increase ever achieved in this market. Factors contributing to this improvement were the reduced level of violence in the north, a greater realisation of stability in the south, and the wide range

of incentive fares offered by the shipping and airline companies.

This summer it may take more than attractive fares to persuade thousands of families to take the car ferries to Ireland. Any uncertainty about the availability of petrol will dissuade drivers from embarking on a motoring holiday in Ireland. It is difficult to dispel the fears of being stranded on the side of a road.

Less affected by any petrol shortage are American tourists, who tend to travel in groups. Despite the recent telecommunications difficulties in Ireland the Tourist Board is forecasting that the number of arrivals from the U.S. this year will be considerably higher than the 322,000 who stopped off in Ireland in 1978. Though North Americans make up only 15 per cent of the out-of-State visitors, they contribute almost one-third of tourism revenue, underlining their importance as the big spenders.

One reason why the American market should grow is the availability of more charter flights from New York, Boston and Chicago, cities with big Irish populations. The Irish Government recently gave two American airlines permission to run charter services into Dublin after the U.S. authorities threatened to make it more difficult for the Irish national carrier to serve the same cities.

Of the three markets which serve Irish tourism in bulk—the U.K., America and Europe—Europe is the only one which has no ethnic content. This market was only taken seriously in 1970 when the British visitors began to stay away. Since then arrivals from European countries have grown to 294,000 and Tourist Board officials forecast that within a few years it will have overtaken the U.S. as a source market for Irish tourism. Last year West Germany sent 93,000 visitors, France 79,000 and the Benelux countries 65,000.

## Groupings

The Continentals tend to come from the higher social groupings and their expenditure per head is also large in consequence. Surveys have shown that the Germans spend over twice the average of a British visitor, followed by citizens of the Benelux countries and France at something over one and a half times this average.

The only market which did not produce a significant recovery in 1978 was Northern Ireland, reflecting not only the political and economic situation in province but also the difficulty of healing the scars left by a decade of violence. Claims by the Tourist Board that over half a million people crossed the border last year for vacations are challenged by some experts, who argue that farmers with land on both sides of the border are often confused with holiday-makers.

Irish tourism has had an important effect on Aer Lingus. It has forced the company to look outside purely airline services for a stable profit base. It has invested heavily in hotels (23 in the U.S. alone), computer services and aircraft maintenance plants which are expected to provide the bulk of the £4m profit budgeted for this year.

Aer Lingus contends that it will always find it difficult to make money on its airline services because of the disadvantage of operating from a home market of only 0.6 people. For that reason, the company is planning further investments in ancillary activities.

This year, like others, the performance of tourism generally will determine whether the airline service returns a profit. And, as the season gets under way there is great uncertainty about the immediate prospects for the tourism industry. The Irish Hotels Federation fears that business could drop by up to one-third and rightly condemns the Tourist Board for its reluctance to warn the Government of the consequences of a long communications dispute. It is not altogether surprising that the Tourist Board assumed a low profile on a strike which has had a disastrous effect on tourism because the same Government Minister has responsibility for both tourism and the Post Office. It now seems likely that the Tourist Board will have to pay the price of its ineptitude.

Jack Fagan

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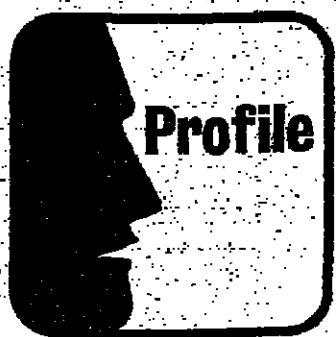
IE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

man in his 70th year... rucker packed in an... tight schedule on his... visit to the UK this... In a few short days he... to two conferences... by the British Insti... of Management and... of his 15th book.

Jason Crisp talks to Peter Drucker, "doyen of management thinkers," and charts his career from a depressing Vienna in the 1920s through journalism and banking to his present success as best selling author and corporate advisor

Drucker on love, Jane Austen and economic man



Profile

...to still the doyen of... of thought, certainly... particularly in your... "Economic Man" has... of his books in the... exceeded 800,000 copies... at Heathrow Airport... (a strange reason). And... the subject where a... concept is considered.

...ability in the presenta... management concepts... particularly when he... to a group of people. He... self-practised conference... First, he breaks the... of the lecture by avoid... pressing his audience... able and speaking into... telephones. Instead, he... around the front and sits... on the corner of the... id brings the audience... confidence. slow, heavily-accented... American (but largely... speech compels you to... attentively, and in mid... he will pause with his... one side while his... lean forward to catch... ning phrase. So has a... so has a delightfully... of epigrams. "Inflation... expropriation" of the... by the government,"... ney is too important to... to governments"... as only made three... metaphysical creations... God and money" so... after he has been speak... rprising number of his... exclaim in conversa... remarkably he put into... something they have... been struggling... fully to say. writings Drucker has... ken with form and... a book about his life... er he hasn't; he has... about the people he has... his life and what extra... people they are... he tells of the great... famous like Freud...

...- "Quite rightly," says Drucker... that he lacked the instincts... and talents for business... But he did not go to univer... sity for two reasons. First it... would have meant staying in... Vienna and secondly he realised... that to succeed in academic life... one had to be a first rate... scholar and researcher and... before committing himself he... wanted to test his abilities. He... left school at 16 and spent two... years researching into legal... philosophy and sociology. But in autumn, 1927, at the... age of 18, Drucker went to... Hamburg as a trainee clerk and... then to Frankfurt as a securi... ties analyst for the European... branch of a Wall Street... brokerage firm, a job which... ended abruptly with the New... York Stock Exchange crash in... autumn, 1929. At twenty he went into... journalism—first small popular... Frankfurt afternoon paper—... and at the same time studied... law and lectured in it even... before getting his doctorate. Within two years he was a... senior editor of the paper in... charge of economic and foreign... news. Partly, this was because... it was run on a very small staff... The other reason he gives in... his book "Not because I was... so good but because the... generation ahead of me simply... did not exist. There were no... thirty year olds around when I... was twenty; they were lying... in the officers' cemeteries of... Flanders and Verdun, Russia... and Isonzo." Drucker admits that in his... early days in Germany he found... himself being drawn towards... the ultra right. "What do you... expect? An uncertain eighteen... year old who had left the am... biguity of Vienna finds cer... tainly very attractive. I was... greatly drawn to Catholicism... too. But in his book Drucker says... that in 1932, when the Nazi vote... was falling, he decided he... would leave Germany when... Hitler came to power—which... Drucker believed would be the... case. Three months after Hitler... did come to power, Drucker

...came to England where he... became a temporary "trainee"... insurance clerk in marked con... trast with his life in Germany... There, only a few months... previously, he had been offered... a senior job on a much more... weighty paper and a lecture... ship at the same time. After the insurance job... finished he spent an uncertain... winter in Vienna before... returning to London to... become economist and executive... secretary to the partners of a... City merchant bank. Some of Drucker's more... colourful tales in *Adventures of... a Bystander* centre around his... three years at the bank. There... was, for instance an arbitrageur... who dealt almost exclusively in... Chrysler shares in the markets... around the world, and in fact... did more business in a day in... Chrysler than did the New York... Stock Exchange where it was... heavily traded. One day he... came to chat and Drucker, who... was researching the U.S. auto... mobile industry, mentioned... that Chrysler looked very good... for the coming year. "There... was a long silence," writes... Drucker, "then he said: 'Chrysler, an automobile com... pany? I always thought it was... a railway.'" Then there was the bank's... courtesan. One of the junior... partner's duties was to take this... remarkable lady as his mistress... —indeed it was written into his... contract. An insoluble problem... arose in Drucker's day when... it came to promoting the firm's... main trader to junior partner. He, deeply in love with his wife... abhorred the courtesan, now in... her fifties, baggy and vile... tempered, while the then junior... partner, 30 years her junior, as... loved her to abstraction. But... because the trader refused this... task he could not be made... partner.

...Drucker swears that this... and other rumbustious tales... of the bank are true: "It's the... one thing that is 100 per cent... true; you could not make up a... story like that." In 1937 Drucker, who had... been continuing to write articles... moved to the U.S. as American... correspondent to several British... newspapers, including the... *Financial News*, which is now... the FT. He was also adviser to... several European financial insti... tutions. Drucker's first book *The End... of Economic Man* was published... in 1939 and in a sense it marked... the emergence from the pupa of... the Drucker of today. Quite... what, is not easily pinned down... academic writer, manage... ment consultant, economist, management guru? "I see myself as a writer. I... always have," he answers. Lean... ing back on the sofa he looks up... at the ceiling and pauses before... reflecting: "I'd really liked to... have been a novelist... I would never have been good... enough to be a major novelist... and I could not have accepted... being a minor one." He leans forward quickly: "It's... very arrogant of me." Drucker says he has a natural... and consuming interest in how... people behave in organisations... whether it is a business, a hospi... tal, a university or the family... The novel he believes is the... best observation of that relation... ship. "If you want to understand... industrial society you must read... novels. If you want to under... stand Britain's industrial pro... lem you must read Dickens'... *Hard Times*." He would have liked to be a... writer like Trollope or, he adds... "If there is such thing as... reincarnation I would like to... be reborn as Jane Austen." On the strength of his second... book *The Future of Industrial*



Peter Drucker in full flow

Ashley Ashwood

Man, Drucker was asked by... General Motors to study the... company's structure and top... management in 1943. It was to... prove a valuable task, setting... him on the road to fame as con... sultant and lecturer. The com... pany wanted him to take a fresh... look at GM whose policies and... structure were then 25 years old... and Alfred Sloan's retirement... was imminent—postponed only... because of the war. Although Sloan supported... Drucker's project he rejected... his findings. But from it Drucker... wrote *Concept of the Corpora... tion* which was one of the first

books to make management a... science in itself. It was highly... successful and Drucker was set... fair for the future. One of Drucker's current pre... occupations is on government on... which he is not greatly inclined... to heap praise. He says that... for the past nine years he... has thought of writing a book... on whether government can... "be saved." Government is... grotesquely obese and gro... tesquely incompetent, he argues... The problem of writing the... book, he says, is that he has... a brilliant diagnosis, and a... brilliant prognosis but as yet... cannot see the solution.

And he has a very typical... anecdote about his views on... government. Several years ago... he wrote that governments were... only good at doing two things... waging war and debasing the... currency. Shortly after becoming... President Richard Nixon annou... nced that he would prove... Peter Drucker was wrong. "He was right... he proved... government could not even wage... war." It has it all, the epigram... the self-aggrandisement and the... wit. *Adventures of a Bystander* by... Peter Drucker, Heinemann 58.95... 344pp.

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p. 630 (part of an article, 1... page; in Dutch, English... version available). An outspoken commentary on... the implications—practical as... well as ethical—of the practice... by which a purchasing depart... ment buys various goods on... behalf of staff members who... repay the cost. The "Team Office" Concept... R. Thoms in Büro + EDV... (Fed. Rep. of Germany), Dec... 78; p. 16 (11 pages, illus.; in... German, English version... available). Traces office planning fashions... from the "landscape" of... several thousand square metres... 10 years ago to the smaller... (100-200 square metres) office... preferred today for groups... ("teams") of eight to 12... people.

Management Control in France... UK and Germany. J. H... Horowitz in Columbia Journal... of World Business (U.S.), Vol... 13 No. 2; p. 16 (seven pages... tables). A comparative study of... management control practice in... France, UK and Germany sees... little sign that managers are... exchanging knowledge across... national boundaries, but iden... tifies some national patterns... with the UK strong on financial... control but relatively weak on... the planning and control of... production. Germany tight on... the short-term operational... control of production, and France... not quite achieving a reconcilia... tion between these two... strengths. The Stressless Redundancy... S. Fineman in Management Decision... (UK), Vol. 16 No. 6;... p. 331 (6 pages, diag.).

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Friday June 22 1979

# Electronics: all set for takeover battles

BY MAX WILKINSON

## A costly EEC farm package

BRITAIN'S easy acceptance of yesterday's EEC farm price package in Luxembourg is, on the face of it, surprising. During his few weeks in office, Mr. Peter Walker, the Minister of Agriculture, has not gone as far as his predecessor, Mr. John Silkin, in opposing increases in the Community's common prices. He did not, for example, follow the pugacious Mr. Silkin in threatening to veto anything other than a complete price freeze this year. He did, however, in the run-up to the annual agricultural marathon, indicate that he was in favour of freezing prices for all major products, such as milk, sugar, cereals, beef, pig meat, fruit, vegetables, wine and olive oil, many of which are in surplus. The Tories have been no less insistent than the Labour Party on the need to reduce the cost of the Common Agricultural Policy by eliminating surplus production.

**Dairy tax**  
Yet Mr. Walker yesterday accepted an overall 1.5 per cent increase, with only the milk price frozen. This appears to have been in return for agreement in principle to the UK demand for a 5 per cent devaluation of the greater part of the unit used for translating the common prices into British prices. Attempts by the European Commission to step up taxation on dairy farmers, as a disincentive to surplus milk production, were defeated. France, which had opened the proceedings with a bid for a 2 to 3 per cent average increase, appears in the end to have things very largely its own way. Had Mr. Walker wanted, he could have dug in his heels and postponed the whole decision, probably until the autumn — although admittedly at the risk of considerable unpopularity with some of his partners.

**Irritant**  
One can argue, of course, that the farm package could strengthen Mrs. Thatcher's hand in Strasbourg. She can put the point that Britain is now manifestly much more prepared to take account of its partners' wishes and has behaved in a manifestly more co-operative manner in Luxembourg. She can underline the need for budgetary and agricultural reform by drawing attention to the massive increase in EEC expenditure entailed by only a minimal rise in farm prices. Again, she can argue that Britain has removed a major potential irritant in time to facilitate a successful summit. What cannot yet be judged with any degree of certainty is how far it was all premeditated.

## UK banks near corset limits

THERE IS A widespread expectation that the recent upsurge in bank lending is going to lead banks in Britain into their first-ever large-scale infringement of the provisions of the Bank of England's corset. Since the corset—a limit to the permitted growth of each bank's Interest Bearing Eligible Liabilities—was imposed in June, 1978, the volume of IBEs has increased, on the three-month moving average specified by the Bank, by 9 per cent to May, against a maximum permitted rise of 11 per cent. In the banking month to May 16, alone they rose by 4 per cent.

There are mixed reports as to whether the June banking figures will be the first to push some of the major banks into the penalty zone. But there is broad agreement that whereas on the two previous occasions, in 1913 and 1976, on which the corset was imposed, the move coincided with the top of the borrowing cycle, the decision in this Budget to extend the corset was taken with loan demand still moving firmly upwards. Corporate liquidity has been falling, and the consumer probably borrowed substantially to finance his pre-VAT spending spree.

**Loan demand**  
The banking sector has never yet experienced the effect of having major banks firmly up against their corset limits. It is waiting to see what curbs will be employed and what forms of disintermediation—the process by which credit bypasses the banks—will flourish. Till now the banks have not yet been forced to take the corset very seriously, partly because loan demand did not warrant it, and partly because they were able to use cosmetic measures to substitute other forms of liabilities for IBEs. In the first six months of the scheme they managed to lose £2bn worth of IBEs while boosting bank lending to £2.5bn.

The bank holding, in theory, accept a short-term move into the penalty zone because the fine for the first three per cent of forbidden growth in IBEs is not very heavy. They are unlikely to do this, intentionally, however, because fine-tuning is difficult and an overshoot into a

ALL THE SIGNS are pointing towards a major re-organisation of the British electronics industry sooner rather than later. It may well start this summer. The stakes for the companies likely to be involved are high, with perhaps as much as £1bn of annual sales to be taken away from the weaker companies and re-distributed amongst the predators. Many analysts predicting an upheaval comparable in scale to the great takeover struggles of the late 1960s. The General Electric Company then emerged undisputed victor after carrying off English Electric and Associated Electrical Industries; it has spent the best part of the decade digesting these important groups and making them profitable.

It is clear that the shape and management of any new groupings will be of the greatest importance to the British economy as a whole, because electronics is one of the fastest growing of industrial sectors. It is a sector in which British performance is quite good, but in many respects dangerously less good than it might be.

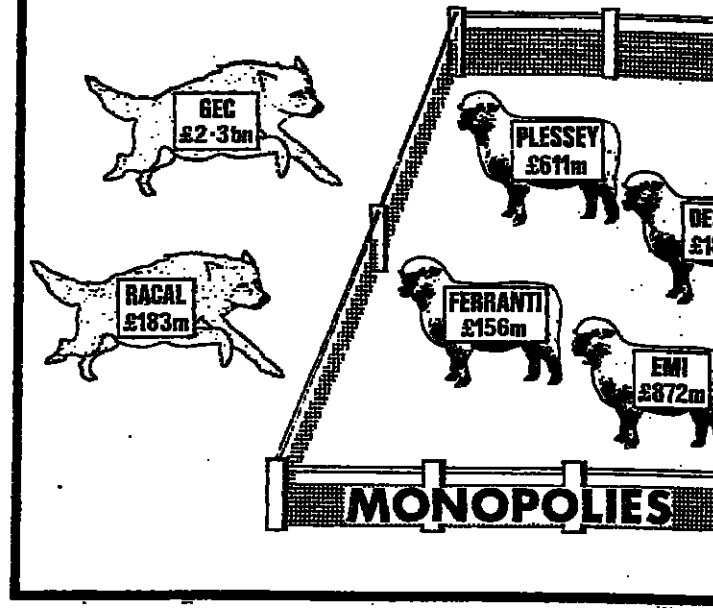
In some parts of defence electronics, radar communications and capital equipment, British expertise is still very high. But in some of the highest growth sectors like electronic office machines, consumer products, and industrial control systems, it is patchy or weak.

Perhaps the most worrying fact is that several medium-sized companies with famous names have been consistently failing to show the growth, the profit or the investment which could assure them of keeping ahead of competitors in the U.S., Japan and Germany. These companies were clearly identified in a detailed five-year analysis by Vickers da Costa, the stock brokers, recently. It graded the 27 leading UK electronics companies on a series of performance indices including profit, value added, productivity and cash flow ratios.

Plessey, the second largest electronics company in the UK, was ranked in the worst of six categories alongside Decca. Ferranti came in the second worst category, although it has shown an impressive recovery since producing the figures on which the analysis was based. GEC was placed in the second category of "high general performance". Thorn, the consumer electronics, lighting and domestic appliance group, came in the third group as "good standard". Rascal, the military communications company came top of the list as an "exceptional performer".

These purely financial calculations closely match the views of analysts who approach the industry on wider criteria. Another stock broking firm, Buckmaster and Moore, for example, in a perceptive assessment of the 10 largest UK electronics companies, say: "We expect the most powerful firms—GEC, Thorn and Rascal—to be the most important in 1984... On their own Plessey

Wolves and Sheep in likely take-over battles in UK Electronics industry with total 1978 sales



and Decca are unlikely to survive, and unless a massive investment is made in it, International Computers Limited (ICL) will find problems in this period." Similarly, Mr. Ian Cole, the distinguished electronics analyst at James Capel, said: "A lot of market pressure for rationalisation has been building up together with the personal and corporate ambitions of some of the companies. One relatively small move could release the tension with a domino effect throughout the industry." Mr. Cole believes that there is a growing recognition amongst the larger investors that the UK electronics industry is too fragmented and that rationalisation is needed to improve general performance and to make better use of skilled manpower and other resources.

Without question, the most restless predator in the field is Rascal which has achieved astonishing growth in the last 10 years based mainly on its range of tactical military radios. However, the company has successfully broadened its scope, and its management of production and research both appear to be impressive. Its growth in sales and pre-tax profits has been around 50 per cent and 60 per cent in the last two years. Its acquisition of Milgo in the U.S. has been highly successful. The company is now looking for new areas of growth, probably by further purchases.

Mr. Ernest Harrison, Rascal's nimble-witted chairman, has often said he would like to take over Plessey and try to improve its performance with a new management structure. However, Plessey's heavy involvement in the troubled telecommunications industry almost certainly makes it too big for Rascal to digest at present, except by a friendly merger. Rascal could be ready to pounce if Plessey's telecommunications division were to be merged with that of either of its rivals, GEC or Standard Telephones and Cables (owned by IIT).

For this reason a merger in the telecommunications field would probably start a chain reaction in the takeover market. However, strenuous attempts by the Department of Industry and the National Enterprise Board to promote such a merger have so far failed. The most likely

electronics holdings, notably its minority stake in ICL. This plan is favoured by Sir Leslie Murphy, the NEB chairman. Sir Keith thus faces a dilemma. He may allow the free play of market forces to determine Ferranti's future, or he may protect it. But if he protects it, he will have to consider whether he has, or is likely to have, a better structural plan for the industry than the market would bring about.

The other possible trigger for a restructuring of the industry would be a change of policy at Decca. Sir Ted Lewis, chairman and founder, now in his 80th year, has been a strong opponent of merger suggestions. However, Decca faces some formidable problems with very unprofitable television manufacturer added to increasing foreign competition in its traditional radar and navigation aids markets. The company is believed to have been talking to Philips and General Telephone Electronics of the U.S. about the sale of its television manufacturing. It may also have been talking on a wider basis about joint ventures. Sir Keith visited the company this week to find out its views on the industry.

Decca, like Ferranti, could fit well with either GEC's Marconi

division or with Rascal. However, once bidding started there would probably be other contenders. There has declared that it is out hunting for acquisitions "in the U.S. and Europe". And though it would not make the first move, it would be intensely interested in any new carve-up in the UK. Similarly, STC, which is floating 15 per cent of its shares on the UK market, has said that one motive could be the possibility of making acquisitions. Moreover, several outsiders like Hawker Siddeley with cash to spare and a close interest in electronics could move in.

So much for the possible wolves. Amongst their possible prey, one must be made to count. Research must, moreover, be co-ordinated with an overall marketing strategy. The four "sheep" represent electronics sales of more than £1bn and therefore research and development expenditure of around £100m, which at present is fragmented.

The impressive performance of the large national groupings in Europe shows the advantages of firm and co-ordinated management over a wide range of activities. Siemens of Germany and Thomson CSF in France, with sales in 1977 of £8.3bn and £1.2bn respectively, are outstanding examples. In both countries the concentration of power has been more or less helped by Government policy and public purchasing decisions. In France the growth of Thomson has been part of explicit government strategy.

Large groups not only can co-ordinate research and marketing, but also benefit from the often unexpected synergy between separate technologists. Telecommunications and computers is an obvious example. Add to this, the chronic shortage of electronic and computer engineers in Britain, and the case for rationalisation becomes very strong, always provided that management is good. If the most important competition in future will be international, pressure may grow to modify the objections to monopolies raised in the 1960s, at least for this industry.

In that case GEC might once again be allowed to expand, and to be counterbalanced by a smaller, faster growing group centred on Rascal. Sir Keith will have to ask himself "Is that desirable?" and then, perhaps, "Is it possible?"

## Monopoly danger

Rascal would certainly like to gain control of Ferranti if it were on the open market because the two companies have complementary skills making defence equipment. Ferranti would also make sense as an acquisition for GEC, which could absorb the control and automation, defence equipment and components activities quite well. GEC, however, must be careful about the likely reaction of the Monopolies Commission and the new Government to such a proposal.

Sir Keith may decide to forestall a possible take-over battle. He could do so, for example, by offering Ferranti shares for sale indirectly through a new holding company which would include other parts of the NEB's

When it was forced to surrender last week, £280,000-worth of wine, spirits, beer and liquors went down the drain in a three-day smashing orgy. That estimated loss was based on prices to reprobate foreign guests of £25 for a bottle of French wine and £13 for the local product.

Best value in the Islamic Republic at present is a restaurant which still serves large scotchies for £3.35 a glass and a bottle of wine at £6.70. A rival restaurant has taken, less agreeably, to spicing its "special tomato juices" with industrial alcohol. Whisky remains the most widely available non-industrial, non-bathroom drink. But even this elixir will soon be beyond most pockets. A few days ago a large bottle of Bell's changed hands for the rial equivalent of \$60.

## Wong's number

The Post Office makes it sound very simple: international exchanges use only two languages, French and English. If a subscriber wants to find out a number in Canton, he asks the operator. The operator rings Canton. "Bonjour," says the operator in Canton. "Monsieur F. Wong, 23 Avenue des Revisionistes," says the English one. The Chinese operator looks up Mr. Wong, transcribes the characters, and then translates them into French. In practice, this process is often very time-consuming, not to say expensive (the subscriber pays for two calls to China).

It is not surprising to find that there already is a proliferation of specialised directories (in English) of the Middle East, none of them cheap. And an entrepreneur in Hong Kong has just published one of the world's more expensive telephone books—2,500 numbers and addresses in China at \$25.

## Last orders

Middle-class bathrooms in the northern suburbs of Tehran are alive to the sound of bare feet mashing grapes in the tub. Nearby, bubbles rise from a durbini holding a concoction of yeast and hops, courtesy of Boots. A great shortage of Ayatollah Khomeini's "Satanic beverages" has made home brew kits the fastest selling line to Iranians travelling abroad—beer, because of its bulk, is in the shortest supply of all within Iran. (A rare case of American Schlager lager was on offer last week for \$40, £1.65 a can.)

While private industry thrives, the Intercontinental hotel in Tehran should be given an honourable mention in despatches for its valiant efforts to keep the hands of Khomeini zealots off its substantial cellar.

## MEN AND MATTERS

### Collision on the cocktail circuit

For those on the London diplomatic circuit, it will be something to watch when the Pakistan ambassador, Brigadier Fazlur Rahman, next bumps into his counterpart for the United Arab Emirates, Mohammed Mahdi al Tajir. Mahdi al Tajir, commonly held to be one of the world's richest men, is the publisher and owner of "8 Days." This new weekly magazine, primarily concerned with Middle East affairs, publishes in its latest issue a long, powerfully-worded "cover story" entitled "How Pakistan Fooled the World—and Got the Bomb." On the cover is a lurid depiction of Pakistan's General Zia, amid flames and smoke.

The technical precision of 8 Days' "world exclusive" on Pakistan's imminent capabilities is another matter, but the political consequences in the Middle East may be explosive. It is pointed out that the Saudis have given Pakistan much financial help and that the vision of an "Islamic bomb" was evoked by Bhutto from the condemned cell. Yesterday I learned that the Pakistan embassy will "certainly do something" about the article, which it accuses of "trying to create misunderstanding" on an already sensitive topic.

The magazine's editor-in-chief, Colin Chapman, says that owner Tajir knew nothing about the article before it was published. "We have a free hand with the editorial contents," insists Chapman. The ambassador could not be reached for his comments on reports that the United Arab Emirates themselves once gave Pakistan financial aid for nuclear research.

A further twist to the affair is that the article was written by two Sunday Times journalists, features editor Tony Bambridge and reporter Philip Knightly. It was to have been used as a "blockbuster" in their own paper. Chapman made a successful offer to the stricken New Printing House Square

### Kids' stuff

A last-minute celebrity will be speaking next Monday at a seminar on ways to spread information about industry to children and women. Sir Keith Joseph will be speaking at the Industrial Society, immediately before the launching of a new book, "ISpy Industry"—which could hardly be more appropriate for someone so urgently seeking the truth in his chosen field.

The book is being produced with "guidance notes for adults." I questioned the Industrial Society about this cryptic phrase; it was explained that the notes were not to make the book easier for parliamentarians and other interested parties, but would tell how to excite juvenile interest.

Next on the programme is a "celebration lunch—McDonald's hamburgers and strawberries." Why plug McDonald's, at a time when our balance of payments give cause for thought? "They come in such convenient packs," I was told. It is perhaps fortu-

### Wong's number

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### If words fail them

British politicians and civil servants going to Lusaka for the Commonwealth Conference in August can take comfort that whatever the other constraints, the inner man will be well cared for. Zambia has ordered 6,000 bottles of champagne, 6,000 bottles of whisky, and 16,000 bottles of wine, to aid the deliberations of the Commonwealth leaders.

Other essentials being flown in to a country where food shortages have become almost endemic includes mushrooms, prawns, crabmeat, Swiss chocolate and artichokes. In fact, Joshua Nkomo's guerrillas might gird there will be enough to spare for them as well.

### Saving it

My friend B. R. Ackenhouse called at his favourite shop in Alderley recently. "Why are all the tops of the light bulbs painted black?" he asked. "My wife's idea," said the proprietor. "We were using too much electricity."

### Observer

Observer



"I haven't been so happy for years."

For many elderly people, going into a "Home" seems like the end of the world. Nevertheless, our headline is a typical quotation from one of our residents' letters. The Distressed Gentlefolk's Aid Association runs a particular type of Home for a particular type of person. Not just what is implied by the 'Gentlefolk' in our title but anyone, man or woman, who will 'fit-in' with our other residents. We have 13 Homes in all. Some residential, some full Nursing Homes. Anyone who needs a Home but who lacks the necessary financial resources can apply to the DGAA for help. Places are short, because money is short. Your donation is urgently required. And please, do remember the DGAA when making out your Will.

**DISTRESSED GENTLEFOLK'S AID ASSOCIATION**  
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"Help them grow old with dignity"

Handwritten signature or scribble at the bottom of the page.



# A sense of malaise in Spain

BY ROBERT GRAHAM, Madrid Correspondent

FROM the outside the Government of Sr. Suarez looks like one of the most successful in Western Europe. He has some remarkable achievements to his credit. The transition from Francoist democracy has so far been surprisingly easy. The country has been fully accepted as a member of the EC. The General Motors plant in Spain has been fully accepted as a member of the EC. The \$1.5bn investment programme in Madrid does have its merits. Yet seen from Madrid, the picture does not seem so rosy. Three months after the general elections, the Government has been discredited by a lack of leadership. In serious problems like the economic recession, the Government has failed to provide a strategy. It is finding it hard to sustain the momentum of a successful Prime Minister. The Government has lost much of its popularity in the streets. It is struggling to maintain its position. The Government has lost much of its popularity in the streets. It is struggling to maintain its position. The Government has lost much of its popularity in the streets. It is struggling to maintain its position.

unanimity of all decisions, scarcely the most convincing means of conveying cohesion. The general elections on March 1 gave Sr. Suarez's Union de centro democratico (UCD) 167 of the 350 seats in the Lower House. Though just short of an overall majority, he was assured support of the right wing coalition, Coalicion democratica (CD), and could normally count on the support of other minority parties. In other words, he had the prospect of a perfectly reasonable working majority in parliament. Besides, the electoral performance of UCD in the municipal elections on April 3 when the vote to 35 per cent, could be interpreted with justification by Sr. Suarez as an endorsement of his leadership.

**Langour**  
UCD may have been made complacent by the election result, judging by the langour with which Sr. Suarez set about forming a new government. By the time he was ready the party had received a nasty jolt in the municipal elections on April 3 when the Left captured the main urban centres. That prompted a further period of readjustment, and meanwhile the situation in the country, especially in the Basque provinces, evolved quickly. The Government repeatedly gave the impression of being behind events. The cabinet suffers from having too much authority concentrated in the hands of Sr. Suarez and Sr. Abril. With two political heavyweights excluded—Sr. Francisco Fernandez Ordóñez, the former Finance Minister; and Sr. Rodolfo Martín Villa, the former Interior Minister—the cabinet is more top heavy than before. One senior administration

official confided: "The trouble with this cabinet is that too many ministers have neither political pull nor technical excellence." Sr. Suarez's supporters maintain that he is trying to encourage ministers to formulate their own policies, but that everything always ends up on his desk. Others say that junior ministers know that it is useless to initiate anything without first clearing it with him or Sr. Abril, who, they say, is the real force behind Sr. Suarez. Blurred divisions of authority are a further handicap. For instance, there is, for the first time, a civilian Defence Minister, Sr. Angel Rodriguez Sahagun, who formerly held the industry portfolio. His job in effect covers arms procurement, and certainly the more delicate task of dealing with the armed forces is left to the Deputy Prime Minister and outgoing Defence Minister, General Gutierrez Mellado. All ministries connected with the economy, including the Economy Ministry itself, have to defer to Sr. Abril, who has overall responsibility. The result is some confusion both among the ministries and among those who have to deal with them. None of this is improved by Sr. Suarez's preference for backroom discussion and his avoidance of direct contact with the media. He is not a believer in open government and as a result has a poor sense of public relations. By refusing to take the public into its confidence, the Government has allowed itself to appear helpless against the rising tide of political violence that has claimed almost 30 lives this year. When a bomb exploded on May 26 in a Madrid cafe, killing eight persons, the first official comment came three days later. It was an address to parliament by Sr. Suarez who undertook, in ringing tones to



Sr. Suarez: a certain langour.

support democracy but left the public none the wiser. It is still just as confused over the ugly phenomenon of terrorism. Fairness requires one to add that not only the Spanish Government has found terrorism an intractable problem. On the economic front, promised plans have acquired a habit of being postponed and the Government is in danger of alienating both unions and

employers. In March the economy looked poised for recovery in mid-year, and there was a measure of confidence in the wake of the election. The subsequent absence of clear strategy has sapped this confidence and the economy is unlikely to pick up before 1980. Official guidelines laid down at the beginning of the year theoretically apply. But the 6.5 per cent half year inflation

target on which all existing wage agreements are predicated will almost certainly be exceeded. The foreseen 4 per cent annual growth rate will probably fall to 2.7 per cent and unemployment, instead of levelling off, will rise by over 250,000 to almost 1.5m. An energy plan, over two years gestating, still awaits formal adoption. Sr. Suarez until now has had his path clearly signposted. He was chosen by King Juan Carlos and confirmed as Premier after the elections in June 1977 to establish the framework of a democratic Spain. He was assisted by a strong consensus among the main political parties and a guiding hand from the King. The elections in March brought an end to consensus politics and the King, in public at least, must now be seen as a constitutional monarch. This leaves the Prime Minister on his own in uncharted waters, putting flesh and blood to the bones of the constitution so guaranteeing that democracy not merely exists but works. This can only be done properly at the cost of antagonising those pillars of the old regime that remain. The armed forces, the police, the judiciary, the Catholic establishment, and elements of the Franco economic structure have moved under the umbrella of the constitution, but have not changed their complexion very much, if at all. The survival of these important elements of the Franco era has been the price paid for the gradualism of change since the dictator died in 1975. The military in particular has been treated with kid gloves. All major decisions since Franco's death have been taken with almost exaggerated nervousness of the military. The Galaxy Plot last November in which a group of officers were

allegedly scheming to seize the Government has been glossed over to avoid arousing military passions or alarming the country. But rightly or wrongly it reinforced the residual fear of the military. The Government has turned a blind eye to several incidents in which the King or the former Defence Minister were insulted by disgruntled officers. Fears of upsetting the military have also affected how the Government has dealt with the delicate issue of reorganising the police, especially the two para-military bodies, the Policía armada and the Guardia civil. The upper echelons of their officer corps, seconded from the Army, and many ordinary policemen in the para-military units make little effort to hide their sympathy for the old regime. In central Madrid Fascist groupings can wear illegal para-military uniforms unhindered. The police continue to be trigger-happy and rough as before. **Catholic** Other problems are in store because of the welter of family legislation that needs to be introduced including laws which will force the Government to define its attitude towards divorce and abortion. This threatens to stir up Spain's Catholic conscience. There is also pressure for the government to extend press freedom to cover television. Television coverage continues to be manipulated in a way that does no credit to Sr. Suarez (a former TV boss) and his Government. The recent weeks of mounting tension in the Basque country have been ignored by a television network whose brief it is to stress normality, shielding viewers from reality by long footage of royal activities. The other day the two main trades

union leaders were stopped from appearing 20 minutes before a programme in which they were to argue for the return of union property taken over by the Franco regime. From being a nagging but bearable sore, Basque nationalism has become the biggest challenge to the State. Sr. Suarez continues to waver on how to approach the need to satisfy nationalist sentiment without creating a federalist precedent. He can point to the constitution which rejects a federal solution. He also knows the military commitment to a unified Spain. However the conservative Basque Nationalist Party (PNV) which claims as much as 65 per cent of local support on this issue is pushing for *de facto* if not *de jure* federalism. The impending sense of confrontation is heightened by the ground swell of support for the radical separatist grouping, Herri Batasuna, which tacitly approves the terrorist ETA and has over 20 per cent of the popular vote. It is a dangerous impasse especially if the State's resilience towards terrorism weakens. None of this is to belittle what has been achieved so far—above all, a democratic electoral process both at national and at municipal level. We may only be witnessing a prolonged pause before Sr. Suarez continues with the daunting problems of making a democratic State function. But there is a danger that the democratic process may slow down. The Government is its own enemy at the moment. The mass of Spaniards want it to get on with governing. They certainly reject the military taking a hand. Yet the lack of direction is testing public sympathy and complicating the Government's own task.

## Letters to the Editor

### T's effect exports

**T. A. G. Harsnall.**  
Nobody appears to have a point, so far as I am aware, that the Budget is of importance to UK exports. Added Tax. It will be not paid on exports in a full year, at today's will provide £10.3bn (cent) of central government revenues compared with 3 per cent last year. Exports are of a considerable tax burden which, so far as I am aware, raises their effective competitiveness in many markets above levels. In other EEC countries, VAT is more completely applied across a wider of services than at then it will become a proportion still of net revenue to the benefit of UK exporters. UK exporters who are by the stability of exchange rates may not notice that overseas of British goods are some price reductions through wider disinflation in the for-currency exchange. Important considerations of UK export prospects for other countries) are the accumulations of surpluses by OPEC from attached by increasing of overseas borrowings by many countries should reduce. UK suggests that tactical manoeuvres are adequate remedy for fiscal difficulties. **Frank Field MP**, 11, Ship Street, E.C.2.

### Patrick Jenkin, and Uncle Tom Cobbley and all prior to the last election.

Since then Tory leaders appear to have undergone a fiscal lobotomy. The failure to increase child benefits makes the position David Freud describes even more serious. The children have benefited at the expense of those with children. Moreover, while the Government claims that this Budget gives an incentive to work, it does the opposite for those at the bottom of the income pile. There has been a potential disincentive effect built into our tax and benefit system ever since child additions to unemployment benefit were introduced in 1931. Beridge warned then, and his message is equally relevant today, that the only civilised and effective way of combating this disincentive was to increase to an equal level the support given to the children of those in work. The £4.00 child benefit made big strides towards this goal but the last Budget increases the children's allowances for all benefits for those unable to work. This of course was a necessary step but it failed to accompany this with increases in child benefit. More families, must now find themselves in the position of being better off out of work. The only way to free the working poor from poverty is to operate on the wage and child benefit level. And we will have a chance of doing this as the Finance Bill goes through the Commons. From April the Government abolished Child Tax Allowances but it won't gain the authority for doing so until the Finance Bill reaches the Statute Book. As all families, both rich and poor, have lost out by the failure to increase child benefit, I hope there will be agreement among backbenchers on both sides of the Commons to defeat the Budget clause giving the Government the authority for the CTA changes, unless the Government gives a commitment to increase child benefit in the autumn. It is clear that governments left to themselves will never restructure the Welfare State so that benefits act as a floor on which people can build by their own efforts, rather than a ceiling which traps them into poverty. That being so it is up to backbenchers to give a lead during the Finance Bill. **Frank Field**, House of Commons, SW1.

### One is glad to read in your penultimate paragraph that the ADB is searching for ways of spreading exchange risks; this will certainly encourage the consultants who are anxious only to do a good job and not to involve themselves in currency speculations.

**E. Loewy**, 120, Campden Hill Road, W8.

### Tax relief on mortgages

**From Dr. Graham Hallett.**  
Sir, — While sharing Mr. Samuel Brittan's scepticism about the Budget (June 14), I wonder if his suggested abolition of tax relief on insurance schemes and mortgage payments is justified. Inflation—even at 3 or 4 per cent—severely erodes the value of savings, and increases the difficulties of first-time house buyers. These allowances are a rough and ready method of providing some offsetting relief. The mortgage arrangements may not be ideal, but the introduction of the option mortgage scheme and the limitation of relief to the now very modest level of £25,000 has removed many of the objections previously made. There may be a good theoretical case for going over to an expenditure basis for taxation as discussed in the Meade report, but the administrative problems are surely serious. More promising, I would suggest, is the application of a similar approach to capital taxation, by the substitution of a low, fairly uniform wealth tax for the present complex, arbitrary and harmful provisions for the capital gains tax, investment income surcharge and stamp duty. This is far more than a theoretical possibility; it is the system which has prevailed in West Germany for half a century. **Graham Hallett**, Department of Economics, University College, Cardiff.

### be devolved up to the full breadth of the experience and judgment of the recipients, but no further.

On this basis, the question would not be how technically qualified are the recipients, nor how much information they have, but how, when faced with the exercise of power they use their life experience and their breadth of judgment to ensure the wise exercise of power. **John Marks**, Trebor House, Woodford Green, Essex.

### Members for Europe

**From Mr. Christopher Meakin.**  
Sir, — Your correspondents, and others, trying to design a seating plan for the European Parliament are understandably in difficulties. It is apparent that the basic distinction between Left and Right no longer offers enough criteria for sorting out different viewpoints. Bending the straight line round into a horseshoe gains little, either. Perhaps we require a new geometry of politics. The Left Right map, French in origin, happened to suit Marxist class conflict and has stuck ever since. But in practice it merely distinguishes between those who support the monarchy, and those who would replace it with collectivism. The Left Right map offers no real homeland to those people (an increasing number) who are disenchanted with government but matter who is in charge. Energy Minister David Howell's recent pronouncements on the fuel shortage show the British Conservative Party is moving in that quite different direction; Proposition Thirteen showed similar attitudes in California. Suppose there is another extreme in politics, might "Left" nor "Right" but simply "Up." It is the ultimate goal of those who believe neither in absolute monarchy (Rule by one) nor in collectivism (Rule by all) but in an absolute libertarianism (Rule by none). Our extended map makes all kinds of extra viewpoints possible, including all sorts of conservatives who might share a common view on the proper extent of collectivism but differ on the proper extent of Government. Let the classifiers of the European Parliament have a fresh try, this time using a political triangle instead. For if politics is actually delineated by a triangle, it at last becomes one of many phenomena which are also governed by three forces, not just two. The triangular concept invites further thought: if the "side" between monarchy and collectivism links all those who believe in government, then what do the other two sides link? **Christopher Meakin**, 26, Desejans Road, SE21.

### ring out on d benefits

**Frank Field MP** May I begin where I read ends his introduction to the whole debate on Budget statement has out the vertical redistribution of income it is intended about i.e. the shift of as to the wealthier of the community. But get also brought about, and equally important, a turn on the fiscal screw households with — irrespective of those families are rich key to this horizontal of income against is the Chancellor's to increase child benefit to the introduction of benefit, Chancellor increase the tax free of households with in line with the child-making adjustments to d tax allowances when raised the personal ea. The introduction l benefits, and with it dition of CTAs, means equities between those idren and the childless y reviewing the level of e. was a point fully approved by Sir Geoffrey Howe,

### Consultants' currency risks

**From M. E. Locay.**  
Sir, — Your most interesting article on May 16 about the Asian Development Bank mentioned that currency exchanges have to be borne by the borrowers. It did not, however, go further to describe how the borrowing governments tend then to feel obliged to make their consultants (contracted to design and supervise the projects for which the loans have been made) carry much of these risks. In the typical multinational, multidisciplinary project the contracting consultant may find that the whole of his profit (small enough now because of the heavy negotiating pressures upon contingencies, time allowances, etc) can disappear in exchange fluctuations.

### Cost of rights issues

**From Mr. J. B. Sidford.**  
Sir, — Many companies are now raising capital by the issue of rights to their shareholders. The cost of these issues is not insignificant, and very little expense would be added if a prepaid envelope was included with each allotment letter. This would add to the convenience of the subscribers (who in any case have to foot the bill), and, who knows, may even encourage them to take up their entitlement. Registrars, please note! **J. B. Sidford**, Byways, General Path, Berkhamsted, Herts.

### Power and responsibility

**From the Chairman, Trebor Group**  
Sir, — At the hard-working Industrial Society Conference on Participation last Monday the subject of power and responsibility was raised again. The limits to which companies should broaden the exercise of power and responsibility and unions make demands to share it, would perhaps be well governed by the criterion that power and responsibility should

### Topping up with petrol

**From Mr. Seward Kennedy**  
Sir, — The idea of requiring the minimum fill of a petrol tank to, say, £4 worth, to "solve the problem" of people "topping up," fails to take into account a possibly even larger number of people who only buy one or two gallons to put into an empty tank, just to keep going. **Seward Kennedy**, 11-14, Grafton Street, W1.

## GENERAL

**UK:** Sir Keith Joseph, Industry Secretary, visits Merseyside. **Mr. David Howell**, Energy Secretary; **Mr. Joe Gormley**, NUM general secretary; and **Sir Derek Ezra**, NCB chairman, speak at Coal Industry Society lunch on role of coal in energy crisis, London. **Institute of Professional Civil Servants** calls one-day strike. **Iron and Steel Trades Confederation** conference ends, Bournemouth. **NUR** executive meets to consider London Underground pay claim arbitration.

## Today's Events

**British Overseas Trade Board** seminar on trade associations and exporting. **Wales Conservative conference** opens, Llandrindod Wells (until June 23). **Sir Kenneth Cork**, Lord Mayor of London, lunches with British Airways chairman at Heathrow; dines with Apothecaries' Society, at Apothecaries' Hall, London. **Overseas: EEC Heads of Government** meeting in Strasbourg concludes. **Chinese Foreign Minister Liqiang** visits Denmark.

## COMPANY MEETINGS

**Ayrshire Metal Products**, 17 Church Street, Irvine, Ayrshire, 4.30. **Percy Bilton**, Bilton House, Uxbridge Road, W. 12. **Bulmer and Lumb**, Victoria Hotel, Bradford, 12. **Coats Patons, Merchants' Hall**, 30 George Square, Glasgow, 12. **Dwerk**, Hilton Hotel, Park Lane, W. 12. **FPA Cont.**, Hallam Tower Hotel, Sheffield, 12. **Laing Properties**, Inn on the Park, Hamilton Place, Park Lane, W. 12. **Scottish Northern Investment Trust**, The Station Hotel, Guild Street, Aberdeen, 12.15. **Tove**, Connaught Rooms, Great Queen Street, W.C. 12. **Vickers**, Millbank Tower, Millbank, S.W. 12.

## OFFICIAL STATISTICS

New vehicle registrations for May. **PARLIAMENTARY BUSINESS** House of Commons: European Assembly (Salaries and Pensions) Bill, second reading. **COMPANY RESULTS** Final dividend: **Andersons'** Rubber Company, Norcross, Rivington Road, Scapa Group, B. S. and W. Whitley.

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# Wilkinson Match up £4.7m but warns on current half

DESPITE a difficult year Wilkinson Match lifted taxable profits by a third—from £14.3m to £19m in the 12 months to March 31, 1979. Turnover jumped from £192.3m to £271.7m.

But the directors warn that the problems of the second half of last year are persisting and they expect profits for the first half to be not as good as the previous corresponding period. In the first six months of 1978-79 the group lifted the surplus from £7.22m to £9.27m.

The year's figures were boosted by the contribution from True Temper Corporation U.S., the garden tool and hardware manufacturer, which was bought in April last year. The hardware and houseware jump saw operating profits rise from £971,000 to £1,272,000.

The match and lighter side lifted the surplus from £10.5m to £12.94m, and safety and protection from £4.07m to £5.06m. The packaging operations were steady at £1.74m operating profits and other activities brought

in £305,000 (£159,000). But personal products suffered a turnaround from £735,000 profit to a £1.17m loss, and the loss on the writing instruments side deepened from £552,000 to £896,000.

The UK as a whole saw operating profits decline from £9.12m to £6.07m. The Board says there were competitive pressures in sunglasses and shaving, and the poor spring and summer hit sunglasses and garden tools. All operations were affected by the road haulage dispute.

All other areas improved profits. The Western Hemisphere surplus jumped from £525,000 to £6.24m; Europe £3.45m (£1.58m); Africa and Middle East £4.71m (£2.78m); and Pacific £4.43m (£2.63m).

Total tax for the year takes £7.94m, against £6.06m, leaving net profit at £11.16m, compared with £8.24m. Basic earnings per £1 share on an SSAP 15 basis are shown to have risen by 16 per cent to 34.4p (29.65p). At the attributable level, the

1978	1978
000	000
Turnover	271,743
Matches and lighters	75,143
Personal products	45,067
Hardware and haw.	66,862
Writing instruments	13,907
Safety and protect.	27,130
Packaging	20,869
Other	1,807
Operating profit	24,902
Matches and lighters	12,544
Personal products	11,657
Hardware and haw.	7,220
Writing instruments	1,522
Safety and protect.	5,059
Packaging	1,740
Other	302
Profit before tax	19,002
Tax	7,829
Profit after tax	11,173
Minority interests	1,284
Extraordinary credit	183
Preference dividends	63
Attributable	10,029
Ordinary dividends	2,779
Reserves	7,250

Loss: £ Debit.

See Lex

# Century Oils calls for £1.3m to aid expansion

Explaining the need for the issue the directors say that Century has entered a period of considerable expansion and a substantial increase in turnover is expected this year both in the UK and overseas.

Moreover, the recent formation of a subsidiary in the U.S. followed by the acquisition of Hubert Oil and Grease for £1.3m has increased the company's scope of activities. This expansion combined with higher oil prices will lead to a significant increase in working capital requirements.

Current trading in the UK is described as good and Century has been able to raise prices to cover higher costs as well as expand volume. Overseas exports are showing a considerable improvement.

However, modifications to the Scottish refinery during the first quarter have resulted in a period of virtual closure of the plant and consequently higher costs. These changes, which should improve yields and reduce waste, were started last November and though the disruption will affect interim profits the second half is expected to show the benefits of the move.

## HIGHLIGHTS

Lex looks at the immediate prospects in the gilt edged market in light of the modest level of subscription for yesterday's two new issues. Two major company results for the day present contrasting pictures. Racal continues to shine with a profits rise of almost a quarter pre-tax and the promise of further rapid growth over the next five years. Wilkinson Match, on the other hand, relies on acquisitions to mask some poor results on existing operations and there is a warning of lower profits to come in the first half of this year. Elsewhere Butterfield is blaming the second half setback on the winter disruptions and Tunnel's second half has also made a poor showing. Petbow's profits are well down as anticipated and though Baker Perkins passes the post with profits higher by a tenth this is a little short on what had been indicated in January's rights issue statement.

## TAP ISSUES

The Bank of England announces that all tenders for the public for the 12 per cent Treasury Stock 1984 and 12 1/2 per cent Exchequer 1999 "A" Stocks have been allotted in full at the minimum price of 97.50 per cent for 12 per cent Treasury stock 1984 and 98.50 per cent for 12 1/2 per cent Exchequer stock 1999 "A".

Both new stocks are now expected to operate as "tap" stocks.

The Treasury will make no conversion offer in respect of the holdings of 3% Treasury Stock 1979, and not 3% Redemption Stock 1979 as stated yesterday. This was an agency error.

# Second half downturn restricts Butterfield rise to £160,000

SECOND HALF profits of Butterfield-Harvey fell from £1.46m to £1.2m but for the year ended March 31, 1979 the taxable surplus came out ahead at a record £2.75m against £2.6m. Turnover rose from £48.9m to £54.7m.

In January, industrial disputes were affecting the group's factories but the directors were confident of an advance to profits for the year as a whole, provided the problems were resolved quickly.

These problems have persisted into the early months of the current year, the directors now state. Production levels have not yet reached target, but last ground will be recovered, they say.

After tax, £340,000 (£763,000), earnings are shown as 15.1p (12.6p) per 25p share, and 8.6p (8p) after a full tax charge.

The dividend is increased to 2.5p (2.35p) net with Treasury approval, with a final of 1.5p.

Extraordinary items include the surpluses arising on the sale of land at Greenwich and Bilson against which has been set the remaining costs of the re-organisation of the Greenwich operations.

Investment in plant and buildings exceeded £1.5m in the year, but despite this, bank borrowings have remained at satisfactory levels, the directors say. Further investment is envisaged in 1979-80 and major projects have been approved for Shelvoke and Drewry, Beldray and Haccotex.

Butterfield's interests include the manufacture of municipal and special purpose vehicles, engineering components, building, marine leisure and plastic products etc.

comment

Butterfield-Harvey blames the well-documented winter disruption for the 18 per cent second half shortfall which almost wiped out a strong performance in

every area except hydraulic cylinders and plastic blow moulding during the first six months. A detailed divisional breakdown must await the accounts but the first few months of the current year have been affected by a spill-over from the transport strike and the arctic-style winter. Capital spending, concentrated on the housewares, blow moulding, containers and municipal vehicles subsidiaries, may be almost doubled this time to around £3m but, on a 20 per cent tax charge, that should be covered by cash flow. The balance sheet remains strong which suggests that there would be scope to reduce the cover, currently 3.1 on fully taxed earnings, on future dividends. As it is, the historic yield is 5.6 per cent after the 15 per cent dividend increase and the p/e is 8.7 at 76p, up 1p yesterday.

# Deltight Industries placing

A placing has been arranged by Singer and Friedlander of roughly 11.6 per cent of the capital of Deltight Industries, Surrey-based makers of fasteners and high precision components and assemblies.

The shares will not be listed on the Stock Exchange, but dealings, which are expected to begin next Wednesday, will be allowed in the "unlisted market" under Rule 163(2).

The placing involves 313,030 ordinary 10p shares at 56p each. The shares are being sold to mainly small private investors, with about 30 per cent being taken up by the company's employees.

From 1973-74 to 1977-78 sales have increased from just over £2m to £3.56m with profits rising from £0.18m to £0.35m. For the year to April 30, 1979 the directors estimate that sales will total about £4.6m and profits will

be "not less than" £0.5m—in spite of the bad weather and strikes in the automotive industry, including the lorry drivers' dispute.

For the current year the directors report that the order intake is well above the level of a year ago and they would expect profits to be "substantially higher" than in 1978-79.

The two principal shareholders, Mr. S. Greeno, chairman, and Mr. W. S. Lovell, together with their wives, have agreed to retain among their families 1.35m ordinary shares (51 per cent of the capital) until September 30, 1980. They have also agreed to waive dividends on 0.65m shares for the years 1978-79, 1980-81 and 1981-82, which effectively increases the dividend cover by more than 30 per cent during this period.

Provided that profits in the current year are in excess of those earned during 1978-79, the directors propose to pay a dividend of 5p net for the year ending April 30, 1980.

At the placing price, the historic p/e is 8.7 and the prospective yield 10.8 per cent.

At end April, 1978 net assets aggregated £1.03m after deducting goodwill. This will rise to £1.45m at end April, 1979 after providing for deferred tax of up to £0.27m on the basis of 27m shares in issue, this is equivalent to 53.5p per share.

The faster activities account for roughly 73 per cent of the group's sales. Of the total group turnover, about 9 per cent goes to the automotive industries, 14 per cent to the aircraft industry and 5 per cent to areas of defence. Direct exports total just under 4 per cent of group sales.

According to Mr. Greeno, there is not likely to be a "tremendously active market in the shares of a small company whether listed, or dealt in under Rule 163(2)". However, intending investors will have information available (about the company) and a price which reflects the independent operation of demand and supply, he added.

There are no plans for a full listing but Mr. Greeno said: "We certainly don't discount the possibility of a later stage". Brokers for the placing are E. B. Savory Mill.

# Racal record £61.6m profit

FOLLOWING THE expectation at midway of pre-tax profits in excess of £57m for the year, Racal Electronics reports a 23.7 per cent increase from 149.83m to a record £81.62m for the year ended March 31, 1979. Turnover was up 23.6 per cent to £226.69m. Stated earnings per share are 33.76p compared with an anticipated 25.33p and with 25.46p in 1977-78.

Having been freed from dividend controls, the directors are recommending a final dividend of 5.6p lifting the total from 3.88p to 7.5p per 25p share. A one-for-one scrip issue is also proposed.

The directors say the dividend boost gives the group a cover of 3.4 times on a full tax charge. The group was moving towards a three times cover overall, they said.

The group has started the new financial year with record order books, and directors describe the overall group picture as "very buoyant".

It is group policy to have a compound growth rate better than the British electronics industry, the Board states. For the electronics industry as a whole, this currently runs at between 12-15 per cent.

Racal directors reaffirmed their interest in Ferranti on any Government sell-off and made it clear it is still very much on the lookout for expansion by takeover moves.

"We are interested in acquisitions in the U.S., the Continent of Europe and in the UK," said a group spokesman.

Last year Racal's exports outside the UK topped £100m for the first time and overall sales outside the UK including exports were in excess of £170m.

On the turnover breakdown between the two main divisions, radio communications contributed 44 per cent of the overall total against 48 per cent last year. Time and data communications 32 per cent against 29 per cent. Within radio communications, the split worked out 70 per cent tactical and 30 per cent strategic.

The area where Racal showed a loss last year was in reel and cassette tapes—a market which faces a worldwide products surplus. But Racal hopes to see this operation back in profits this year.

# Mid year downturn at Bluemel

DUE TO lower activity at its Wolston factory, pre-tax profit of Bluemel Bros. was well down from £190,955 to £128,106 for the six months ended March 31, 1979. Profit for the previous year had fallen from a peak of £371,000 to £235,466.

The directors state that the "value of turnover at the factory has been lower in the face of ever increasing overheads. The severe winter restricted demand for cycle products, and demand for steering wheels was affected by disruption in the motor industry, they say.

The industrial side of the business, based at Bristol, continues to expand but the directors do not anticipate the recovery at Wolston, in the second half, will fully offset the drop in the first six months.

"Turnover for the first half was little changed at £2.51m (£2.6m) tax for the period took £50,000 compared with £39,000 after which earnings are shown as 3.22p (4p) per 25p share.

The net interim dividend is maintained at 1.65p, last year's final being 2.17p.

# FRASER SCRIP

Sir Hugh Fraser, chairman of House of Fraser, has promised shareholders a one-for-five scrip issue with a maintained dividend.

"We are interested in expansion as a 3.22p (4p) per 25p share, an effective increase of not less than 20 per cent.

The major beneficiary will be Lomko which controls nearly 3 per cent of the shares. The scrip was announced at yesterday's annual meeting.

# THOMAS TILLING

J. Henry Schroder Wagnon announces that all the 31,776,231 ordinary shares in Thomas Tilling not subscribed for by ordinary shareholders have been allotted to the underwriters.

# RANK ORG.

Rank Organisation purchased US\$50,000 of its 41 per cent con-

# DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corre. div. year	Total last year
Arbuthnot Latham	6.57	July 21	6.25	10.42
Baker Perkins 2nd int.	6.25	July 31	2.4	6.45
S. & W. Beristord. int.	2.5	Oct. 5	1.75	—
Bluemel Bros. int.	1.65	Sept. 8	1.65	—
British Steam	3.71	July 27	3.31	5.21
Butterfield H.	1.5	Aug. 2	1.24	2.8
Delson	int.	0.5	Nil	—
Electric & Gen. Inv.	1.2	Aug. 13	0.9	1.55
Industrie	6.6	Oct. 1	6.3	—
Lonsdale Universal int.	1.67	Aug. 7	1.94	—
Petbow	3	—	2.81	4.5
Racal	5.6	Aug. 15	2.18	7.5
Silvermines	1	Aug. 2	1	1.5
Sterling Inds.	1.08	Aug. 6	0.82	1.46
Triplex	3.6	Aug. 6	3.04	4.58
Tunnel Hilsa	8.5	Aug. 2	7.92	12.5
Westbrick Products	1.75	—	1	3
Wilkinson Match	7.15	Oct. 1	6.22	11.37

Dividends shown pence per share net except where otherwise stated  
\* Equivalent after allowing for scrip issue. † On capita increased by rights and/or acquisition issues.

# HARTWELLS GROUP LTD.

Car and Commercial Vehicles, Agricultural Equipment and Fuel Oil Distributors

Year ended 28th February	1979	1978
Turnover	98,113	94,642
Profit before Interest and Taxation	2,722	2,445
Profit before Taxation	2,253	2,106
Earnings	1,943	1,516
Dividends	463	228
Sixties		
Earnings per Share	30.5p	32.9p
Dividends per Share	6.7p	4.4p
Dividend Cover	4.3	7.9

- Record Year
- First two months of current financial year encouraging
- Bonus issue of one share for every two shares proposed
- Dividend increased

Annual General Meeting—Oxford 28th June 1979—Copies of Report and Accounts may be obtained from The Secretary, Hartwells Group Limited, Seacourt Tower, West Way, Oxford, OX2 0JP.

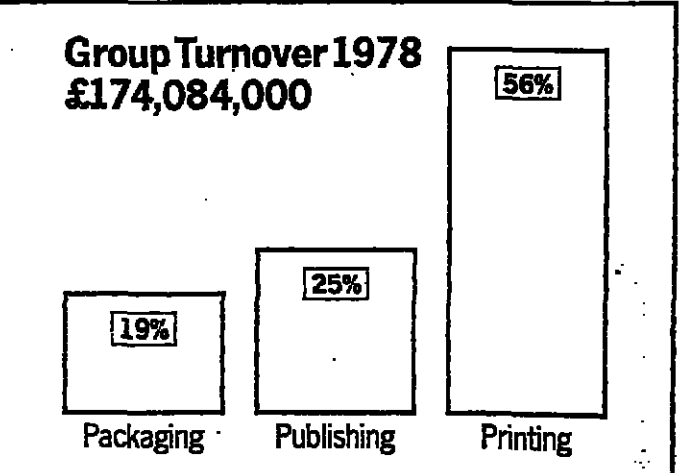
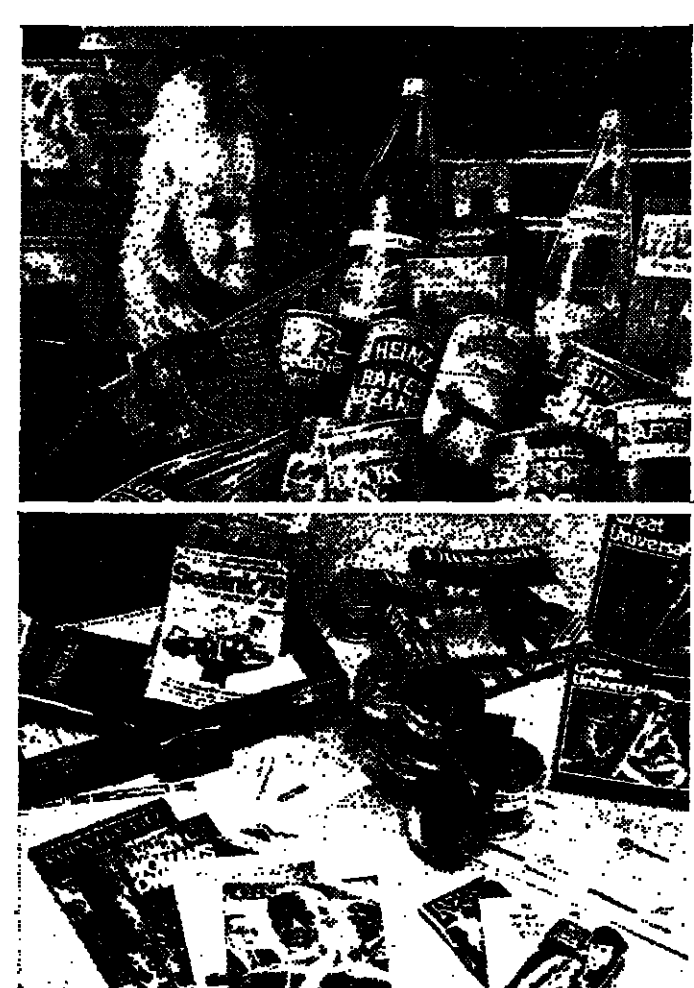
# executex Clothes Limited

10/12 THE HEADROW, LEEDS LS1 6PZ

Year to	Year to	
31.12.1978	31.12.1977	
Pre-Tax Profit	£202,173	£100,146
Taxation	£8,835	Nil
Earnings per Share	14.06p	7.28p
Dividend per Share	2.42p net	Nil
Scrip Issue	1 for 2	None

"The progress in recent years is expected to be maintained in the current year."

S. LUPPER, Chairman



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Handwritten signature: J. P. H. H. H.



UK COMPANY NEWS

Second-half slowdown saves Tunnel unchanged

able profits of Tunnel unchanged at \$8.85m, \$8.85m for the year to 1979. But the group, looking for an improvement, raising the total net from 18.97p to 12.5p...

pected to increase profitability. Stabilized development, particularly overseas, will continue. Of the restructuring policy, aimed at establishing significantly higher earnings, the directors say they anticipated that 1979-80 would see the initial level of the profit plan being attained...

and £147,000 from the redemption of remaining 51 per cent debenture stock. At the attributable level the surplus is well down from £6.35m to £3.56m, and after the increased dividend costs the retained figure falls from 58m to £2m.

Petbow slumps as export markets suffer downturn

AS FORECAST at the interim stage Petbow Holdings achieved only a modest profit in the second six months of the year to March 31, 1979, and finished the year with pre-tax profits well down from £3.04m to £1.2m, after an exceptional item of £286,000. At half-way the surplus was down from £1.44m to £1.13m.

BOARD MEETINGS

TODAY: Interim—Baker Perkins Investment Trust, Cardiff Matting, Greater Trust, Finlay—Anderson's Rubber, Anderson's Strathclyde, E. Austin (London), Finlay and Industrial Trust, Heigle and Job, Norcross, Rivington Road, Scaun, Victoria Carpet, Whatmill Furnishers, B. S. & W. Whiteley.

British Steam up to £2.9m

AFTER REPORTING a rise from £0.91m to £1.23m at midway, the British Steam Specialities Group, pipeline equipment concern, achieved record pre-tax profits of £2.58m for the year ended March 31, 1979, compared with £2.27m previously. Turnover improved from £31.14m to £38.91m.

GARNAR SCOTBLAIR LIMITED

Tanners & Leather Manufacturers. 1979 1978. Turnover 31,687 30,730. Trading Profit 2,487 2,083. Profit before Tax 1,423 1,279. Profit after Tax 1,229 934. Dividends 255 197. Net Assets 7,483 6,214.

Baker Perkins increases 10% despite associate's loss

HIGHER interest rates at the European Baker Perkins Holdings in pre-tax profits 10 higher in the year to 1979, at a best-ever compared with £8.93m.

The chairman expects results for the first half of the current year to be about the same as last time. For the full year, assuming the European associate breaks even, further profit improvement is forecast.

short of the rate of growth implicit in the January rights issue statement but the group's share of its associate's subsequent provision against Iranian debts amounted to some £500,000 and the associate also suffered a month-long strike towards the end of the financial year.

Arbuthnot Latham at £1.13m and confident for 1979-80

OF Arbuthnot Latham for the year ended 1979, came out at £1.13m, a rise on £1.03m. Profit after tax and interest was £203,000, but included an extraordinary credit of £24,000 transfer from reserves for the period.

"Further work has been put into the development of both Arbuthnot Export Services and of the commodity division." One of the group's subsidiaries, supplying plant for metal reclamation, produced poor results, and incurred an exceptional loss. The chairman says this industry has had a difficult time in the last 18 months, and sales of both new and renovated plant were disappointing until recently.

The group sold its holdings in Lindbourne and in Barrow Hepburn, last March, for a total of £3m.

Sheepbridge Eng. falls to £4.5m

As expected, profits before tax of Sheepbridge Engineering, £4.7m for the year ended March 31 1979, have fallen short of the previous year's £5.56m.

The shortfall was forecast at midway when directors reported first half profits down from £2.3m to £1.90m.

Earnings per share are stated at 9.2p against 13.1p. As known, the total dividend is raised from 4.28p to 4.7433p with a second interim payment of 2.51p.

U.S.\$75,000,000. DROCARBONS BANK LIMITED. Floating rate notes due 1982. Irrevocably and unconditionally guaranteed by E.N.I. In accordance with Condition 13 of the Notes, notice hereby given that for the six-month period June 1 1979 to December 24th 1979 (185 days) the notes will carry an interest rate of 11.375%.

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## Lonsdale rises 12% at halfway

Universal, the commercial stationery and printing group, rose 12% per cent, from £747,000 to £840,000, in the half-year to March 31, 1979, on increased turnover of £18.26m compared with £14.67m.

Mr. N. G. Ramseyer, chairman, says the difficult winter, the relative strength of sterling and higher interest rates—at £251,000 against £189,000—were the principal reasons for the reduction in the growth rate. In the last full year, profits reached £1.82m (£1.25m).

There is still some uncertainty in parts of the group trading areas, but current trends should be maintained for the full year. There are several promising developments nearing completion which will improve profit growth, the chairman says.

## Berisford jumps £2.5m and lifts dividend 43%

A NEAR £2.5m profits rise and a 43 per cent dividend increase is announced by S. and W. Berisford, the group which takes in food merchandising and commodity trading, finance and insurance.

In the half-year to March 31, 1979, the company lifted taxable profits from £13.65m to £16.1m on turnover well ahead from £623.6m to £694.8m.

The interim dividend per 25p share is being raised from an equivalent 1.75p net to 2.5p.

The directors say that following the end of dividend restraint they will review the dividend policy and when the full-year results are available they hope progress will be made towards a more generous distribution level.

Last year the group paid a total net equivalent of £1.875p on taxable profits of £31.76m.

Of the half-year turnover, 48.5 per cent (£449m) was generated in the UK and from

this the group turned in taxable profits of £3.07m. In Europe, pre-tax profits amounted to £3.87m on £160.7m turnover.

The U.S. operations made £519,000 profit on £90.5m turnover and external trading on which profits accrue to the UK recorded turnover of £224.6m and profits of £3.3m.

Tax charges for the half-year were £2.36m, against £1.52m, leaving net profits up from £12.12m to £13.74m.

Stated earnings per share are increased from 13.49p to 14.44p.

The available surplus is ahead from £11.79m to £12.88m after minorities of £846,000 (£336,000) and preference dividends of £3,000 (same).

● comment

Berisford's share price dropped 9p to 183p after the first half figures failed to meet some of the more optimistic outside expectations. But the drop seems to be more the result of quick

## Boots makes a good start

The current year has started reasonably well for the retail division of the Boots Company, and prospects for the industrial division are good, Sir Gordon Hobday, chairman, says in his annual report.

However, it will not be an easy year for the industrial side as it faces formidable increases in labour costs and prices of raw materials, coupled with an increasing reluctance of health services over the world to accept higher prices for pharmaceutical products.

Retail operations overseas, principally in Canada, continue to progress according to plan and the chairman expects they will be making a positive contribution to profits before tax.

Capital investment last year to new and modernised shops in the UK was over £28m and during the current year, directors are undertaking a development programme involving more than 70 shops with a budgeted expenditure of over £40m.

For the year to March 31, 1979, group pre-tax profits amounted to £113m against £107m on sales of £1,050m (£883m). Current cost pre-tax profit is reduced to £93.3m after £11.6m adjustment

for depreciation, £10.5m cost of sales and £2.4m gearing. Sales and trading profits (£108.5m) earned by geographical area are UK, £92.5m and £85.5m respectively; Europe, £24.9m and £10.6m; America, £80.5m and £27.7m; Asia, £15.6m and £3.6m; Australasia, £11.8m and £2.3m; and Africa and Near East, £17.8m and £3.1m.

In spite of problems, real growth at Boots The Chemist in 1978-79 was the highest for the last five years and continues to enjoy the highest customer traffic of any major High Street outlet in the land.

Over 56 million prescriptions were dispensed in branches last year but the real profitability of the NHS dispensing business gives cause for concern.

All parts of the industrial division were greatly affected during the last quarter of the year by secondary effects of industrial disputes. The research and development departments, the first phase of a new building programme will be ready for occupation this year at a cost of about £3m. Further expansion is planned.

Meeting, 20 Aldermanbury July 19 at 11 am.

## Westbrick doubles dividend

HIGHER PROFITS and a doubled dividend payment are announced by Westbrick Products, building component manufacturer, for the year to March 31, 1979.

With turnover at £12.87m against £10.59m, pre-tax earnings went ahead from £331,000 to £597,000, although last year's figure was struck after exceptional losses of £194,000.

When reporting first-half profits up from £155,000 to £244,000, the directors said results were in line with budget and this performance was expected to be maintained.

Full-year tax charge takes £186,000 (£188,000) and after an extraordinary credit of £30,000 against a £203,000 debit, there

was a turnover from an attributable loss of £75,000 to £441,000 profit.

Earnings per 25p share at 10.8p compared with a 1.8p loss and the net dividend total stepped up to 3p (1.5p) per share, with a final of 1.75p.

The directors state that the current year, April saw little improvement for construction materials, but there was a good recovery in May. The adverse sales variance for these products is unlikely to be recovered.

However, the directors are quite confident for the remainder of the year.

## LOOKERS

Lookers has purchased Tipton and Morley, agriculture engineers, at Barnard Castle with branches at North Allerton, Leyburn and Darlington together with Bedale, Garag Toyota dealers.

Total consideration amount to £150,000 cash of which £135,000 has been paid on completion and £15,000 is payable on December 31.

## Sunbeam Wolsey Limited Results for 1978

The fifty-first ordinary general meeting of the company was held in Cork on Thursday, 21 June, 1979. The following are extracts from the statement by the Chairman, Mr. T. Scott.

A further significant improvement took place in the year to 31 December 1978. Operating profit increased from £915,293 to £1,162,195, an increase of 27% and Total profit to £1,446,537, an increase of 58%.

During the year expenditure on Fixed Assets amounted to £638,000, and a further £225,000 has been approved for expenditure during the current year. The policy of steady investment in new plant is continuing, with the result that the Group is well placed to take advantage of any further improvement in trade.

The Balance Sheet is strong, liquidity is good, and with adequate finance available, the Group is able to plan its continued development.

The companies engaged in the manufacture of textile yarns were responsible for approximately 50% of the operating profit. In these activities continuous filament yarns and mohair yarn production operated satisfactorily. Worsted acrylic yarns had a poor year, due mainly to over-capacity.

Those companies engaged in the manufacture of finished products were responsible for the balance of the operating profit. Here there was a very mixed result but generally Knitwear, Knitting Wool and Socks did well, whilst the companies producing Swimwear and Underwear performed badly.

Important considerations, such as the European Monetary System, the level of wage increases, the P. & T. and other industrial disputes, make it most difficult to predict with any degree of certainty the profit for 1979. There is, however, an awareness and a capacity within the Company to anticipate problems and deal with them. I feel confident that we will improve our position still further in 1979.

Year ended 31st December	1978	1977
Turnover	£23,051,000	£20,926,000
Profit before taxation*	£1,446,537	£915,293
Earnings per ordinary share†	14.39p	8.52p
Dividend per ordinary share	3.85p	2.7375p
Dividend cover* (times)	3.7	3.1

\*Figures include Employment Maintenance subsidy.  
†Calculated after excluding 159,750 shares held by a subsidiary.

Copies of the Full Report and Accounts are available from The Secretary, Sunbeam Wolsey Limited, Millfield, Cork.



## Thai Farmers International Finance Limited

US\$ 25,000,000

Guaranteed Floating Rate Notes 1984

For the six months 21st June 1979 to 21st December 1979 the Notes will carry an interest rate of 11% per annum with a Coupon Amount of US\$ 55.92.

CHEMICAL BANK INTERNATIONAL LIMITED  
Agent Bank

## U.S. RUBBER UNIROYAL HOLDINGS S.A.

The Annual General Meeting of Shareholders of the above company was held in Luxembourg on May 3rd, 1979—Mr. A. Elvinger acting as Chairman. The Balance Sheet and Profit and Loss Account as of December 31st, 1978, were unanimously approved.

## BALANCE SHEET AS AT DECEMBER 31st 1978

31st Dec., 1977		U.S.\$		31st Dec., 1978		U.S.\$	
LIABILITIES				ASSETS			
U.S.S.		U.S.S.		U.S.S.		U.S.S.	
1,417,099	Notes payable	4,309,200		119,581	Cash	86,527	
784,066	Accrued interest	955,937		—	Time deposit	50,000	
20,300	Accrued taxes	21,000		—	Short-term Securities	3,751,000	
5,026	Other liabilities	6,273		3,377,000	Interest receivable	19,396	
4,302,430	Long-term debt	4,510,761		16,885	Other receivable	68,710	
40,128,840	Long term debt	40,039,261		312,236	Investment in parent company	300,011	
9,600,000	Capital Stock	9,600,000		300,011	Interco-Rec.	55,486,536	
78,040	Legal Reserve	82,622		53,236,516	Deferred charges	693,414	
1,513,397	Earned Surplus	930,540		486,989			
57,849,218		60,455,594		57,849,218		60,455,594	

## PROFIT AND LOSS STATEMENT FOR THE TWELVE MONTHS ENDED DECEMBER 31st 1978

12 months to Dec. 31st, 1977		U.S.\$	
3,414,457	Interest Income	4,208,488	
11,589	Debtenture purchase profit	11,722	
8,602	Dividends received	6,452	
3,434,648	Total Income	4,226,662	
2,639,119	Interest on long-term debt	3,097,258	
225,970	Other charges	315,510	
79,413	Provision for taxes	88,255	
82,356	Loss on fluctuation of major currencies	1,089,223	
316,140	Loss on early redemption of long-term debt	213,971	
3,343,018	Net income/(loss)	(578,275)	
91,630	Earned surplus at beginning of year	1,513,397	
1,428,525	Transfer to Legal Reserve	4,582	
6,758	Earned surplus at end of year	930,540	

The company placed privately during 1978 a total of DM 35,000,000, DM denominated 6-year Bonds maturing on August 1st, 1984. The Bonds carry a fixed annual interest rate of 5 1/2%. These bonds can be redeemed at the option of the company beginning August 1st, 1981. The proceeds of this bond issue were used to redeem the remaining outstanding Swissfrancs 30,000,000 Bond issue of 1969/84.

The financial results of 1978 fiscal year reflect in part the cost of anticipated redemption of the above mentioned Swissfranc issue and the cost of the newly issued DM Bond placement plus foreign exchange conversion losses.

Mr. John A. Landesberger, the Managing Director, anticipates that 1979 should show a modest profit unless unfavourable movements in the foreign exchange market cause renewed losses.

## BUTTERFIELD-HARVEY LIMITED

## Results for Year to 31st March 1979

	1978/79	1977/78	INCREASE
Sales	£54.6m.	£48.9m.	12%
Profits before tax	£2.76m.	£2.60m.	6%
Profits after tax	£2.21m.	£1.84m.	20%
Earnings per share	15.1p	12.6p	18%
Dividends per share	2.8p	2.36p	18%

"The Group has started the new financial year with a record order book and has the management and the workforce to make real progress in 1979/80. I am confident that this will be done."

T. F. Honess, C.B.E.  
Chairman

Copies of the Annual Report and Accounts are available from  
29th June, 1979 from the Secretary,

BUTTERFIELD-HARVEY LIMITED

Villiers House, 41-47 Strand, London WC2N 5JJ

## Weeks Associates Limited

Extracts from annual statement by  
Chairman, Mr. W. A. Airey:

There are too many uncertainties to forecast the outcome for the current year.

Diversification into distribution of industrial products through the acquisition of Rubber & Allied Products (RAP) Limited, and reduction of dependence on manufacture of agricultural equipment come at an opportune time.

The acquisition of RAP will prove to be an outstanding investment.

Results for year ended 28 January	1979	1978
Group turnover	£8,973m	£8,724m
Pre tax profit	£454,788	£698,186
Dividend proposed per share	0.86379p	0.8p
Interim paid	0.6p	0.5p
	1.46379p	1.3p

Weeks Associates Ltd: Weeks Trailers Ltd, Hessle, North Humberside; Hunton International Ltd., Norwich; M. E. Mechanical Handling Ltd., Peterborough; E. J. Tong & Sons (Engineering) Ltd., Spilsby, Lincs.

Copies of the full Report & Accounts are available from The Secretary, Weeks Associates Ltd., Ferry Road, Hessle, Hull HU13 0DZ.

## Triplex finishes £0.4m behind

A FALL in profits of the foundries division has left the taxable surplus of Triplex Foundries Group behind at £2.23m for the year ended March 31, 1979, against a previous record £2.64m.

Turnover of the group, which was reorganised during the year, finished ahead at £38.03m compared with £34.38m.

The total dividend is stepped up to 5.36p (4.672p) net per 25p share with a final payment of 3.6p.

Improving management control, included the regrouping of the engineering and other activities into a revised engineering division and a new industrial services division.

Freehold buildings have been depreciated with effect from April 1, 1977, based on a valuation as at December 31, 1976, with additions since at cost. The valuation gave rise to a surplus of £1.27m.

After rationalisation costs and higher interest, pre-tax profits of Barrow Milling Company were virtually unchanged in the half-year to March 2, 1979, at £219,358, against £214,113. Turnover rose from £9.92m to £11.38m.

The directors of the flour miller, bottler and soft drink manufacturer say the year's outcome will depend on prompt approval of price increases for flour and bread and continued co-operation of all concerned in the bakery reorganisation. In the

last full year the taxable surplus slumped to £226,281 (£1,01m). Rationalisation costs totalled £19,970 this time. Interest rose from £119,632 to £227,265.

There is no tax charge, compared with £24,426 previously. Stated earnings are up from 4.53p to 5.24p. The net interim dividend is maintained at 3.64p—last year's total was 4.69p.

## Progress at Northern Securities

Taxable profits of Northern Securities Trust went up from £242,292 to £345,536 in the year to March 31, 1979. Net asset value per 25p share advanced 36p to 188p.

Gross income rose from £390,671 to £371,727 and the pre-tax surplus was struck after increased bank and foreign currency loan interest of £153,780 (£84,801).

Tax takes £141,266, against £88,835, and stated earnings per share are ahead from 4.24p to 5.51p. The final net dividend of 3p lifts the total from 3.45p to 4p.



## Arbutnot Latham

## Preliminary results for the year ended 31st March 1979

Group profit for the year to 31st March 1979, after taxation, transfers to inner reserves and extraordinary items, totalled £1,126,000 (1977/78 £1,030,000).

A final dividend of 6.57p per share is recommended, making a total net dividend for the year of 10.42p (1977/78 10.08p).

The profits of the banking group, after tax and transfer to inner reserves, were £607,000 (1977/78 £708,000), consequent on a difficult year for the banking industry.

Our reinsurance and insurance broking business, trading generally under the name of "Golding", had another record year.

We look forward with confidence to the outcome of the present year.

A. R. C. Arbutnot, Chairman

The Annual General Meeting of Arbutnot Latham Holdings Limited will be held on Thursday, 26th July, 1979. Copies of the Report and Accounts will be available after 4th July from the Secretary, 37 Queen Street, London EC4R 1BY.



# Narby attacks FW battle

HN MOORE



Hugh Routledge

Mr. Narby (left) and Mr. Paul Bristol, photographed at yesterday's Press conference.

Mr. Narby, chief executive of the Canadian-owned private Canadian-owned group, claimed yesterday that the company was "not satisfied with the performance of the company" and that he was "not happy" with the company's performance. He said that the company was "not happy" with the company's performance and that he was "not happy" with the company's performance.

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# Cominco spends £240m on three new mines

BY PAUL CHEESBRIGHT

COMINCO, the Canadian minerals and fertilisers group, is preparing to spend more than £240m (£239.5m) on developing three new mines over the next five years. The spending plans were disclosed against a background of predictions that 1979 will be the best year in the company's history.

The new mines are the Que River zinc-lead property in Australia, the Arvik zinc-lead property in the Arctic and the Valley Copper deposit in British Columbia. Mr. W. G. Wilson, Cominco executive vice-president, told the Pemberton Securities investment conference in Vancouver yesterday.

The tonnage and grade at the three deposits has been confirmed and the mines are expected to be in production within five years, he said.

The statement is a hardening of Cominco's aspirations for the properties. Previous remarks from the company have looked

to a time when production decisions will be made and when remaining negotiating issues would be resolved.

The biggest project is Valley Copper, which, said Mr. Bob Stone, the treasurer, will cost up to £800m and will produce at a rate of not less than 60,000 tons of ore a day. The mine would have an anticipated life of 50 years.

Cominco, through a subsidiary, owns 80 per cent of the deposit, and the remaining 20 per cent is held by Bethlehem Copper, for which Cominco made an unsuccessful takeover bid in 1977. The bid left Cominco with 33.2 per cent of Bethlehem's equity. Discussions between the two companies about development of the deposit have been going on for some years.

The orebody has been said to contain 800m tons, grading 0.88 per cent copper, and in 1977 Cominco argued that a market price of at least 85 cents

# Romania signs Quintette deal

THE GO-AHEAD for the big Quintette metallurgical coal project in British Columbia of Denison Mines is signalled by the news that a sales agreement has been signed with Romania, reports John Sognich, from Toronto.

The Romanian deal is for the supply of from 25m to 30m tonnes of high quality metallurgical coal over a 20-year period. Deliveries are expected to start by the end of 1982 at a rate of between 1.3m and 1.5m tonnes a year.

Quintette, which is an open-pit project situated 60 miles south-west of Dawson Creek, aims to reach an annual production rate of 4m tonnes by 1984. Its potentially mineable metallurgical coal reserves are put at 2.5bn tonnes. The feasibility study "shows the project will produce and market the coal on highly competitive terms."

The Romanians have also indicated that they would like to consider taking a 10 per cent equity in Quintette. At present it is owned as to Denison 88.25 per cent, Esso Resources Canada (in the Exxon group) 16.75 per cent, Mitsui Mining 2.25 per cent and Tokyo Beeki 2.25 per cent.

Denison's other metallurgical coal prospects in B.C. are the Saxon property, 90 miles south of Dawson Creek, and the Belcourt property which is 65 miles south of Dawson Creek. Saxon is reckoned to be capable of producing 2m tonnes a year from both open-pit and underground operations and its reserves are put at over 500m tonnes to a maximum depth of 500 ft.

The Ruhrkohle group has a 30 per cent stake in Saxon and the right to acquire a further 30 per cent. Belcourt appears to have similar reserves and a £15m four-year exploration and feasibility study is to be carried

out. Gulf Canada has a 40 per cent stake in the property.

**New life for West Drie?**

HOPES are rising again in Johannesburg that West Driefontein is to extend its mining life by exploiting the Venterdorp Contact reef to the north of the gold mine's lease area and that of the neighbouring East Driefontein. It is believed that there have been indications of some good gold values at depth in this fairly extensive area.

It is thought that Gold Fields of South Africa has completed its drilling of the three farms concerned and is now considering plans for mining operations. These would be to work the area as an adjunct to that of West Driefontein, giving the latter an extra operating life of six years or so. The remaining life in the mine's lease area is probably around 16 years.

There are considerable advantages in exploiting the area by West Driefontein rather than by a new company. These include a more favourable tax and lease formula, the avoidance of expensive shaft sinking and the immediate offset of capital expenditure against West Driefontein's profits for tax purposes.

Johannesburg also thinks that the two major holders of mineral rights in the new area, GFSA and Texasgulf, will give up their rights in exchange for an issue of West Driefontein shares. It is pointed out that a similar arrangement was recently agreed by the Doornfontein mine which is also managed by GFSA.

net profits to £29,859 from £326,681. Ireland's Silvermines is staying in the dividend list with a final of 4p to make 15p for the year against 2.5p for 1977. Earnings per share in 1978 have dropped to 0.35p.

The major adverse factor has been the loss incurred by the 25 per cent owned Mogul of Ireland lead-zinc mine as a result of low metal prices and rising costs. Silvermines' share of the loss is £26,178 compared with a profit share in 1977 of £689,443.

A provision of £278,631 has been made against the 21.7 per cent stake in the oil and gas explorer Aran Energy which also provided a loss of £18,364. Silvermines made lower profits on dealings in gilt-edged securities, while interest income fell in line with the smaller amount of funds available for deposit.

On the other side of the coin, there is no further provision against the stake in Mogul, which required £250,000 in 1977. Silvermines' share of 1978 profits from Anglian Windows—which was acquired for £498,000 in November, 1977—amounts to £317,000.

As far as the current year is concerned, Anglian Windows is expected to show further profits growth and better metal prices have brightened the picture for Mogul. The poor performance of Mogul last year had been discounted in the share price of Silvermines, which yesterday hardened 1 to 39p on the better outlook for 1978.

**A. COHEN AMENDS**  
Owing to change in ACT A, Cohen and Company is to increase net dividend of 3.85p, announced June 7, to 4.025p for 1978. It will now be posted on August 31.

**SEVERE SETBACK AT SILVERMINES**  
Despite a heavy fall in 1978

# Aurora underlines need merger with Balfour

A document from Mr. Wilkinson, chairman of Balfour Beatty, for Edgar Allan concentrates on EAB's performance over "years" and on the rationalise the fragile J.K. special steel bar

scribes seven areas merger would strengthen two companies' interests in international

the reasons for EAB's to the bid so far is cation of redundancies. ion repeats that these voluntary and that his arrest the decline of e sector by strengthening industry.

forma, balance-sheet the position of the two s if the merger were to reveals a combined net assets total of £33m with balance-sheet ures of £24.3m for nd £15.7m for EAB. areholders who accept ora shares will, the admits suffer a reduc amount of assets ing their equity. But, be small and the reduc even less if the by EAB's directors of a rail trading loss for the arch shows through to m line. results for last year yet been published but e, based on 1978 assets,

BANK RETURN		
Wednesday June 20 1979		
BANKING DEPARTMENT		
Assets	14,552,000	
Liabilities	77,889,501	+ 2,210,849
Reserves	740,880,000	
Other Accounts	614,829,445	+ 12,988,240
	1,876,220,610	+ 124,486,662

ISSUE DEPARTMENT		
Assets	9,175,000,000	- 50,000,000
Liabilities	9,150,486,026	- 14,819,968
Reserves	5,445,926	
Other Accounts	11,015,100	
Reserves	7,895,857,152	- 107,136,548
Other Accounts	1,270,147,948	- 57,155,540
	9,175,000,000	- 50,000,000

# TATE + LYLE

Extracts from the 1979 Interim Statement by the Chairman, the Rt Hon Earl Jellicoe

Pre-tax profits for the six months to 31 March 1979 (including profits on asset realisations) were £13.5 million (1978 first half: £10.5 million).

“In my statement in the 1978 Annual Report, I indicated that we would have a hard struggle in 1979 to maintain, let alone improve on, last year's poor results. This has been confirmed by our performance in the first six months of this financial year. Although pre-tax profits were higher than in 1978, they include £7.2 million from the programme of asset realisation on which we embarked last year as part of our policy of containing borrowings.”

“The European sugar régime will be renegotiated later this year. The outcome will be of crucial importance for the future of the UK cane refining industry and indeed for the economies of many of the ACP countries who supply us. We are making forceful representations to this effect, both in Brussels and Whitehall.”

“Our TALO Products and Processes division deserves warm congratulations for winning the 1979 Queen's Award for Technological Achievement.”

“Looking forward to the Group's performance in the second half of 1979, we expect our profit before tax (excluding profit arising from asset realisation) to show an improvement on the first half.”

### GROUP PROFIT AND LOSS ACCOUNT

	1979 6 months to 31st March £ million	1978 6 months to 31st March £ million
Turnover	550.5	530.2
Trading profit	133	15.4
Exceptional items	49	—
	182	15.4
Interest	7.0	5.7
	11.2	9.7
Share of associated companies' results	2.3	0.8
Profit before taxation	135	10.5
Taxation	6.1	4.6
Profit after taxation	7.4	5.9
Profit attributable to minority interests	0.1	1.1
Profit attributable to the shareholders of Tate & Lyle, Limited	7.3	4.8
Dividends	1.4	1.7
	5.9	3.1

### STATEMENT OF TOTAL GROUP RESERVES for the six months ending 31st March 1979

	£ million
Reserves at beginning of the period	142.9
Differences on exchange	(1.6)
Profit retained	5.9
Reserves at end of the period	147.2

Copies of the Interim Statement for the six months to 31st March 1979 may be obtained from J E Wright, Secretary, Tate & Lyle, Limited, Sugar Quay, Lower Thames Street, EC3R 6DQ.

# S&W Berisford

## Interim Statement 1979

The unaudited results for the half year to 31st March, 1979 are as follows:—

	£000 6 months to 31st March 1979	£000 6 months to 31st March 1978	£000 Year to 30th Sept. 1978
<b>Group Turnover</b>	924,788	623,626	1,341,500
<b>Group Net Profit before taxation</b>	16,099	13,646	31,364
<b>Taxation:</b>			
U.K. (see note)	956	769	1,680
Foreign	1,376	651	1,955
Associated Company	30	101	92
<b>Group Net Profit after taxation</b>	2,362	1,521	3,707
<b>Deduct:</b>			
Extraordinary Items	—	—	21
Minority Interests	846	336	1,070
Preference Dividends	3	3	7
	849	339	1,098
<b>Profit available for ordinary shareholders</b>	12,888	11,786	26,559
<b>Earnings per share</b>	14.44p	13.49p	30.07p

	Turnover £000	% of Total	Profit £000	% to Turnover
UK	449,002	48.5	8,069	1.8
Europe	160,691	17.4	3,869	2.4
USA	90,499	9.8	819	0.9
Entrepot*	224,596	24.3	3,342	1.5
	924,788	100.0	16,099	1.7

\* External trading on which profits accrue to the U.K. Note: The Charge for U.K. taxation has been limited to an amount equivalent to the Advance Corporation Tax which the Group is required actually to pay on the interim dividend.

**Chairman's Statement**

The unaudited accounts for the first half of the current year show that the Group Net Profit before taxation has increased by 17.98% to £16,099,000 and we are pleased to record this further measure of growth.

We welcome the announcement by the Chancellor in his Budget Speech on the 12th June that dividend restraint will end on 31st July next. This will enable the Company to reconsider its dividend policy, and when the full year's results are available, it is hoped that progress will be made towards a more generous level of distribution to our ordinary shareholders.

As an immediate step towards this end, the Directors have declared an interim dividend of 2.5p net per share on the Ordinary Shares as increased by the 1 for 10 capitalisation issue earlier this year, compared to the equivalent of 1.75p net for the same period last year—an increase of 42.9%. This dividend, which will absorb £2,231,554, will be paid on the 5th October, 1979 to ordinary shareholders on the Register as at the close of business on 7th September, 1979.

E. S. Margulies, Chairman.

S. & W. Berisford Limited, Berisford House, 50 Mark Lane, London EC3R 7QJ.

# H. UPMANN

Havana's favourite Havana since 1844.  
Sole Importers: 10 Snow Hill, London EC1A 2EB.



# Sharp fall at Dean Witter

BY JOHN WYLES IN NEW YORK

DEAN WITTER Reynolds Organisation, a product of one of the largest-ever mergers on Wall Street, yesterday reported a sharp \$5m drop in earnings for the quarter ended May 31.

Currently the country's fourth largest securities firm, Dean Witter's net income totalled \$2.45m on revenues of \$17.6m, compared with \$7.45m in the same quarter last year on revenues of \$127.18m.

The results indicate the relatively poor year-on-year comparisons which can be expected from many U.S. securities firms, whose earnings last year were inflated by the sharp stock market trading and price rally last spring and summer.

Although equity trading volume during Dean Witter's third quarter was at a daily average of 29.4m shares, only slightly lower than last year, small fluctuations in share prices have not yielded comparable inventory gains. At the same time, the bond markets have been in the doldrums for most of the March-May quarter, and some unquantified inventory losses have been sustained.

The company's net income for the nine months totalled \$4.9m or 57 cents per share, compared with \$10.4m or \$1.56 per share. Revenues were \$371.8m compared with \$288.7m.

Dean Witter combined with Reynolds Securities in January 1978 to create a firm with a combined capital of around \$162m. However, blending the two firm's retail sales network and operating departments has taken longer and proved more costly than anticipated, and many jobs are still reportedly being eliminated in the quest for greater efficiency and economy.

# Woolworth sees signs of weakness in some areas

LANCASTER—Mr. Edward F. Gibbons, chairman and chief executive of F. W. Woolworth, said that he has seen definite signs of a weakening in the company's soft goods earnings for the month of May, compared with a year ago.

"The retail chain previously reported a 13 per cent sales gain for the month over May, 1978. The soft goods division includes Kinney Shoe Corporation, Richman Brothers Men's Clothes and Susie Junior Women's Stores.

Mr. Gibbons pointed out that Woolworth and Woolco stores in the U.S., plus International operations in Canada, Germany and Mexico, were good in terms of earnings in May. He said he still has not seen any figures for the UK operations.

Concerning the second quarter ending July 31, he said: "I'm not at all pessimistic about the results." The bulk of second quarter business is traditionally done in May.

In the year earlier second quarter, the company posted earnings of \$15.9m or 51 cents a share on sales of \$1.42bn.

Mr. Gibbons reiterated that he could not say much about a previous announcement that Loews Corporation has made a filing under the Hart-Scott-Rodding Act to enable Loews to raise its holdings of Woolworth stock to more than 15%.

He would have to wait until Loews filed a form 13-D with the SEC to explain its reasons for accumulating Woolworth stock.

Later, at the annual meeting, Mr. Gibbons told shareholders that after four years of effort the group's financial position permits it to consider the significant new ventures it needs to broaden its base as a leading international retailer.

He noted several actions pertaining to identifying major shortcomings within the corporation. Where stores have been too large to be economically viable, their sizes are being reduced. "Dependence on licensees is being reduced on an accelerated basis."

In addition to considerations based on the energy question Mr. Gibbons cited other areas in which Woolworth is preparing for the 1980s.

"We have under study several possible additions to our speciality store base which now accounts for about one-third of operating profits of the consolidated company. We have isolated some of the areas of speciality retailing which we think would add to the attractiveness of Woolworth and it is our goal to make one or more carefully selected acquisitions in the next year." AP-DJ

# Hudson's Bay optimistic

VANCOUVER—Hudson's Bay Company is optimistic on earnings for the year ending January 31 next, which should be \$3.05 a share compared with \$2.74 last year. Mr. Donald McGiverin, president, stated.

But he said it was fair to say that in the past two months

# Borden forecasts setback

NEW YORK—Second quarter results of Borden, the food and chemicals concern, will be about 5 to 10 per cent lower than last year's net income of \$40.2m or \$1.29 a share, the company said yesterday.

The results will be adversely affected by the interest rate on its short-term debt, problems in the distribution of specialty confectionery, competitive pricing of sugar and cheese, foreign exchange losses and price controls imposed in Brazil. Reuter

## INTERNATIONAL CAPITAL MARKETS

# \$500m ten-year loan for Denmark

BY OUR EUROMARKETS STAFF

MAJOR INTERNATIONAL banks are in the process of negotiating a \$500m borrowing for Denmark in the Eurocurrency markets.

Preliminary discussions involve a proposed 10-year loan with a margin of 1 percentage point over interbank rates, according to bankers.

Despite current rumours of a devaluation of the Danish krone because of its weakness in the European Monetary System, bankers were stressing that this latest Danish Euro-market loan did not represent "emergency" balance of payments finance.

Denmark originally planned the \$500m facility to take place in the first quarter of the year. But it delayed the operation because of strong capital inflows, chiefly into the Danish domestic bond market, in the opening months of the year.

Revised plans call for the borrowing to take place in the third quarter of 1979.

While foreign inflows have largely dried up, the country's foreign exchange reserves stand at Dkr 23.8bn (\$4.4bn) compared with Dkr 13.7bn a year ago.

It is expected that the Citicorp International Group will be awarded the mandate to assemble the loan.

In Tokyo, negotiations between a Japanese banking syndicate and the Bank of China for the \$2bn 4.5 year loan, which is coupled with a \$8bn refinancing facility, are deadlocked over a disagreement on an arbitration clause, according to bankers quoted by Reuter.

The syndicate and the bank have been negotiating a loan agreement following the signature last month of basic conditions for the credit, which is to carry a floating rate of interest of 1 percentage point over interbank rates.

Clauses in previous loans between China and Japan usually provided for arbitration

by China's own state bodies, but the Japanese syndicate is pressing that because of its size any disputes over the \$2bn credit should be settled in London under British law.

China has rejected this proposal, stating that such arbitration terms have not been presented by any country since the Chinese Republic was established in 1949. However, China is understood to have agreed with France to settle disputes over loan contracts through arbitration by the Stockholm Chamber of Commerce.

Meanwhile, the Taiwan industrial group, China Steel Corporation, has said it needs to borrow \$700m from abroad to help finance its second phase expansion project, which calls for a total investment of \$1.4bn.

Company officials said some commercial loans for the project have been tentatively arranged. They include a \$100m syndicated loan offered by Manufacturers Hanover Trust

# Sales decline at AEG-Telefunken

BY OUR FINANCIAL STAFF

TROUBLED West German electrical group AEG-Telefunken reports a decline in turnover for the first five months of this year. Management board chairman Herr Walter Cipa disclosed at yesterday's annual meeting that sales for the period were running some 5 per cent below those of the comparable 1978 period.

It was explained to shareholders, however, that the pattern of demand so far in 1979 was not representative of the group expectation for the year. For 1979 overall, the company sees domestic turnover rising by between 2 per cent and 3 per cent over the sales of DM 7.6bn achieved in 1978, Herr Cipa declared.

The company confirmed that AEG-Telefunken would remain in the red during 1979 after losses at the net level of DM 346.6m in 1978. Essential structural changes within the group will have an adverse impact on profitability both this year and next, Herr Cipa repeated. He also added that although incoming orders had risen by 3 per cent in the opening five months of 1979 owing largely to an upturn in demand among the group's heavy plant operations, overall order positions would stagnate towards the end of this year.

The company has been in deep financial difficulties for most of this decade, losing money in three of the past five years. The major problem for AEG has centred on nuclear power contracts which were eventually transferred to the power station construction company, KWU, a joint venture with another German electrical group, Siemens. AEG subsequently sold its holding in KWU to Siemens, but is still weighed down with the net cost of extracting itself from this operation.

On a more optimistic note Herr Cipa pointed to the improvement in the consumer product operations. The market for electrical household goods will again be below average, but communications technology would, once more show major growth.

# Sellers depress dollar Eurobond prices

BY FRANCIS GHILES

AS THE dollar weakened sharply for the third day running against major currencies apart from the yen, prices of dollar-denominated bonds slipped badly. Unlike earlier in the week when dealers were marking down prices to attract business, large blocks of bonds were on offer yesterday for the first time.

Worst hit were recent issues for U.S. corporate borrowers, with the lesser quality names registering the greatest falls. Most dealers believe it is only a matter of days before bonds for prime U.S. names fall into line.

The recent issue for Kennecott was quoted at 97 1/2 yesterday against a price of 97 1/4 the day before. The recent Pennwalt issue registered a fall of 3/4 of a point on the day and was trading at 98 1/4-98 1/2 yesterday. Issues for prime names such as General Motors, which was trading at 98 1/2-99, unchanged if not slightly better than on Wednesday, were

holding up well.

Other issues were also badly hit: the \$125m issue of bonds with warrants for Hoechst was being quoted in second-day trading at 96 1/2-97.

Despite this gloomy background, another well-known U.S. corporate name has decided to tap the market, thus confirming the widely-held view that U.S. corporate treasurers believe interest rates are likely to move up further this summer. Continental Group Overseas Finance NV is arranging a \$100m issue which includes a final coupon of 9 1/2 per cent and a bullet maturity of seven years. Joint lead managers for this issue, which is fully underwritten by the lead managers, are Goldman Sachs and Lazard, Freres and Co. The issue is guaranteed by Continental Group.

In the French franc sector, the recent FFR 100m six-year issue for Renault Finance, which carries a coupon of 9 1/2 per cent and was priced at par,

# DDG Hansa warns of continuing losses

BY GUY HAWTHIN IN FRANKFURT

IRAN'S POLITICAL developments have hit DDG Hansa extraordinarily hard. It has not only lost freight earnings as a result of the troubles but also much equipment is marooned in the country.

Early next month a KD 10m five-year issue is expected to be floated for Mitsubishi Heavy Industries through Kuwait Investment Company and Morgan Stanley. This follows the recent award to the Japanese company of a large contract in Kuwait.

In the Swiss franc sector, a Sfr 80m 10-year public bond issue is being arranged for the Republic of Argentina through Swiss Bank Corporation. The borrower is paying an indicated coupon of 5 1/2 per cent.

Meanwhile, the Sfr 60m public issue for Autopistas del Mare Nostrum has been priced at 98 by the lead manager, Union Bank of Switzerland, to yield 5.26 per cent. The borrower is paying a coupon of 5 per cent.

The bulk of the group's operating losses came from the decline in the value of the dollar. In common with its West German competitors, DDG Hansa receives much of its revenue in dollars although a great deal of its overheads must be paid in Deutsche Marks. The fall in the dollar, said the management, cost the group DM 40m last year. Sales revenue last year fell back from 1977's DM \$15m to DM 481.4m, with revenue from the shipping operations down from DM 403.5m to DM 359.2m. Personnel costs fell back from 1977's DM 92.2m to DM 83.6m.

Investment plunged from DM 245.2m to DM 113.9m.

The Iranian problems have been particularly serious for the group which has a considerable business with the Middle East. Last year the line carried 60,000 cargo tonnes for Europe and the U.S. to the where 27 per cent went to Iran. Indeed, Iran accounted for 21 per cent of the Hansa line trade.

At the height of the crisis the management, so 1,500 Hansa containers, either harbours or inland, about 1,000 containers and 50 trailers still there.

# TRW looks for rise in profits

CLEVELAND—TRW expects continued gains in sales and earnings from both domestic and foreign car and truck parts operations. Mr. Ruben F. Mettler, the chairman, said.

Car and truck parts account for more than 40 per cent of TRW's sales and more than half of operating profit.

TRW predicts a 7.5 per cent decline in sales of U.S. made cars this year but the company is benefiting from the swing to smaller cars. It sells more parts for each small car built than for each big car. Company economists are forecasting a slight increase in car production in Western Europe, Brazil and Japan, where the company has major operations.

Heavy truck sales in the U.S. will be down 7 per cent or so this year. But truck sales abroad are expected to rise.

# Beatrice Foods moves ahead

CHICAGO—Beatrice Foods, the largest food processor in the U.S., has produced a 13.3 per cent increase in first quarter earnings, net profit rising from \$63.67m or 66 cents a share in the corresponding 1978 period to \$72.15m or 70 cents a share. Diluted earnings were 67 cents a share against 64 cents previously.

First quarter sales increased by 17.6 per cent, from \$1.7bn to \$2.0bn.

The company expects moderate gains in per share earnings in the first half-year to August 31, according to Mr. Wallace Rasmussen, chairman. First half earnings last year were \$1.35 a share.

Second half gains should be better than the average gain over the past five years of 11 per cent.

Reuter

# Daf trucks to pull out of trailer manufacture

BY CHARLES BATCHELOR IN AMSTERDAM

DAF TRUCKS, the Dutch commercial-vehicle maker, will halt the production of trailers, which has been making a loss for several years, at the end of 1979.

Under a five-year development plan announced 18 months ago Daf said it would produce only standard trailers but it later reversed this decision and said it would continue making custom-built trailers following an improvement in the market.

The latest decision, to stop this part of its activities altogether, is final and is based on gloomy long-term forecasts for the market.

About half of the 130 employees affected by this decision have already been found alternative jobs and the rest will also be placed elsewhere with the group.

Daf made 750 trailers in 1978. The company incurred a net loss of \$116m last year on turnover of \$1.17bn (\$560m).

Elsevier-NDU, the recent merged-Dutch publishing group is continuing its expansion abroad with the acquisition of the U.S. information system group, Education and Econom Systems (EES). EES develops software for planning, management information systems for schools and universities.

Elsevier intends to expand its activities in the non-traditional distribution of information. EES will form a part of it. American Elsevier Publisher Company of New York.

# City Investing expects increase

LOS ANGELES—City Investing, the insurance and financial services, housing and manufacturing group, expects net income for the second quarter to be up about 20 per cent to 22 per cent from last year's \$28.2m or \$1.07 a share.

Mr. George Schaffnerberger, chairman, said, however, that despite this increase and a similar increase in the first quarter, he is staying with a previous forecast that earnings for the full year will be up about 10 per cent from last year's \$112.4m or \$4.27 a share. Revenues for the year will be slightly more than \$5bn, up from last year's \$3.79bn, he said.

He added that \$750m of the revenue gain will come from the recently acquired Varco and Servomation, both of which were taken over last year.

Mr. Schaffnerberger said that the company had been talking to a number of commercial and investment bankers about possible long-term financing, either in U.S. dollars or Eurodollars, to replace current debt, but no decision had been made yet. AP-DJ

# Expansion for Canada Steel

By Robert Gibbons in Montreal

CANADA'S largest steel manufacturer, the Steel Company of Canada, has brought forward a five-year C\$365m expansion programme at its Hamilton and Nanticoke plants in Ontario.

This is to meet continuing strong demand and changes in the market. An 80-in. hot strip mill will be installed at the new Nanticoke plant with a capacity of about 1.2m tons. A continuous sheet galvanising line will be installed at Hamilton with a capacity of 322,000 tons, the fourth installation of its kind.

There will be also major modifications and upgrading at the Hamilton bar mills, the tinning lines and finishing facilities.

The total cost is over and above the amounts required to complete the new Nanticoke plant.

Remington sued

North American Philips Corporation has filed a lawsuit charging Remington Products with an infringement of electric razor trademarks in violation of the Federal Trademark Act, reports AP-DJ from New York.

Hardee's spending

Hardee's Food Systems expects capital spending to be around \$65m in fiscal 1979 up from the \$58m projected for this year, according to Mr. Daniel F. Somers, vice president of finance. Reuters reports from New York. He said the company expects to open 55 to 60 of its own stores and about 100 franchise operations next year.

# Industrie Pirelli spending plans

MILAN—Industrie Pirelli SpA, the main Italian operating arm of the Pirelli-Dunlop Union, would invest L205bn (\$244m) over the next four years under a financial rescue plan which has been submitted to the Government.

The plan provides for the backing of a banking consortium led by Mediobanca, under rules for such operations recently approved by Parliament.

The Pirelli proposals are based on a number of assumptions about the Italian economy between now and 1982, including an average annual growth rate of around 3.5 per cent, a reduction of inflation to around 10 per cent by 1982 from 16 per cent this year, and stability of wages in real terms.

The proposals foresee the growth of Industrie Pirelli sales from L554bn last year, L757bn this year, L901bn 1980, L1,000bn in 1981 and L1,140bn in 1982.

Industrie Pirelli is 70 per cent owned by Pirelli SpA and 30 per cent by Dunlop Holding and last year made a net loss of L2.2bn.

Meanwhile, the Agnelli family holding company IF SpA has bought a 9.8 per cent stake in Italmobiliare SpA, a holding company which controls the financial participations of the Italcementi group.

The shares were bought on the Bourse in the course of recent public offer of Italmobiliare shares for a price of some L15bn. Reuter

## DOW CHEMICAL

# High level of capital spending to continue

BY JOHN WICKS IN ZURICH

HEAVY CAPITAL expenditure is foreseen for the Dow Chemical group during the coming years, according to Mr. Paul F. Orfice, president and chief executive officer of the parent undertaking, Dow Chemical Company. Over the past three years, he said here, investments have been at a high level of about \$1bn-\$1.1bn annually. In 1979 this figure should reach about \$1.25bn, the highest in the chemical industry.

At Dow Chemical Europe headquarters, Mr. Orfice indicated that spending should continue at about or rather above this level during the coming five years, despite the pending completion of a number of major facilities. In future, investments are likely to be aimed more at extending existing production facilities rather than in building new plants.

Within this investment total, the European share is due to increase. Mr. Clyde H. Boyd, president of Dow Chemical Europe, said capital expenditure in the area had been of some \$100m-\$120m in recent years and in the near future was likely to rise to between \$150m and \$250m. Europe is seen as "at least maintaining" its 25 per cent share in group turnover in the coming years. Already, some \$1.5bn is understood to have been invested by Dow in European facilities: among major plants due for consolidation are those at

Terneuzen in Holland and Stade in Germany.


With regard to possible new acquisitions, Dow "has been looking and will continue to look" at opportunities in any market in Europe where the group feels it is at yet not sufficiently strong.

Earlier this month, Mr. Orfice expressed his conviction that Dow Chemical's per share earnings would this year reach a record level of at least \$3.50. He now says that there could be a return to the historical goal of at least 10 per cent earnings growth annually, starting in 1981.

Next year will show some improvement but "should not be a sparkling year," because of costs on large start-ups of new capacities. Following a 26 per cent jump in turnover to \$2.03bn in the first quarter, Mr. Orfice says new records are now being booked "almost monthly" in most sectors.

May sales are likely to reach some \$780m and thus an all-time high, he indicated. So far this year, U.S. business has accounted for almost one-half (about 49 per cent) of group turnover and in future this share should remain at or slightly below the 50 per cent mark. At present, 1979 cash flow is estimated at around \$1.1bn, with after tax earnings of something like \$700m. Spending on research and development is now at \$275m and tending to increase.

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.



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Dresdner Bank Aktiengesellschaft	European Banking Company Limited	Kreditbank International Group
Union Bank of Switzerland (Securities) Limited		

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The Stock Exchange, London

June 22 1979

John Wicks



INTERNATIONAL COMPANIES and FINANCE

Forgers sets offshoot new forge

THE SWEDISH armateel and chemicals company, as partners in the forging of its forging... Now the Swedish steel works at Uddeholm... The new company is to have a turnover of \$1.5 billion in 1980.

Oil price boost for Elf-Aquitaine

BY TERRY DODSWORTH IN PARIS

THE DRAMATIC impact of the escalation in energy prices on oil company profits has been demonstrated by a sharp upturn in results at Elf-Aquitaine, the French nationalised company, which has been suffering from problems in its refinery and distribution business.

During the rest of the year, Elf foresees some difficulties in sustaining supplies. In the first half of this year it has been able to furnish most of its needs but it is now running into problems because of the limitations imposed by Aramco, its principal supplier.

Investment in production will also rise, from FF2,230m in 1978 to FF2,500m in 1979, with oil output reaching 1.8m tonnes against 7.6m and gas 1.9bn cubic metres (against 15.7bn). Output will start soon from three wells in the North Sea and Africa.

The group remains cautious about the prospects for its recent oil discovery at Eurose in the western Pyrenees. The oil, which has been found in a joint exploration with Esso Rep, is a heavy variety with a high sulphur content, but it is thought at the moment that output from the field will be fairly marginal.

Belgium buys into major steel group

CHARLEROI — Belgium has taken a 49.9 per cent interest in the Hainaut-Sambre Steel company. The state has used debt owned by steel companies totalling FF10.8bn (\$556.6m) to purchase the Hainaut-Sambre shares. It has also acquired a 49 per cent interest in the local steel trading company.

Peak Norwegian bank earnings

BY FAY GJETER IN OSLO

NORWAY'S largest commercial bank, Den Norske Creditbank, reports profits before tax and depreciation of Nkr 100m (\$19.49m) in the first four months of 1979—the highest yet for a 4-month period, and equivalent to 1.82 per cent of average total assets. The figure for January-April last year was Nkr 93.2m.

Types of high interest savings accounts attracted much of the increase, and deposits by business and industry were also large during the period. Norwegian Bank, second largest of Norwegian commercial banks, made a profit before tax and depreciation of Nkr 65.1m (\$12.69m) in January-April 1979. The bank has not published a comparable figure for the same period last year, but a figure for the whole of 1978 was Nkr 120.2m.

Non-bank deposits, in Norwegian kroner and foreign currencies, rose by 5 per cent in the four months, compared with a 19 per cent increase over the whole of 1978. Lending rose by 2.7 per cent, compared with 6 per cent during 1978. Increased profits are forecast by United Breweries of Denmark. Last year, which ended September, 1978, group after-tax earnings came to Dkr 146m (\$27.18m) with the parent net profits emerging at Dkr 99.5m.

Downturn at Otis Elevators

BY OUR JOHANNESBURG CORRESPONDENT

OTIS ELEVATORS S.A., owned 70 per cent by United Technologies of the U.S., has reported its first profit fall in seven years with pre-tax earnings down from R4.8m to R3.8m (\$4.5m) for the six months ended May 31. However, the interim dividend was increased from 15 cents to 20 cents and

Peak Norwegian bank earnings

BY FAY GJETER IN OSLO

Average lending by the bank during the period rose by only 5.6 per cent, well within the government's lending limits. Relatively, deposits rose more steeply than lending and liquidity during the four months was good. Total non-bank deposits rose by Nkr 2.3bn in the 12 months to the end of April, with savings account deposits responsible for Nkr 860m of the rise. New

Downturn at Otis Elevators

BY OUR JOHANNESBURG CORRESPONDENT

A 20 cent final is forecast for the year-end. Net attributable profits amounted to R2.2m, compared with R2.7m, to give earnings of 12.7 cents a share, against 16.1 cents in the comparable previous period. By paying out the 20 cents interim dividend Otis has again distributed more than it earned. Previously the reason advanced for distributing more than earnings was that the company was highly liquid and until it found a suitable acquisition or expansion path, the cash balances allowed the high payments.

Downturn at Otis Elevators

BY OUR JOHANNESBURG CORRESPONDENT

The profit fall over the six-month review period was expected. Mr. Philip Seales, the chairman, said in his last annual review that the number of longer-term construction contracts brought to account in the current year would be lower than in the previous 12 months. This followed the low level of activity in the building and construction industry and vacant office capacity in the commercial centres.

Battle for CSBP takes a new turn

By John Rogers in Sydney

THE LONG-STANDING battle for control of West Australia's only fertiliser group, CSBP and Farmers has sprung back to life with the announcement that the Australian Union of Western Australia is to make a counter-bid for control of the one-third stake in the company held by Westralian Farmers Superphosphate (WFS) if the bid by Westralian Farmers Cooperative (Wefarmers) fails.

The move comes after a takeover approach for the WFS holding at the end of last month. Wefarmers, which already holds a commanding stake in CSBP after buying control of Cummins Smith's one-third stake, so that control of WFS would give it control of CSBP. The other one-third partner in CSBP is BP Australia.

The Farmers Union proposal involves the formation of a holding company for CSBP, offering WFS members four AS1 shares for each AS2 WFS share or AS3.60 in cash for each share. The Farmers Union says that the bid values WFS at AS25.5m in shares or AS23m in cash. It lines up against Westfarmers' offer of 49 Westfarmers shares for every 39 WFS shares, or one Westfarmers share plus AS1 cash for each WFS share—valuing WFS at around AS20.5m.

Farmers Union representatives said that their action had been taken so that WFS shareholders could realise the full "increased" value of their interest. Under their scheme the holding company would represent the interests of WFS members, BP and existing shareholders in CSBP. The Farmers Union also said that it would consider buying out the remaining shareholders in CSBP if its bid for WFS was successful.

The latest scheme has been prepared with the assistance of the merchant bank, BT Australia, which has indicated that it would be prepared to underwrite the offer. Westfarmers has reacted angrily to the counter-move, saying that the Union was refusing to accept a Trade Practices Tribunal decision that Westfarmers was the only viable way to give total farmer ownership of the fertiliser group. The directors argued that the proposed counter-bid should be viewed as disruptive because of a Supreme Court ruling that the WFS shares are under contract to Westfarmers until a bid by that company has failed to reach minimum acceptance of 75 per cent.

New issue to fund Pennsylvania shopping complex

BY OUR SYDNEY CORRESPONDENT

INTERNATIONAL Income Property, the U.S. property company, has issued a prospectus seeking U.S.\$10.25m from U.S., UK and Australian investors to fund its expanding shopping centre interests. The company, which is managed by the Australian property group, Lend Lease Corporation, is offering 10,000 shares of common stock with no par value at US\$1.025 a share.

The funds raised will be used to help pay for a 50 per cent stake in Pennsylvania's biggest shopping complex—the Park City Centre—and to inject extra working capital in the group's existing asset, the Oslertorpe Mall, in Georgia. Mr. G. J. Duesseldorf, the chairman of Lend Lease, said in Sydney: "We are looking for about 300 shareholders to take up the issue so we can apply for Over-the-Counter listing in the U.S." He expected about half the issue to be taken up in Australia, as IIP—which was formed in Delaware only in March 1977—had not developed a reputation in America. IIP is managed and advised by

Plea for official bond market support in Japan

TOKYO—The Japanese Finance Ministry should use the surplus fund in its Trust Fund Bureau—estimated at ¥7,000bn (over \$30bn) on March 31, 1979—for active underwriting and purchases of National Bonds, to stabilise the capital market, Sumitomo Bank has urged. The surplus fund increased by an estimated ¥4,850bn in the two-year period ended March 31, because of receipts from postal savings and national welfare annuity insurance continued to increase despite the recession, while lending to semi-official institutions slowed, the bank said. The fund of the Trust Fund Bureau, which belongs to the Japanese Government's fiscal

INTERNATIONAL BOND SERVICE

It shows the 200 latest international bond issues for which an adequate secondary market further details of these or other bonds see the complete list of Eurobond prices published Monday of each month.

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists various international bonds like KW 87, 88, 89, etc.

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists various international bonds under 'MARK' and 'LDC' sections.

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists various international bonds under 'LDC' and 'CONVERTIBLE' sections.

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists various international bonds under 'OTHER STRAIGHTS' and 'FLOATING RATE NOTES' sections.

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists various international bonds under 'CONVERTIBLE' section.

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists various international bonds under 'CONVERTIBLE' section.

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The Nippon Credit Bank (Curacao) Finance N.V. U.S. \$30,000,000 Guaranteed Floating Rate Notes due 1985. For the six months 22nd June, 1979 to 22nd December, 1979.

CREDIT COMMERCIAL DE FRANCE U.S. \$25,000,000 Floating Rate Notes Due 1981. For the six months 22nd June, 1979 to 24th December, 1979.

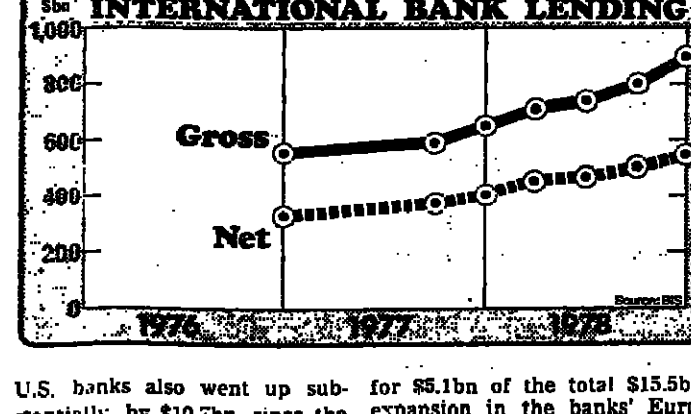
US \$10,000,000 Floating Rate London-Dollar Negotiable Certificats of Deposit, Due June, 1980. THE SANWA BANK LIMITED LONDON.

Sharp acceleration in underlying growth of credit in final quarter

BY JOAN EVANS

INTERNATIONAL bank lending expanded by a record \$100bn to a total of just over \$1.2tn in the final quarter of 1978, according to the latest report of the Bank for International Settlements (BIS). The Basel-based BIS attributes this growth to the combined influence of the exchange market crisis last year and banks' year-end window-dressing operations. The fourth-quarter expansion followed a sharp \$68bn fall in lending in the third quarter.

The BIS statistics measure lending by dollar value, of the banks in the Group of 10 countries, plus Switzerland, Luxembourg and some other European nations and U.S. bank branches in offshore centres. The coincidence of currency upheavals, plus the banks' year-end accounting operations, meant that an unusually large proportion of the increase in the gross figures in the last quarter arose out of interbank deposits in the reporting area, the bank says.



Nevertheless, the underlying growth of international bank credit appears to have accelerated quite substantially—from barely \$25bn in the third-quarter to \$35bn in the final quarter to reach \$540bn. Excluding other double-counting and interbank factors, the increase in cross-border bank lending to final borrowers was probably in the range of \$15bn-\$20bn, it estimates. The BIS expects, however, that first-quarter 1979 statistics are likely to show little further growth in international banking lending, due to the unwinding of year-end operations and reversal or earlier outflows from the dollar into other currencies. The movement out of the dollar into other currencies during the fourth quarter was

CREDIT COMMERCIAL DE FRANCE U.S. \$25,000,000 Floating Rate Notes Due 1981. For the six months 22nd June, 1979 to 24th December, 1979.

US \$10,000,000 Floating Rate London-Dollar Negotiable Certificats of Deposit, Due June, 1980. THE SANWA BANK LIMITED LONDON.

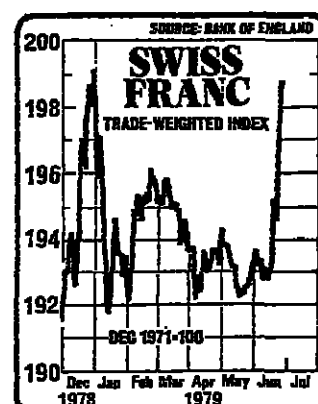


CURRENCIES, MONEY and GOLD

Pound firm

STERLING CONTINUED to rise in very busy trading in the foreign exchange market yesterday, while the U.S. dollar remained very weak. The pound opened at \$2.1310-2.1320, and fell to a low of \$2.1270-2.1280 in early trading, before commercial buying gained the upper hand once again. The Bank of England probably intervened in a modest way to stem sterling's rise at various times, but the pound continued to advance, touching \$2.1480-2.1490. Profit-taking was responsible for the easing towards the close, but sterling still finished at its highest closing level since August 1978, at \$2.1385-2.1405, a rise of 70 points on the day. On Bank of England...

currency fell to DM1.5580 from DM1.5640 against the Dmark, and to SwFr. 1.6505 from SwFr. 1.6740 in terms of the Swiss franc. The dollar's index, as calculated by the Bank of England, fell to 85.7 from 85.8. FRANKFURT — The Bundesbank bought \$20m to support the dollar, when the U.S. currency was at DM 1.5585 against the Dmark, compared with DM 1.5597 previously. This was the seventh consecutive fall for the dollar at the Frankfurt fixing, from a level of DM 1.5142 last Tuesday, and was the lowest fixing level this month. Trading moved within a range of DM 1.5585 and DM 1.5685 before the fixing, with wide fluctuations expected ahead of next week's Organisation of Petroleum Exporting Countries. By late afternoon, the dollar stood at DM 1.5585. MILAN — The lira improved against other members of the European Monetary System, after declining on the previous four trading days. The D-mark eased to L451.36 from L451.61, and the dollar was also weaker, falling to L339.05 from L339.55. The Bank of Italy sold \$7.5m of the \$13.7m traded officially. Sterling was very strong, rising to L1,759.50 at the fixing, from L1,757.50 on Wednesday. TOKYO — The yen weakened against the dollar in moderate trading, closing at ¥218.90, compared with ¥219.12 previously. After opening at ¥218.50 the U.S. currency touched a high point of ¥219.15 on buying for import settlements. Trading was within a narrow range ahead of the Organisation of Petroleum Exporting Countries meeting, and the Tokyo economic summit conference next week.



Figures: the pound's trade-weighted index rose to 88.9 from 88.6, the highest level since March 1978, and stood at 89.0 at noon, and 88.8 in early trading. The Swiss National Bank and West German Bundesbank may have intervened to support the dollar, with the German central bank certainly buying dollars at the Frankfurt fixing. The U.S. currency fell to DM1.5580 from DM1.5640 against the Dmark, and to SwFr. 1.6505 from SwFr. 1.6740 in terms of the Swiss franc.

THE POUND SPOT AND FORWARD. Table with columns: Day's spread, Close, One month, Three months, Six months. Rows include U.S., Canada, Belgium, Denmark, Ireland, W. Ger., Portugal, Spain, Italy, Norway, France, Sweden, Austria, and Switz.

THE DOLLAR SPOT AND FORWARD. Table with columns: Day's spread, Close, One month, Three months, Six months. Rows include UK, Ireland, Canada, Belgium, Denmark, W. Ger., Portugal, Spain, Italy, France, Japan, Austria, and Switz.

CURRENCY RATES and CURRENCY MOVEMENT. Tables showing exchange rates for Sterling, U.S. Dollar, Canadian Dollar, etc., and movement in various currencies.

OTHER MARKETS. Table showing rates for Argentina, Australia, Brazil, Canada, etc.

EMS EUROPEAN CURRENCY UNIT RATES. Table showing ECU amounts, % change from central, and divergence from ECU.

EXCHANGE CROSS RATES. Table showing rates for Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, and Belgian Franc.

EURO-CURRENCY INTEREST RATES. Table showing nominal rates for various currencies and terms (180 days, 7 days, 1 month, 3 months, 6 months, 1 year).

INTERNATIONAL MONEY MARKET. Table showing Gold Bullion, Gold Coins, and various international rates.

UK MONEY MARKET

Moderate assistance. Bank of England Minimum Lending Rate 14 per cent (since June 12, 1979). Day-to-day credit was in short supply in the London money market yesterday, and the authorities gave assistance by buying a small amount of Treasury bills, all direct from the discount houses, and by lending a small amount to one or two houses at MLR for repayment today. Total assistance was termed as moderate. Discount houses were paying 12-13 1/2 per cent for secured call loans at the start with closing balances taken in the region of 1 1/2 per cent. The market was faced with a moderate excess of revenue transfers to the Exchequer over Government disbursements and payments in respect of the two new Government issues. On the other hand banks brought forward balances a small way above target and there was a small net amount of Treasury bills maturing outside official hands. There was also a small decrease in the note circulation.

Dutch call money rate cut

The official Dutch call money rate was cut yesterday to 7 per cent from 7 1/2 per cent, reflecting an easing in money conditions due to Government disbursements. The rate was last changed in May from 6 1/2 per cent to 7 per cent. However, yesterday's increased liquidity is likely to be short-lived with tax and other payments due at the beginning of July. In the interbank market, overnight money was sharply lower at 5-6 per cent compared with 7 1/2 per cent before the call money rate was eased to 7 1/2 per cent from 8 1/2 per cent. The three-month rate fell to 8 1/2 per cent while 12-month money was quoted at 9-9 1/2 per cent. One-month deposits were quoted at 9 1/2 per cent against 9 3/4 per cent with three- and six-month deposits all at 9 1/2 per cent compared with the previous common level of 9 3/4 per cent. PARIS — Day-to-day money remained at 8 per cent yesterday with one- and three-month money also unchanged at 8 1/2 per cent and 8 3/4 per cent respectively. Longer periods were also static. HONG KONG — Conditions were initially tight, but eased during the afternoon, with call money at 1 1/2 per cent and overnight business dealt at 10 1/2 per cent.

INTERNATIONAL MONEY MARKET

Gold rose \$1 to a record closing level of \$322.25, but trading was very dull with a new low to influence the market. Gold rose \$1 to a record closing level of \$322.25, but trading was very dull with a new low to influence the market. Gold rose \$1 to a record closing level of \$322.25, but trading was very dull with a new low to influence the market.

Record close

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UK MONEY MARKET

LONDON MONEY RATES. Table showing rates for Overnight, 2 days notice, 7 days or more, 1 month, 2 months, 3 months, 6 months, 1 year, and 2 years.

MONEY RATES

MONEY RATES. Table showing rates for New York, Germany, and Japan.

Household Finance Corporation. \$100,000,000. 9 1/2% Senior Subordinated Sinking Fund Debentures, Series 2M, due June 15, 2004. List of financial institutions including Goldman Sachs & Co., Dean Witter Reynolds Inc., William Blair & Company, etc.

What are the Developments in Domestic Banking?

What is happening in Europe and in North America? Why increase involvement in retail banking? These and many other questions will be discussed at a London conference sponsored by the Financial Times and The Banker on 28 and 29 June 1979. The distinguished panel of speakers will include: Mr. Christopher Tugendhat, Member of the Commission of the European Communities; Mr. J. A. Brooks, General Manager, Midland Bank Limited; Mr. William M. Isaac, Director, Federal Deposit Insurance Corporation, Washington, DC; Mr. James L. Smith, Senior Vice President, Security Pacific National Bank; Mr. Richard S. Braddock, Senior Vice President, Consumer Services Group, Citibank NA; Mr. Josef Leis, Senior Vice President, Westdeutsche Landesbank Girozentrale; Mr. A. Alessandrini, Managing Director, Banco di Roma, Rome.

DOMESTIC BANKING CONFERENCE. To: The Financial Times Limited, Conference Organisation, DOMESTIC BANKING CONFERENCE, Bracken House, 10 Cannon Street, London, EC4P 4BY. Tel: 01-236 4382. Tel: 27347 FTCONF G. Please send me full details of your "Domestic Banking Conference". Name: \_\_\_\_\_ Company: \_\_\_\_\_ Address: \_\_\_\_\_ Tel: \_\_\_\_\_ A FINANCIAL TIMES CONFERENCE

Handwritten signature or mark at the bottom of the page.



# APPOINTMENTS

**Interested in Selling**  
**Commercial Property?**

Interested in our expanding agency department? We are currently recruiting (25-30 age group) individuals in London. If you are ambitious and willing to be successful in this field, your personality and energy are essential. References will be requested. Interviewing by appointment only. Write to: **Mr. J. M. Jones, 15, The Strand, London, W.C.2R. (Tel: 01-374 1111).**

## NOTICES

**THE MATTER OF**  
**THE MATTER OF**  
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**THE MATTER OF**

**HEREBY GIVEN** that the above-named Company, a voluntarily wound up company, is being liquidated by the Liquidator, and that the Liquidator is required to call a meeting of the Creditors to be held at Room 33 (first floor) of the London Hotel, 100 Strand, London, W.C.2R, on the 25th day of July, 1979, at 11.15 AM, for the purpose of receiving the Liquidator's Account of the conduct of the liquidation and of the assets of the Company.

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# Finance Director

London up to £17,500

A Finance Director is required by a highly successful Motor Group. The Group has an enviable record of growth and is active in most aspects of the trade operating throughout the UK.

Responsibility will cover the overall financial function with particular emphasis on acquisitions and financial strategy including the profitable use of surplus funds. Candidates should be Chartered Accountants with experience at Board level. A period spent in the motor trade will be an asset.

Salary will be up to £17,500 and other benefits will reflect the seniority of the appointment.

Candidates should apply in confidence giving an outline career history and quoting reference FT/149/F to:

**Turbquand Youngs and Layton-Bennett**  
Management Consultants  
11 Doughty Street  
London WC1N 2PL



# Shopping Centre General Manager-Doha

Our client seeks a manager to control and have overall profit responsibility for a major shopping complex which includes general merchandise, fashion (male, female, children), food supermarket, etc.

Ideal experience for the position will have been gained in department store trading at a senior level with responsibility for background administration as well as profit. It is unlikely that an executive under 40 years will have the breadth of experience, plus preferably a stint overseas, which our client seeks. A knowledge of French would be a distinct advantage.

The benefits are considerable and include renewable one-year contracts, a tax-free salary commencing at around £18,000 p.a. plus bonus, a fully-furnished air conditioned company villa, an air-conditioned company car, medical and insurance coverage etc.

Candidates should send detailed c.v. or if preferred, telephone for an application form, quoting reference 7219/B.

R. Banner-Martin, Astral Recruitment Associates, Astral House, 17/19 Maddox Street, London W1R 0EY.

**Astral Recruitment Associates**  
Search, Selection, Recruitment, Advertising

**DE BEERS CONSOLIDATED MINES LIMITED**  
Incorporated in the Republic of South Africa

**NOTICE TO HOLDERS OF PREFERENCE SHARES**  
PAYMENT OF COUPON NO. 140

With reference to the notice of declaration of dividend... The dividend of one rand (R1.00) per share was declared on 20th July 1979... The dividend is payable on 20th August 1979.

**REPUBLIC OF PORTUGAL**  
Gabinete da Area de Sines  
(An Agency of the Republic of Portugal)  
U.S. \$50,000,000  
Guaranteed Floating Rate Serial Notes 1982  
Unconditionally Guaranteed as to Payment of Principal and Interest by the Republic of Portugal

In accordance with the provisions of the Notes and Agent Bank Agreement between Gabinete da Area de Sines, the Republic of Portugal and Citibank, N.A., dated May 31, 1977 notice is hereby given that the Rate of Interest has been fixed at 12 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, November 30, 1979, against Coupon No. 5 will be US\$493.08 and has been computed on the actual number of days elapsed (183) divided by 360.

**MULTI-TRUST FUND S.A.**  
Societe Anonyme  
Sirge Social: 77, rue Notre-Dame Luxembourg  
R.C. Luxembourg B 9478

**Notice of Meeting**  
Notice is hereby given that the Annual General Meeting of the Company will be held at the offices of the Kredietbank S.A., Laan van Meirhaeghe, 43, Boulevard Royal, Luxembourg, on Tuesday 27th July, 1979 at 3.00 p.m.

**OMRON YATANI ELECTRONICS CO.**  
Notice is hereby given that the Company has received from Tokyo the Forty-Sixth Ordinary General Meeting of Shareholders... The meeting will be held at the Embassy Hall in the head office of the Company, 1-1-1, Nishi-Shinjyuku, Shinjyuku-ku, Tokyo, Japan, on 27th July, 1979.

**JORDAN ELECTRICITY AUTHORITY**  
NOTICE OF PROSECUTION  
The Jordan Electricity Authority plans to prosecute during August, 1979 for a period of 12 months, the following persons for a conspiracy to defraud the Authority of its funds...

**ANGLO AMERICAN CORPORATION**  
NOTICE OF THE ANNUAL GENERAL MEETING OF THE COMPANY  
The Annual General Meeting of the Company will be held at the offices of the Company, 100, Broad Street, London, W.C.2R, on the 25th day of July, 1979, at 11.15 AM.

**CLUBS**  
EVE 188, Regent Street, 734 0557 A is a club which has a large and varied programme of entertainment... The club is open from 10.45 to 1.45 AM.

# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ENERGY Power plant to use heat from sea

FIRST electricity generating plant in the world using warm surface sea water as "fuel" to produce 50 kilowatts, will begin operating shortly off Hawaii. Mini-OPEC (ocean thermal energy conversion) will use warm water and cold water drawn up from 2,000 feet below, first to vaporise ammonia to drive a turbine-generator and then to condense it again, in a continuous closed-system operation. Aim is to demonstrate that usable amounts of power can be developed from the heat of the ocean, and to point the way to commercial use. A 200 megawatt plant of this type could provide power for a city of 200,000 people. Mini-OPEC is funded by the State of Hawaii, Lockheed Missiles and Space Company and the Dillingham Corporation. Conceptual and system design was done by Lockheed, and Alfa Laval of Sweden made two titanium heat exchangers which are major components. The Hawaii Natural Energy Laboratory is responsible for the operation. The plant is aboard a modified U.S. Navy barge anchored 11 miles off Point Keahole, on Hawaii's west coast. A cold-water pipe 2,170 feet long is suspended from a nearby buoy to provide cold water essential for the power cycle. Mini-OPEC is the culmination of five years' work begun when Lockheed won one of two parallel contracts from the U.S. National Science Foundation to study the engineering and economics of the concept.

## Control of combustion

OXYGEN probe equipment first developed in Australia, and being manufactured under licence in England for distribution throughout Europe, offers energy savings to users of fuel-burning plant, including boilers, ceramic kilns, refinery and chemical process heaters, incinerators and roasters. It can be used either as a portable instrument for periodic checking of combustion conditions in furnaces and atmosphere conditions in multi-furnace factories, or as a permanent installation for continuous atmospheric monitoring and control. Measuring the oxygen content "in situ," it eliminates the need for sampling lines, pumps and filters. Measurement of the oxygen content of furnaces is possible from 100 per cent to less than 0.001 parts per million. It extends into reducing gas mixtures, and offers significant advantages over other methods of atmospheric control in heat-treatment plant, including vacuum furnaces, gas generators and sealed quench carburising furnaces. Response time of less than one second offers almost instantaneous read-out of atmosphere changes and corrective action, contributing greatly to the accuracy of control systems. Service life is not significantly affected by gaseous ammonia in the furnace atmosphere. Since ammonia has only a negligible effect on the atmosphere oxygen potential/carbon potential relationship, the probe can be used to control carbonitriding processes. Drayton Kiln Company, Trentham, Stoke on Trent ST4 3HX. Telephone (0782) 657361.

## RETAILING Making the best of the shelf space

HOPE, acronym for "Higher Operating Efficiency," describes a computerised shelf space management and retail merchandising method. Developed by Wetterau Inc. of St. Louis, it is being used in U.S., Canada and several European countries, including Sweden. Datema AB has the exclusive marketing rights in Scandinavia, UK and other EEC countries. Datema expects to offer it in the UK in the near future. The concept is different from that which retailers have been accustomed to. Retailers generally believe that profits are derived from those products with the highest profit margin. With HOPE, profit per unit multiplied by velocity (speed of sale) is the criterion to judge profitability. Claimed benefits are the release of about 15 per cent of shelf-space to more profitable use, a substantial reduction in back room and excess shelf stock inventory, with corresponding increases in cash flow and labour reduction; in some outlets manual intervention has been reduced by as much as 2,000 hours per annum. Cumulative effect of all those benefits, Datema says, is a substantial increase in gross profit income. Customer reaction is favourable in that the customer believes that there is a better selection than before. In fact there are fewer items, but with a more efficient presentation, and such customer reaction "must be because it becomes easier to locate merchandise," according to the developers. The system collects warehouse shipment information and/or point-of-sale movement information for each item in the store for a minimum of 17 weeks. After this period, an average weekly movement value for each item can be calculated. This particular average is calculated by a proprietary method which took several years to develop and prove under practical conditions. This average figure is used to determine the re-order point and minimum shelf allocation. It is also used for retail merchandising management, enabling the retailer to make informed decisions about the desirability of a product and its shelf location. Meaningful information for management can be derived, without the necessity of point-of-sale (POS) equipment. In addition, it can provide a readily available system to digest information for those who elect to implement POS. Datema (UK), Colston Centre, Colston Avenue, Bristol BS1 4UH. 0273 291 571.

## DATA PROCESSING Expands the memory

ACCORDING to Intel, many general purpose memory systems have lacked sufficient capability to protect OEM users against obsolescence as memory needs grow or as new technologies emerge. The company's latest product, Series 90, is described as "eliminating the need for substantial redesign, not only permitting the user to expand an existing system as storage requirements increase, but also allowing him to combine static and dynamic RAM technology, as well as emerging technologies, in a single system." Key to the design is a bus structure which Intel says is the first to be developed entirely for memory systems. Called BXP, the bus has wiring, signal level and timing specifications which allow the interconnection of different memory types and which share a common connection with user's equipment. Designed for substantial expansion, the BXP bus contains 24 address lines, four module address lines and a bus select function. The address lines provide addressing ability of up to 16 megabytes for each memory module, off which there are 16. Memory products available with the Series 90 include a series of static memory modules with cycle times as fast as 100 nanoseconds and dynamic types with cycle times to 350 ns. Maximum word transfer rate of the system is 10 MHz, providing a maximum transfer rate of 80 megabytes per second with byte addressing and error correction code, or 110 MB/sec without ECC and byte addressing. Intel is at 4, Between Towns Road, Cowley, Oxford OX4 3NB (0865 771431).

## Watch over the contents

TO ENABLE Smith and Nephew Cosmetics to meet the requirements of the average weight legislation contained in the Weights and Measures Act of 1979, Kins Applied Technology (a W. S. Atkins company) is to install a new system called K2000 for commissioning towards the end of the year. A central computer with disc storage and a printer located in the quality control laboratory is connected to four weighing stations on the packing lines. Samples are taken at predetermined intervals, and if necessary to meet the required limits, the operator is instructed by a display to adjust the filling machines — but so as to produce the minimum of overfill. Data on some 450 products can be held on the disc store and programs allow collated data to be produced for both management and trading standards officers, including statistical analyses. If the central processor should be out of action, there is enough intelligence in the four stations for the data to continue to be produced. More from 141 Garth Road, Morden, Surrey (01-830 6111).

## SECURITY Individual safes for hotel rooms

IT SEEMS that the only certain thing about theft from hotel rooms is that with the passage of time it will get worse rather than better.

The first line of defence has to be the prevention of unauthorised access to the room itself, although there is always a possible problem with regard to staff. The second is to lock valuables away in a safe place, which usually means the hotel safe in the manager's office. Unfortunately for the management and guest alike, this can mean a good deal of time wasted with procedures, often to lock up items of relatively low value. A solution offered by T. Beattie Edwards and Co., 3 Barwell Trading Estate, Leatherhead Road, Chessington, Surrey (01-397 9444) is a small hotel safe called Safekeeper, one of which can be put in each room. The safe, with internal dimensions of 11 x 10 1/2 x 12 inches, can be coin or equivalent-token operated, tokens being provided either free or at locally determined charge. With the valuables placed inside a token is inserted, the door closed and the key removed; it cannot be taken out of the lock unless a token has been put in.

The guest then has the only key which will open the safe and the 14-tumbler lock prevents unauthorised entry through key duplication. If the key is lost, the management can replace the whole lock unit without unlocking the Safekeeper and provide the guest with a new key. None of the keys has any number on it so that if one is found it would not be possible to identify the corresponding safe. To deter the casual thief is the main object of the safe, and the company emphasises that really high value items should always be locked up in the hotel safe. Each safe would normally be securely bolted to a wall; if any attempt is made to break into it or dislodge it, a gravity type detector switch operates to sound a built-in alarm. Installation takes no more than ten minutes, and the leasing cost is £6.50 per month per safe. Effects on the hotel's insurance premiums, or on its liability to customers are under investigation by the company.

## TEXTILES Better method of packing

ONE OF the post-war textile processes has been the production of yarns from continuous tows of man-made fibres. These are "converted" either on special cutting machines or on stretch-break machines which take the giant bundle of filaments and convert it into a tow of staple fibres. The process has been largely confined to the acrylic fibres, although other synthetics are gradually coming to be produced in this way, which is an economical and highly productive route from filament tow to spun yarn. Major problem of the process is that the tow must be absolutely twistless and this has resulted in complex and relatively expensive forms of packing a tow, as extruded, into relatively lightweight cartons from which they are removed and fed into the converters. New packing of twistless tow has been developed in West Germany by Fleissner G.m.b.H. and Co. (British agent: W. T. Textiles, 38 Canal Road, Bradford BD1 4HB Tel. 0274 32696). The company has developed a baling press and feed system which is able to take the tow and feed it directly into what is effectively a classical textile baling press lined with a wrapper of, say, woven polypropylene tape. The tow is fed into the container without twist and when full the pack is compressed and held in this state by high tensile strapping. The interesting feature of the concept is that now it is possible to produce bales of twistless tow which are some 600 kg per cubic metre capacity, a major increase on the lightweight cardboard cartons previously used. Tows can be extracted from these bales without any twist, but that by packaging in this way major savings can be made in waste and in the frequency of replacing the supply to the converters.

## HYGIENE Keeping airducts clean

DUCTING OVER a year old used for air-conditioning can be a health hazard according to Winton International Laboratories. This could be the case whether a filter is fitted or not and inspection would reveal dust, debris, bacterial cells and fungal spores, the company adds. Winton is offering a maintenance programme based on the premise that air-conditioning ducting must be cleaned thoroughly once a year and then sprayed regularly with a germicide. In the programme provision is made for training of staff in application of germicides, monitoring every two months of germ counts plus checks on the efficiency of the whole air conditioning system. Regular delivery of germicidal materials and sprays is also organised. Winton's headquarters are at McMillan House, Cheam Common Road, Worcester Park, Surrey. (01-337 0731).

## SAFETY Preparing for the flood

RISK OF widespread flooding in central London is quite high, at least until the Thames Barrier becomes operational in 1982. One of the chief dangers would be water in Underground stations and all mains power would have to be cut off until it could be pumped away. Lewis Electric Group of Maidenhead, Berkshire, is helping to solve some of these problems by fitting London Transport, with specially-designed emergency generators supplied to cope with flood conditions. Lewis has just met a London Transport order for ten LP 40 diesel generators, with Perkins 4236 engines and ECC BRF 225 alternators. Each is fitted with a weatherproof canopy and mounted on a 4-wheeled road trailer, complying with Department of the Environment specifications. Other features of the sets include long-life nickel cadmium batteries and the ability to jack each unit well clear of the ground, about a foot above the tops of the tyres. In the event of flooding and the loss of mains power the sets would be transported to affected Underground stations and parked at the entrances. Cables would be run from the generators to provide power for flood-lighting and pumps, so that repair and other work could be quickly carried out for a return to normal. Lewis Electric, Bell Works, Maidenhead, Berks SL6 1BR. 0628 23499.

## METALWORKING Fast Italian presses

SEVERAL BIG high speed presses made by the Italian machine tool company Benelli Mecanica can now be obtained in the UK through TI Bennett Machines of Redditch. The British company manufactures its own range of high speed presses up to 100 tonnes but the larger Italian units do not compete with these and will enable the UK company to obtain wider market penetration. Transfer presses offered range from 25 to 350 tonnes and they have an auxiliary shaft which makes it possible to carry out secondary operations with-

## Automatic tool changer

DESIGNED FOR its Vertex 200 vertical machining centre is a complete automatic tool changer from Newell Engineering, Oundle Road, Peterborough. Magazines are totally enclosed to comply with current standards established by the Health and Safety at Work Act, and tools are accessed via a sequen-

## JEL

See Zurich and Bern... 0771. ATOL 3676.



Companies and Markets

WORLD STOCK MARKETS

Indices

Dow up 3.8 in heavy dealings on trade surplus

INVESTMENT DOLLAR PREMIUM Effective 32.1400 141% (41%) PLEASANTLY SURPRISED by news that the U.S. current account was in surplus in the first quarter...

Oil prices continued to be a worry, however, analysts said. Saudi Prince Faisal said in a public interview that his country has made no decision to boost oil output...

Another buoyant performance took place on Canadian markets in extremely active trading, with volume reaching 6.78m shares in Toronto, against Wednesday's 5.38m.

After being narrowly mixed in early transactions, share prices were inclined to improve in fairly quiet trading.

Prices mostly closed firmer, although in Motors, Daimler shed DM 5.50 and BMW DM 3.40.

Shares closed firmer in moderate trading. Most industrial and financial leaders gained, with Shell 5p rising to 176p after recent losses...

Shares closed mixed on a small turnover after selected issues raved on an earlier opening trend.

NEW YORK DOW JONES table with columns for June 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, High, Low, and % change.

NEW YORK

Table of stock prices for various companies in New York, including AM International, Aetna Life & Acc., and American Airlines.

STOCK

Table of stock prices for various companies, including Johnson & Johnson, Pfizer, and Merck.

STOCK

Table of stock prices for various companies, including Reynolds, Reynolds Metals, and Reynolds Ind.

STOCK

Table of stock prices for various companies, including Williams, Williams-Sonoma, and Williams-Sonoma.

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Table of stock prices for various companies, including Williams, Williams-Sonoma, and Williams-Sonoma.

BASE LENDING RATES

Table of base lending rates for various banks, including A.B.N. Bank, Allied Irish Banks, and Amro Bank.

EUROPEAN OPTIONS EXCHANGE

Table of European options exchange data, including series, vol, last, and stock prices.

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Financial Times Friday June 22 1979. Includes various small notices and advertisements.



# FINANCIAL TIMES SURVEY

Friday June 22 1979

# Energy for Industry

If the demand by oil-consuming nations remains at present levels, with panic purchases on the spot markets, then the upward spiral in oil and other fuel prices will ultimately push the world economy into recession. To divert this threat, Western nations are under increasing pressure to reduce energy-usage and improve efficiency and conservation methods.

angers  
the  
world  
economy

By Kevin Done  
Energy Correspondent

**MEDIATE** impact of the shortfall in crude oil on industry, commerce or fuel users has been rated since the beginning of the year, both in rapidly rising prices and in the increased demand for oil products. The greater threat posed by the present imbalance of supply and demand is world economy will be back into recession by scrambling to buy supplies are available, with scant regard to the interests from the leading countries have issued a warning that failure to take effective action to restore balance in oil demand and supply could set off a recession by rising inflation and could be as critical as 1974-75. The Organisation for Economic Co-operation and Development, in a report of the 24 leading

industrialised countries, has accepted that there is now a real danger that, without responsible policies by both oil consumers and producers, the energy shortage will seriously damage the world economy. The present imbalance in supply and demand is not all that great. The shortfall is running at perhaps 1.5m-2m barrels a day, equal to some 4 per cent of expected consumption. But it is enough to have brought an average increase in crude oil prices of about 30 per cent in less than 6 months and have pushed up the price for marginal supplies on the world's spot markets by more than 125 per cent since the beginning of the year. The consequences are clear. The uncertainty of energy supplies, coupled with renewed inflation have become major obstacles to achieving sustained economic growth and the creation of more jobs. The OECD warned earlier this month that there can be no escape from a reduction of real income caused by the higher prices for imported oil. Claims for compensatory increases in wages and salaries would only aggravate inflation and increase unemployment. According to Mr. Michael Blumenthal, the U.S. Treasury Secretary: "The choice is not between growth and inflation. It is between growth with conservation or low growth with high inflation." The impact of sharply rising oil prices is being seen in rising costs for other fuels as well, and users of coal, gas or electricity will not be shielded from a general increase in energy prices.

In the UK, the new Conservative Government is adamant that rising prices will play a vital role in encouraging the more efficient use of all fuels to help it to reach its target of a reduction in demand for oil of at least 5 per cent of expected consumption this year. Measures announced in the Budget by Sir Geoffrey Howe, the Chancellor of the Exchequer, underline the Government's policy of allowing energy prices to rise to the point where they actively dissuade consumption, particularly of oil products. With the increases already implemented in value added tax and duty, the price of petrol has risen by more than 40 per cent since the beginning of the year. Prices of all other oil products have also risen sharply with increases already this year of 20-25 per cent for products such as gas oil and fuel oil. **Increases** As with crude oil, the price of oil products bought on the spot market, which accounts for a very small percentage of total world oil trade, have risen far more dramatically and in most cases have more than doubled. Measures announced in the Budget to place stricter cash limits on the nationalised energy industries will also force another increase in the price of natural gas to non-domestic consumers later this year. At the beginning of September, tariffs for industrial gas sales will rise by about 20 per cent on top of the increase already implemented at the end of April of 11 per cent.

At the beginning of July, the price of coal to power stations, the steel industry and domestic consumers will also rise by between 22 and 23 a ton, the second increase in four months. The increase in power station coal prices will average 12.5 per cent and will mean a resulting increase of about 4 per cent in electricity prices. The price of coal sold to the power stations has increased by 35 per cent over the last 18 months and the Central Electricity Generating Board is now seeking cheaper sources of fuel, such as imported coal. The CEBG already takes more than 1m tons a year from Australia and Poland, but it is now looking at the possibility of importing up to 5m tons a year. As part of the Government's strategy for cutting oil consumption, the CEBG is intending to burn an extra 5m tons of coal in the power stations in the six months to the end of September. This suggests that its total coal-burn will increase to 80m tons this year, a level which the UK

coal industry could be hard-pressed to satisfy alone. With steadily growing domestic crude oil production from the North Sea, the UK is approaching the point when it should soon be net self-sufficient in oil, coal and natural gas supplies. North Sea crude oil output has fallen, however, to insulate Britain from the effects of a shortfall in crude oil supplies to the world market. UK North Sea production, which is now running at 1.4-1.5m barrels a day, is sufficient in gross terms to meet three-quarters of domestic demand. But, in practice, as much as 45 per cent of North Sea output is being exported in exchange for imports of heavier crudes. The UK will always have to import some foreign crudes in order to make the full range of products needed by oil users. North Sea crude is generally of a high quality. It is light and low in sulphur and attracts premium prices on the world market, but it is not as suitable

as some foreign crudes for making heavier products such as bitumen and some lubricating oils. The Government is concerned at the high level of North Sea exports, however, and is seeking to cut them back. But its scope for changing the balance of exports in favour of increased refining in the UK is limited, at least in the short-term. Over the next 6 months and into next year, however, the British National Oil Corporation, which is involved in selling about one-third of current UK crude oil output, is aiming to sell more oil in the UK at the expense of some of its export sales. This will be a slow process, however, and can only occur as contracts expire and come up for renegotiation. In the immediate future, Mr. David Howell, the Energy Secretary, has stated clearly that North Sea oil can only cushion the UK from the worst effects of the world shortfall—it does not offer an "escape route." "We have to trade in different quantities of oil to meet our needs: we have international obligations," he says. "Along with our industrial partners we have undertaken to use less oil so that the supply problem is solved in an orderly way without a self-defeating scramble. "We are also an integral part of the world trading community and rely, perhaps to a greater extent than anyone else, on trade for our standard of living. If we are to thrive, others must thrive too." The main response of the industrialised world to the shortfall in crude oil supplies has been to pledge to cut oil

demand this year by 5 per cent below the expected level of consumption. There are few sure indications yet that this policy of demand restraint is succeeding, but the Organisation of Petroleum Exporting Countries has made it clear that there will be little chance of producers moderating price increases or increasing supplies unless the oil-consuming nations do reduce demand. OPEC meets next week to discuss prices for the next six months and there is little chance of its more moderate members prevailing unless they can see determined moves in the West and, in particular, in the U.S. to use energy more efficiently. **Output** Saudi Arabia, the world's major oil exporter, is seeking to re-unify the chaotic OPEC pricing structure at the meeting and has made clear that it is considering increasing output by as much as 1m barrels a day above its self-imposed ceiling of 8.5m b/d to try to remove some of the heavy upward pressure on prices. The price for this extra output could be that it will be forced to accept a hefty increase in the price of its main crude, Arabian Light, which has traditionally been used as the "marker" crude for the OPEC oil pricing system. The Saudi price is already \$4 a barrel lower than the price being charged by other producers for similar crudes. If it is to succeed in re-unifying the price structure, it is likely that the price of the marker crude will have to rise to \$19-\$20 a

barrel, an increase of more than 50 per cent over the price charged at the end of last year. The success of oil-consuming nations in cutting demand will determine how fast prices rise even further above this level. If demand remains at present levels, with panic purchases on the spot markets, the continual upward spiral in prices will ultimately push the world economy into recession and of itself this will bring a sharp reduction in oil consumption. Industry and commerce, as well as domestic consumers, will therefore find themselves under increasing pressure to produce a voluntary reduction in energy use, through greater efficiency and better conservation methods to divert this threat. The UK's energy bill will almost certainly rise to about £20bn this year, of which industry will account for about 40 per cent, air and road transport about 20 per cent and the domestic sector 25 per cent. With rising prices and tight supplies, consumers should have every incentive to use energy more sparingly, but it could be that the Government will have to give a firmer lead. According to Mr. David Howell, energy conservation and the more economical use of fuel is now a central policy issue. The Tory Government is by principle averse to direct intervention, but the serious problems facing energy supplies is forcing it to re-examine conservation policies and whether the current balance between pricing, information, advice, research and demonstration, incentives and legal compulsion is right.

### ENERGY SAVINGS ESTIMATES—WESTERN EUROPE

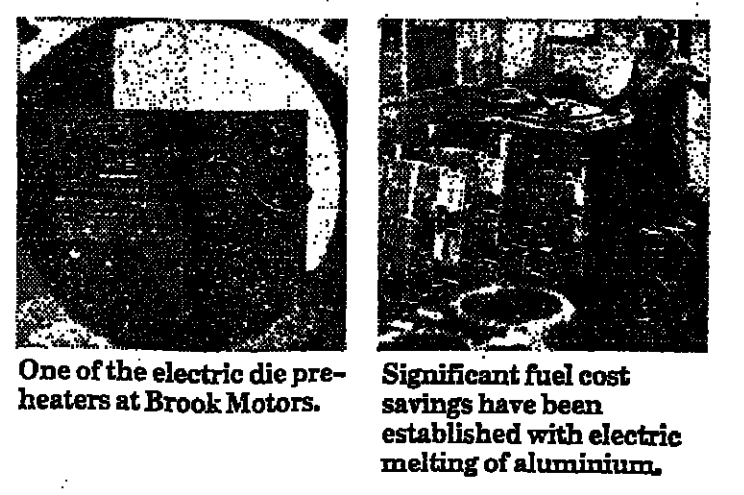
	(% reduction from 1973 practice)			
	Technical potential	1976	1985	2000
<b>TRANSPORT</b>				
Cars	20 - 35	3 - 5	5 - 20	15 - 25
Trucks	10 - 15	0 - 2	2 - 5	5 - 10
Ships	30 - 40	4 - 6	5 - 10	10 - 25
Aircraft	20 - 30	5 - 7	5 - 20	10 - 25
<b>INDUSTRY</b>				
Iron and Steel	25 - 35	0	10 - 15	15 - 30
Other furnace	15 - 35	3 - 5	10 - 20	15 - 30
Chemicals (fuel)	15 - 25	0 - 2	5 - 15	15 - 20
Other	20 - 35	4 - 8	10 - 15	15 - 25
<b>DOMESTIC</b>				
Residential	40 - 60	3 - 10	10 - 20	20 - 40
Comm./Public	40 - 50	3 - 6	10 - 15	15 - 35

Source: Royal Dutch/Shell Group



## Plan with electricity for real efficiency

As Engineering Services Manager of Huddersfield-based Brook Motors Limited (part of the Hawker Siddeley Group), Jack Goodman has to turn company plans into positive results. He's pictured here beside Yorkshire Electricity Board's Ian Flint, with an electric furnace ready for installation in their new diecasting department. The launchpad for a ten-year plan to streamline production of their range of electric motors, the Brook new diecasting plant will be all-electric. Jack Goodman explains: "After discussions with our Electricity Board we adopted one electric melting furnace on trial. Energy cost comparisons quickly established its advantages - and it gave us consistently better quality castings too". So pleased is the company with results, that they now plan to go electric in their new rotor casting shop pictured here. They also investigated, and are now using, electric die pre-heaters. Indeed, from the battery-powered lift trucks providing smooth, efficient materials handling, to spark erosion machines which form their tools with unmatched precision, electricity is central to Brook manufacturing strategy. It's an investment which is paying off for management and operatives alike - "Electricity has given us better product quality and a better environment... it's much cleaner and easier to control". To find out how electricity can increase your company's efficiency and profitability, contact an Industrial Sales Engineer at your Electricity Board.



One of the electric die pre-heaters at Brook Motors. Significant fuel cost savings have been established with electric melting of aluminium.

**INVESTELECTRIC**  
The Electricity Council, England and Wales



# ENERGY FOR INDUSTRY II

## New ways to improve conservation

WHEN Mr. Peter Jonas, the Energy Department technical adviser on conservation, is asked how the UK can cut oil consumption by 5 per cent, his answer is disarmingly simple. "That's the amount that can be saved without major re-equipment of industry," he says. "It can be done at minimum cost in two to three months and, perhaps, even overnight. There need be no upset or hardship. Don't overdo your light or heat, wash in cooler water, switch on your central heating later and turn it off earlier."

Mr. Jonas practices what he preaches—his office in the Energy Department, overlooking the Thames Embankment, was unit at 5.15 pm on a cloudy June day.

The 10 per cent was the amount that could be saved without changing peoples' attitudes, he added. A change of attitude, on the other hand, could yield savings of 10 to 15 per cent. He had recently visited a medium-sized plant—"if you mention the location they'll know who I'm talking about"—which could cut its energy usage "at the flick of a wrist" by 20-30 per cent and save between £50,000 and £100,000 a year. Yet this company had not even carried out a survey of its energy usage, despite the availability of Gov-

ernment grants for such purposes. In order to achieve the first 5 per cent cut, many companies merely had to install simple isolating valves, optimum start controllers, thermostats and insulations. Having done so they should then use them correctly and carry out regular checks.

Mr. Jonas personified the blend of pragmatism and resourcefulness of the Energy Department's conservation unit, set up following the 5-fold oil price rise in 1974. While willing to discuss the finer points of economists and optimisers, heat pumps and heat wheels, combined heat and power and even grandiose district heating projects, his first emphasis is on the efficient and prudent use of existing temperature controls—"Do the simple stuff first" is his dictum.

### Guidance

Implicit in this attitude, shared by the conservation units in other Government departments, is a faith that industry as a whole, given the right guidance and incentives, could greatly improve its house-keeping standards on the lines already suggested, even though fewer than one-in-five companies keeps a weekly check on its fuel consumption. The same attitude probably

explains why the UK has so far not introduced mandatory surveys of industry, unlike France, with its strict probes into oil-burning plants, and the U.S. targeting system whereby companies declare their fuel-to-output ratio. Whether this year's harsher energy climate will lead to calls for constraint in the UK too remains to be seen.

Although the new Government has yet to spell out a detailed policy of conservation, officials in the Industry and Energy Departments appear to be pleased with the response to the various industrial schemes, especially to the Industry Department's thrift scheme and the Energy Department's survey scheme.

Since the thrift scheme was started in 1976, it has examined energy uses in about 60 sectors of industry, including glass, cement, engineering and textiles, involving some 2,200 companies. The thrift reports are said to have led to overall savings of £5.5m a year, equal to £5 per year for every £1 spent on the scheme since it was launched.

So far, five reports dealing with an entire industry have been published giving valuable guidance on energy saving. The reports focus on measures which can bring savings in two to five years. In January, the Industrial Energy Thrift Scheme was

given an additional £1m (on top of the £1.2m already authorised) for surveys of the iron and steel industry, food, drinks and tobacco.

The Industry Department also runs the more intensive Energy Audit. These look not only at how much energy is used in manufacturing but at every stage of the production process. Some of the audits are prepared by the Department of Energy's technological support unit at Harwell.

Under the more modest surveys of the Energy Department, companies are encouraged to have their plant inspected by approved consultants. The department offers up to £75 towards the cost of a one-day visit and half the cost of more prolonged inspections. Since the scheme began three years ago 7,000 premises have been covered and about 70 new boilers installed.

### Grants

A separate conversion scheme of the Industry Department gives cash grants of 25 per cent of the cost of replacing or improving a boiler whose thermal efficiency is below 70 per cent. It also helps towards replacing insulation and installing combined heat and power systems. Here again, it remains to be seen whether the Conservative Government will absolve such

schemes from its general bias against State intervention emphasised by Sir Keith Joseph, the Industry Secretary.

All the evidence suggests, however, that whatever attitude the Conservatives adopt, the conservation programmes, and indeed the whole conservation movement, have acquired their own long-term momentum and a machinery which cannot be quickly dismantled.

Mr. Bernard Ingham, head of the Energy Department's conservation section, wrote recently in "Trade and Industry" that the various aid schemes were part of an overall plan to save 11m tons of oil equivalent (MTOE), after 10 years. Higher prices and the vigorous information campaign were already thought to be saving 6 per cent a year worth 12.5 MTOE.

"If we do no more than maintain this success and get the full benefit of the 10-year programme we could be saving well over 22 MTOE in 1988 that would otherwise be consumed," he said.

Industry's own quest for fuel efficiency is reflected in the rapid growth of personnel designated as energy managers, who now number several thousand organised in small groups across the country. At the last count there are about 80 such groups whose activities are encouraged and co-ordinated by

the Industry Department's 11 regional energy conservation officers.

The movement has its own lively Press. Led by the Energy Department's monthly "Energy Management," whose circulation has shot from 5,000 to 30,000 in 18 months, and the glossy "Energy Manager" with a 20,000 circulation, published by IPC Business Press.

### Committee

At Government level before the Election there was an inter-Ministerial conservation committee, comprising about 15 Ministers. It is almost certain to be retained now that Mr. David Howell has succeeded Mr. Anthony Wedgwood Benn as Energy Secretary. The committee's chairman is likely to be Mr. John Moore, Parliamentary Under-Secretary in charge of energy and conservation and the coal industry. The committee grew out of the July, 1976, White Paper on energy conservation.

One of the most interesting documents awaiting the new Ministers is the report on district heating schemes like that used in Finland. The report, by a working party under Dr. Walter Marshall, the Energy Department's former chief scientist, is to be published in about five weeks and will enable the Government to decide

whether district heating is feasible in Britain. It involves provision of hot water to an entire district, but requires huge capital expenditure of mains and metering equipment.

Meanwhile, it should not be forgotten that industry itself would have responded to the heightened demand for fuel-saving equipment without Government prompting. Manufacturers of boilers rightly point out that retrieval and recycling of heat has long been an integral function of their products.

Green's Economist Group, which has carried out work on some of Europe's biggest power stations, is at pains to stress that energy-saving is not new and that its founder invented the "patent fuel economiser" as long ago as 1845.

Mr. C. R. Wilson, Green's marketing manager, adds that a programme to ensure that proven techniques are used now is perhaps even more important than new techniques and alternative energy sources.

But there is still the need for a longer perspective. At

present, 17 per cent of Britain's industrial electricity is generated by combined heat and power, but 68 per cent of the heat from steam in conventional power stations is being lost and half of this loss could be recovered for industrial processes if the cost ceased to be prohibitive.

Meanwhile, modest work on combined heat and power stations is in hand. In February, the Government approved a £3.5m scheme by the Midlands Electricity Board for a small CHP station in Herefordshire. It would be the first of its kind to be built by the UK electricity industry and would save 15,000 tons of fuel oil a year. The waste heat would be turned into steam and hot water to be piped to the nearby Bilmers cider plant and a poultry factory.

Danks of Netherton, which will supply the boilers, says that this plant exemplifies a realistic attitude towards heat recovery, as costs of fossil fuel continue to spiral.

Maurice Samuelson

## Steelmen seek greater efficiency

MAJOR NEW investments in iron and steelmaking in Britain by both the private and public sectors are rapidly creating the best-equipped steel industry in Europe. By the early 1980s it will be competing with more modern equipment than its rivals in Europe. The price it will have to pay will be the servicing of large capital sums spent upon new plant during the second half of the 1970s.

To offset the high interest rates and heavy investment, both the public and the private sectors must secure the last ounce of efficiency from their modern plants.

The two areas in which cost-savings can best be achieved with new plant compared with old plant are in the numbers of people employed and the energy consumed to make each tonne of steel.

Energy conservation is thus a matter of fundamental importance to British steelmakers. And it is playing a particularly important role in the British Steel Corporation as the investment cycle which is running at £500m a year nears completion.

British Steel is trying to offset rising costs of some £300m during the past year. About £100m of that will be recouped by means of price rises—a major round of increases on flat products and heavy sections was announced early in June.

The remaining £200m must be saved by running the plants at maximum efficiency.

As each new works in the British steel hierarchy is brought on-stream, the corporation's productivity rate edges upwards. All the plants commissioned within the last two years have been able to boast—by the time

they have produced the first tonne of steel—of manning levels as good as, or better than, the best figures in the world, and extremely low consumption of energy for each tonne of steel made. At the same time, the oldest British Steel plants which are labour intensive and prodigal on their energy usage are being phased out as rapidly as agreements can be made with the work forces at local level.

### Savings

Thus, there is a double saving derived from the abandonment of expensive-to-run old plants and the introduction of efficient new plants.

Energy usage in the British Steel Corporation is split between nearly 70 per cent coal, more than 20 per cent oil, and small quantities (some 5 per

cent each) of natural gas and electricity.

In the private sectors the companies are much more dependent upon electricity as their prime energy force for steel-making.

When the steel industry of Britain is working at a smart pace—as it has been in recent weeks—it requires nearly 10 per cent of the total energy consumption of the nation.

British Steel still makes more than four-fifths of the bulk steel produced in Britain. Its heavy dependence upon coal for its blast furnaces is a dominant feature of the total energy consumption in British steelmaking.

The new capital investment programme now being finalised by the corporation has involved radical changes in the use of coking coal for iron-making—as

the pattern of blast furnace usage has been changed with the introduction of new equipment.

The 5,000-tonnes-a-day blast furnace built at the Llanwern strip mill, Somerset, sets a new standard for British iron-making. It is a more efficient unit than any of the smaller furnaces in use. Now the corporation is in the final stages of commissioning a furnace of twice that size—a 10,000-tonnes-a-day monster being built on Teesside to provide a ready source of cheap iron for the big oxygen steelmaking plant at Redcar.

The total investment in ore-handling facilities, ore preparation, and the furnace itself at Teesside is costing some £400m. If British Steel's plans hold good, the first cheap iron will be made in the autumn.

The effectiveness and cheapness of the new furnace will depend upon the freedom allowed to British Steel to use the coking coal of its choice to feed the furnace.

In the last days of the Labour Government in April, the Department of Industry imposed a system of licences upon imports of Australian coking coal. British Steel had decided that the Australian coal was both cheaper than British-mined coal for its needs on Teesside and of superior specifications for the task required.

Contracts were signed with the Australian producers in the spring by British Steel to supply some 700,000 tonnes of low volatile Australian coking coal annually at a price about £10 a tonne below the prices quoted by the National Coal Board for coking coal.

The Labour Government took the view that such imports should be discouraged until the National Coal Board had been given every opportunity to show that it could deliver coal to meet British Steel's specifications.

### 'Unwise'

The licensing system is expected to lapse under the new Conservative Government. Meanwhile, the European Commission has given its view that curbs upon Australian coking coal imports into Britain would be unwise.

The Australian coal—as well as being cheap—is claimed by British Steel to have the special physical and chemical qualities which are needed to produce suitable coke for the high pressures and temperatures of the giant Teesside blast furnace.

Assuming that the Australian contracts will be fulfilled the savings to the British Steel Corporation will be considerable—in terms of the prime cost of coking coal and in terms of the low cost and high quality of the iron produced with its aid in the new furnace.

The Teesside coke investment will be a once-and-for-all time saving for British Steel. Most other energy savings by the corporation are less dramatic but nevertheless effective.

British Steel has a coke bill in excess of £400m a year. In order to achieve savings three main courses of action are being adopted.

A crash programme to use less coke is being implemented. Clearly, the lead is being given by the economical new furnace at Llanwern and Teesside. But there are other methods available. Oil, for instance, can be injected into blast furnaces. It calls for a nice calculation between coke and oil usage to achieve the most economical blend of the two fuels for iron-making.

The corporation is also putting much work into

researching alternative blends of British coking coals in order to achieve the best mixes from NCB production for its various blast furnaces. Blast furnaces are temperamental animals. Every furnace requires individual study to achieve the optimum coke supply.

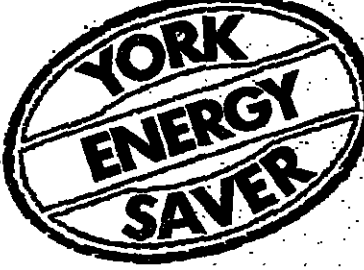
Finally, British Steel is installing preheating plants for making coke at some of its works. The principle is to pre-heat coal before it is processed in the coke ovens. Moisture is driven off and a more consistent quality of coke can be obtained to run the blast furnaces at maximum efficiency.

While iron-making is the obvious area for energy-saving in the iron and steel industry considerable savings can also be achieved in the steel-making process and in the rolling mills by planning and careful assessment of energy demands and correctable energy losses.

For instance, the new lines at Shotton, North Wales, for coating steel sheet with paint and plastics can recycle heat generated in the process to cut down the total energy costs of the plant.

Steelmaking is found most remain by virtue of its basic characteristics—a high energy using process. But the energy required to make a tonne of steel remains far less than the energy required to make a tonne of its close rival aluminium. Even if energy costs continue to soar steel must continue to be a highly competitive raw material for manufacturing industry.

Roy Hodson




## SAVE ENERGY!

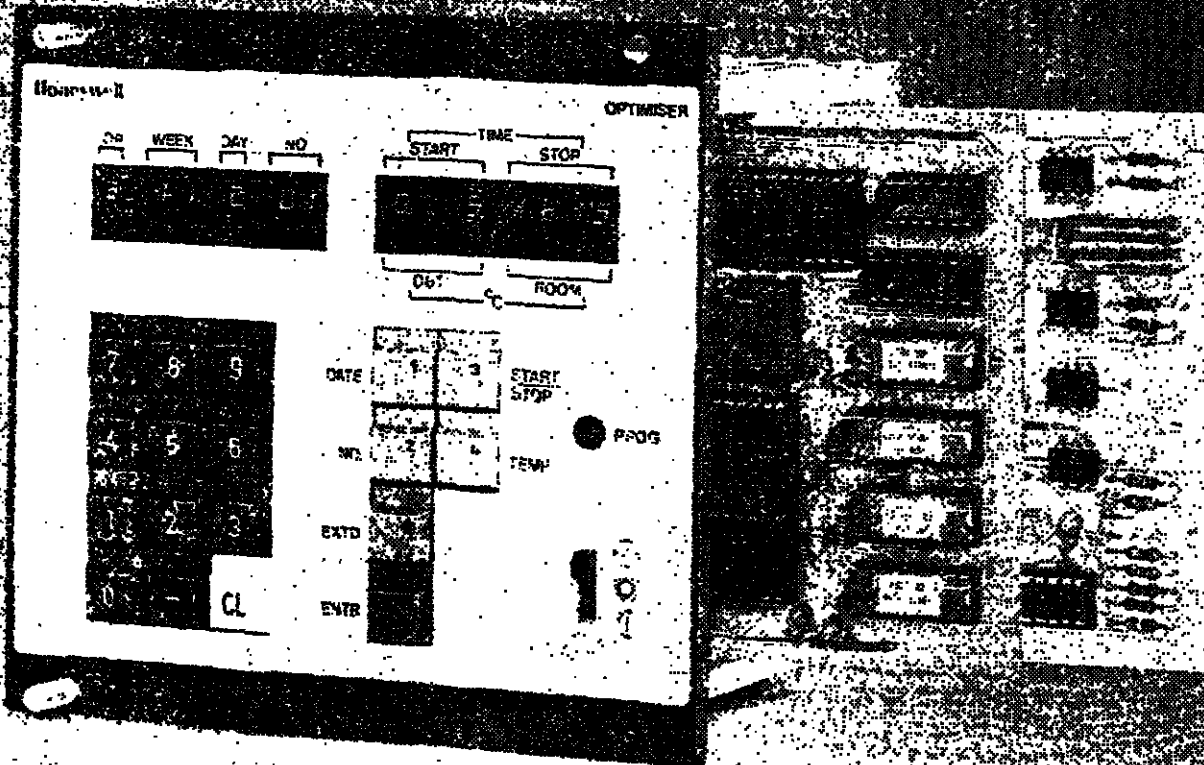
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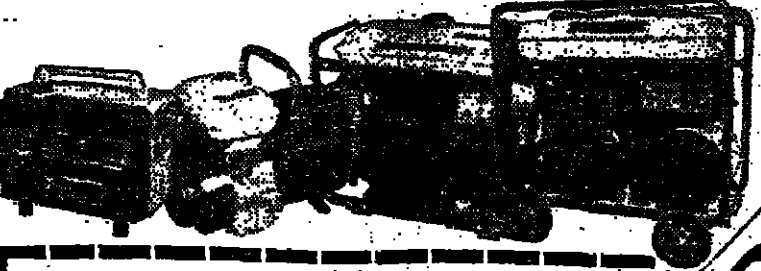
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ENERGY FOR INDUSTRY III

Gas tariffs set to rise rapidly

of its campaign to cut... The Government... The stricter cash... The gas industry... The gas industry... The gas industry...

from the major UK oil suppliers... The gas industry... The gas industry... The gas industry... The gas industry...

foundering for guidance on the... supply picture is of necessity... consumption in the first three... of hydrocarbon feedstocks...

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Savings in textile sector

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THE AUTOMOTIVE industry's pre-occupation is not so much with how it might save energy in its manufacturing and assembly processes as with how its products—cars, vans and trucks—can be made more fuel-efficient.

It is a pre-occupation which has united the automotive companies around the world in a plea to governments which can be summed up like this: "Transport needs oil because, for the foreseeable future, the vast majority of engines for road transport will be fuelled by oil in one of its variations."

Sir Barrie Heath, president of the UK Society of Motor Manufacturers and Traders (SMMT) recently put it this way: "Nationally, we must look to conservation of oil wherever possible. Essentially, this means using other fuels for heating, industry, power generation and so on."

Britain has coal reserves of immense quality and quantity and, in partnership with atomic energy, it can form the main energy source for power generation, leaving oil to be used only where no other fuel source is practicable. Transportation is our business and for the foreseeable future we know that transportation means consumption of oil.

"As manufacturers we must continue to strive to produce more fuel-efficient products. The market places of the world will insist on it. Improvements are unlikely to be breathtaking, but over the past five years fuel consumption of most new cars has been reduced by up to 10 per cent."

There has been a marked contrast in approach between the U.S. and European governments over this important issue. In the U.S., legislation is being used to force the car manufacturers to bring down the fuel consumption of the vehicles they produce—and there was

certainly much more scope for improvement on that side of the Atlantic.

The U.S. Government chose that particular route because until very recently there was little market-lead demand for small and less-thirsty cars. The average American motorist still believes he is better protected in case of an accident in a vehicle which offers him a big bonnet out front and "trunk" (or boot) behind.

It has not been necessary to implement the same kind of fierce legislation for trucks because commercial pressures have forced the manufacturers to offer their customers more miles to the gallon in any new model they produce.

Regulation

But cars are being regulated by CAFE—or Corporate Average Fuel Economy. This insists that a manufacturer's entire fleet must meet a fixed average fuel consumption figure. It started last year at 18 miles per U.S. gallon (there are 1.2 U.S. gallons to the Imperial gallon), moves to 19 mpg this year and 20 mpg in 1980. Then it goes up steeply in two miles-a-gallon jumps and by 1985 the law requires the American manufacturers to reach a fleet average of 27.5 mpg.

The penalty for missing the target is \$5 for each tenth of a mile or \$50 a mile. Any manufacturer with a large fleet which misses the CAFE figure by very much is instantly confronted with fines totalling millions of dollars.

And, just to make sure that the individual "gas guzzling" cars disappear for good, there is a separate regulation. This insists that if a manufacturer sells an automobile which achieves less than 13 mpg there will be a tax of \$550 for every one of those cars sold. This tax rises

steeply and by 1986 it reaches \$3,850 per car for a car getting less than 12½ mpg.

The problems of the American automotive industry have been compounded by other laws and regulations covering safety and emission controls which often involve them having to add heavy equipment to their new models.

In Europe, cars have evolved with fuel economy as one of the priorities. Petrol prices in Europe are more realistic than in the States and in most markets will push manufacturers even further down the road in search of the most fuel-efficient vehicles.

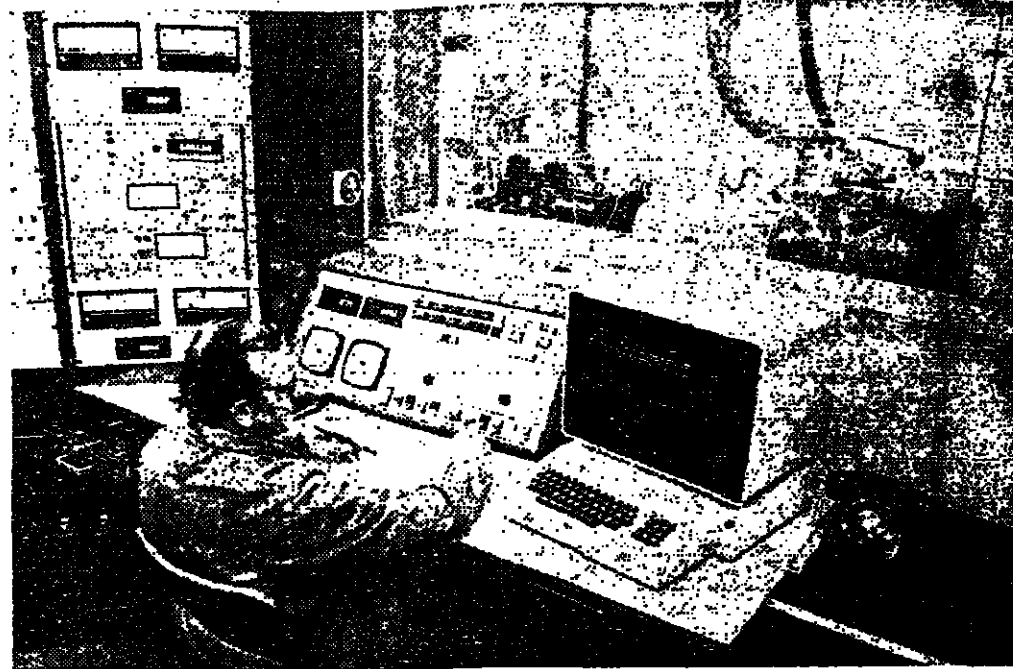
And what Government intervention there has been—and is likely to be—has involved voluntary agreements rather than legislation.

The West German industry, for example, has given an undertaking to the Government that it will aim to cut 10 to 12 per cent from the fuel consumption of the cars it produces and achieve 5 per cent for trucks by the mid-1980s.

A similar voluntary undertaking is about to be concluded between the UK Society of Motor Manufacturers and Traders and the Department of Energy. Members of the Society, including importers, will agree on a scheme to save around 10 per cent in fuel usage by the cars they sell in Britain by the mid-1980s. Trucks have not been included—once again the commercial pressures on manufacturers are greater because customers' list fuel economy as a top priority when considering a new vehicle.

There is still room for saving fuel with the cars and commercial vehicles already on the roads: in the way they are driven, tuned and serviced and the way journeys are planned.

The UK Government's Transport and Road Research Laboratory maintained recently that



Motor manufacturers are continually striving to produce more fuel-efficient products. Above: One of the 120 engine dynamometer test cells at Ford's Dagenham engine plant. More than a million Dorset diesels have been built—and each diesel undergoes tests lasting at least two hours before leaving the plant.

heavy lorries could save 25 per cent by better use of capacity (many vehicles travel half-empty) and improved loading; by a change from cross-ply to radial and other tyres and by better driving.

But the manufacturers will have to measure improvements to future cars and commercial vehicles against the best that can be achieved today.

There are several approaches open to them and most are using a combination of each.

To start with, four-stroke petrol or diesel engines are pretty inefficient and there is a long way to go to improve them without the need to change the general configuration of the engine.

At full load, an automotive of its potential energy, the remainder being lost in the cooling water, exhaust and internal friction. At part load, efficiency is far less still. For a spark ignition engine efficiency is about 8 per cent.

No single solution seems likely dramatically to decrease fuel consumption but manufacturers will combine a number of different improvements including such things as better

fuel injection processes; using microprocessors to work out the optimum spark ignition in advance and even dose the amount of fuel injected; supercharging and so on.

Controls

However, the engine-makers are not just working towards better fuel consumption. At the same time, they are having to make sure that their power units do not pollute the atmosphere and are able to meet the stringent emission controls being introduced in many countries.

Vehicle design will also play a part in reducing fuel consumption. Aerodynamic drag, for example, represents on a flat straight road about 65 per cent of the power absorbed at 55 miles an hour and 74 per cent at 70 mph for the average European vehicle and this undoubtedly can be improved.

The problem here, however, is a marketing one. As all cars move nearer the "perfect" aerodynamic shape and as designers choose the most obvious answer to the challenge of providing ample interior space in smaller cars—a transverse engine, driving the front wheels of a hatchback—the

tendency for cars to look much the same will become even more pronounced.

Reducing the weight vehicle components is another obvious method of saving energy. Weight reduction offers a double advantage: it reduces the power on put required to accelerate a vehicle to its normal cruising speed and it allows the use of an engine with a lower cut capacity (or the same engine with a longer drive-shaft) which in turn permits the engine to rotate at a lower speed (the same performance).

The weight of passenger cars has been growing steadily in the past 20 years or so but in the 'trend is definitely in the other direction. Materials such as aluminium lightweight steels and composites such as carbon fibre plastics will all play a part. A target weight reduction of 10 per cent, 20 per cent and 25 per cent respectively for the cars of the early, mid and 1980s are being aimed for by all European manufacturers who obviously believe these are reasonable and achievable.

Kenneth Goodin  
Motor Industry Correspondent

HOW TO REDUCE YOUR COMPANY'S FUEL BILL

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Department of Energy.

Notable successes in agriculture

BY ANY standard, British agriculture has scored many notable successes in its recent attempts to reduce energy consumption, and there is still ample scope for even further economies.

Until 1973, farming in the British Isles, in common with most other industries, was using steadily increasing quantities of fuel and electricity. But there was a sharp turnaround as the cost of oil, diesel and petrol escalated. Between 1973 and 1976 the amount of energy delivered to British farms fell by almost 22 per cent.

The bulk of the reduction was in oil and liquid fuels, although electricity consumption—never great—also dropped by around 10 per cent. In the same period, farm production rose in monetary terms by 113 per cent, suggesting farming efficiency was little damaged.

A recent report suggested that by relatively straightforward conservation techniques, overall energy savings could be raised a further 30 per cent with little or no impact on productivity.

The pressure caused by the oil crisis in 1973-74 produced particularly startling results in the horticultural industry. Before prices began their rapid climb, three-quarters of all the liquid fuels, used in crop drying and space heating on farms, were consumed in glasshouse heating furnaces and boilers.

Between 1973 and 1976, use of oil in these buildings was reduced by 32 per cent without any obvious impact on yields, productivity or basic production techniques. The reduction has also been encouraged by the removal of state subsidies on heating oil at the behest of the European Commission.

And there is still room for improvement, with industry experts suggesting that by reducing heat loss from glasshouses oil consumption could be further pared by as much as 20 per cent.

Work is now going on to perfect photo-sensitive blind mechanisms which close at night or in cold, dark daytime conditions and keep in the heat. Apart from insulation and the obvious advantages from improving boiler efficiency, simple devices like tree plantations can also offer substantial savings for horticulturists.

It has been suggested that a shelter belt of fast-growing trees alongside a glasshouse can reduce the speed of the wind

over the building and reduce heat loss by this avenue by up to 10 per cent.

Still, however efficient the growers become at saving energy, their industry remains at risk from the high cost of fuel. The loss of oil subsidies is serious enough, but now the impending enlargement of the EEC to include Greece, Portugal and Spain with their vast outdoor salad industries, is threatening to increase the squeeze on all but the most sophisticated producers in the north of the Community.

Tractors and self-propelled farm machinery like combine harvesters account for most of the balance of liquid fuels used on UK farms, and here again recent experience has proved that vast economies can be made with relative ease.

The days are passing quickly when tractors are used to pull first a plough, then discs, followed by a number of permutations of barrows, rakes, rollers, seed drills, sprayers and spreaders. Although the plough is far from redundant, "minimal cultivation" techniques are now in use in most regions.

Aim

The object is to complete as many operations as possible in one pass. In some parts of the country, ploughing is rarely undertaken now—although there have been some worrying signs of the effects on soil structure. The land is treated with herbicides and then cereal seed is drilled directly into the uncultivated but "clean" surface.

Crop treatments are also being concentrated into as few tractor rides as possible, and "cocktails" of chemicals are now the order of the day to deal with a wide range of diseases and pests in one trip.

Many of the new energy- and time-saving developments have sprung from the drawing boards of an active and fiercely competitive machinery industry.

One example of the ingenuity shown and which has been taken up by farmers on a grand scale is the development of the "big bale." Old style balers are being steadily replaced by these monster machines which bundle up huge quantities of hay in one "parcel." Handling equipment to match has also helped reduce the amount of tractor work involved in the hay and straw baling and stacking processes.

Another farm process which has been revolutionised since the war is the sugar beet

harvest. Widespread use is made of machines which combine the three main processes of topping, digging and lifting the roots.

However, the tractor towed implement of one sort or another remains the main way of harvesting sugar beet, and is likely to be replaced in the foreseeable future. Meanwhile many improvements are possible in its operation.

Apart from developments in the tractor factories, farmers themselves have considerable economies within their grasp. Experts suggest that more skilled ballasting on a tractor too often undertaken according to the rule of a farmer's thumb—can cut down wheel slip and thus reduce fuel consumption by 10 per cent. Annual replacement or overhaul of fuel injectors and air cleaners can save another 10 per cent, at careful maintenance of it tackle towed behind the tractor can also save fuel.

A study by the International Institute for the Environment and Development, taking a possibly over-optimistic view, claims that if such straightforward conservation methods were adopted, "probably 40 per cent of fuel consumption on tractors could be eliminated."

The potential of agriculture for becoming a primary energy source in its own right is largely overlooked, and while techniques are clumsy and true prospects clouded, extra research could produce fruitful results.

For instance, individual farmers are experimenting with methane production from the slurry stores, while others are using bales of straw in custom-made burners for providing steam and heated air for drying.

The sugar crop, as well as being treated by the Brazilians, could provide a useful source of economically-priced liquid fuel for internal combustion engines. Sugar based alcohol—"gasohol"—is already widely used in petrol blends in Brazil and the Government has ambitious plans to have some 20 per cent of all the cars in the nation running on neat gasohol within 20 years.

The European Community's costly surplus of sugar beet, which produces about 3m tonnes of unwanted sugar a year, might yet be converted into a valuable income earner for the bankrupt Common Agricultural Policy.

Christopher Parker

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ENERGY FOR INDUSTRY V

Improvements in coal's competitive position

LAST five years have a dramatic reversal in fortunes of the UK coal industry, turning it from a growth and ensuring...

cent rise in steam (power station) coal earlier this month, and warned that there might be a further rise before next March.

to concentrate, and which must be the subject of debate between the Government and the board.

Ambitious These are ambitious by any standards: it must continue to be the major supplier of fuel to the CEBG, to the steel industry and to still substantial (and, the NCB hopes, growing) industrial and domestic markets, while developing alternative uses for coal—most importantly, the production of both light and heavy oils—which will increasingly become its major customer by the end of the century.

With these, and with other future projects, the Government may be expected to be in broad agreement, and will sanction the investment required.

However, opening new capacity is only one side of the exercise: the other is shutting down capacity considered to be exhausted. Here, the NCB has had major problems and it is likely that the new Government will be keen to spur them on—or to assist them—in overcoming them.

Mr. Joe Gormley, the NUM's president, has added his weight to that of the South Wales miners to attempt to reverse the board's decision on the closure of Deep Duffryn colliery.

A Conservative Government, with memories of the miners' strikes of 1972 and 1974, will not wish to court active resistance: however, it is being tempted to try the route of buying-out potential trouble by offering redundancy payments at the kind of levels set by the British Steel Corporation—that is, up to £15,000 for workers with long service.

may find that such—or even larger—payments would work out cheaper than keeping unprofitable mines open.

In this case, the Government would not be taking issue with the level of investment, but with the direction. Nearly half of the annual £500m is spent on old capacity, much of it loss making. It may be that the new occupants of the department will want to switch resources within the overall budget, greatly raising the proportion of expenditure on new capacity.

Difficulty This will be a difficult task, if attempted: equally difficult for Government and board will be the matter of productivity. While the bonus incentive scheme has been in force for over 18 months, it now appears that productivity has once more started to decline, after modest increases last year. If these trends are confirmed, it will be clear that the payments made by the coal board have not done the trick, and that productivity increases will have to wait for advances in mechanisation, which in turn will depend on extra investment.

For the time being, however, the question of whether the bonus scheme should be scrapped will have to be raised. While it is clear that money is now being paid out for no increases in productivity, it may be felt, both by board and Government, that it should be retained in the interests of good industrial relations.

John Lloyd

rest singly, vocal criticism of the Board's £550m investment programme. Treasury began to take more obvious interest in its coal than it had

ence, in the shape of stallah. Khomeini, has the aid of the NCB. The ses in the oil price coupon the crisis in Iran improved its composition: though it is at is taking advantage of price rise by pushing coal price rises on their After a nine per cent in March, the Board ed a further 12.5 per

ELECTRICAL supply — the largest inter- d system in the West an efficient and system, which suffers comparison with gas on side. It does, however, number of major, long- problems with which it e to continue to deal, it is unlikely ever to olve.

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For the moment, then, the NCB has survived a testing time and now can concentrate its energies on convincing the new Government of its central importance to the country's economy. Its forward plan—which goes up to the year 2,000—has still to be approved by Mr. David Howell, the new Energy Minister, and by Mr. John Moore, the junior energy minister in charge of coal.

Already, the Government has made it clear that it will sustain the general momentum of the industry: the interesting fea- tures will be how precisely they intend to guide it.

Here, there are few clues. But it is clear that there are a number of key areas on which any new Government would wish

about to go to tender: the CEBG's project at Heysham, and the South of Scotland Electricity Board's station at Torness. Already, the Torness site, south of Edinburgh, where work has just started, has been the object of mass picketing, and an apparently widely-based campaign has been mobilised against it.

While Heysham has yet to test the waters, there is little doubt that it will attract the same reaction. Nuclear power, especially after the accident at the Three Mile Island plant in the U.S., is highly unpopular with a number of environmental groups, and probably held in some distrust by a large section of the public, which may know little of the technicalities of nuclear power, but knows enough—or has heard enough—to distrust and fear it.

In this atmosphere, both the Government—which has yet to make its views about nuclear generation known—and the CEBG know they must proceed cautiously, giving the public the maximum reassurance possible. However, as well as the environmental lobby, the supporters of nuclear power must face a very powerful industrial lobby, the National Coal Board and the National Union of Mineworkers.

Substitute Neither the NCB nor the NUM are wholly against nuclear power. Indeed, in the NCB's view, it should be increased, but much more gradually than the CEBG thinks. The coal board sees oil supplies declining sharply by the end of the century, and believes that coal should take the place of the lost oil.

Nuclear power, it thinks, should be increased to take up the growth in demand—estimated to be between 1.5 and 2 per cent a year in the immediate future—but no more. The coal industry is in a powerful position vis-à-vis the CEBG, for it is its major fuel supplier, and has recently increased the level of sales it will make to around 75m tonnes a year—a situation which the CEBG does not like and has tried hard to avoid. Coal-fired power accounts for 70 per cent of our electricity and is far and away the largest market for the NCB. The two alternative "energy strategies" espoused by the two great corporations are thus of more than academic interest.

The NCB's case is that coal is indispensible, secure and plentiful: the CEBG's case is that it is expensive (compared with

Already, it is pressing ahead, largely on schedule, with the development of the 10m tonne a year Selby mining complex, east of Leeds, currently Western Europe's largest coal mining project, at an estimated final cost of more than £800m. It has plans to develop a 7m tonne a year "superpit" in the Vale of Belvoir, in north-east Leicestershire, though there it will have a fight on its hands. Leicestershire and Nottinghamshire County Councils, together with various environmental and local pressure groups, have mounted a forthright attack on the project, and what promises to be a lengthy hearing on the NCB's application for the site will begin in October.

Tension While both industries have a large interest in agreeing, and indeed do for much of the time, the tension between them is real because of the clash in their roles. The CEBG wants to provide cheap electricity: the NCB to secure a future for an expanding coal industry.

Where the one wishes to shop around the international energy marketplace, the other wants to tie its major customer down far into the future so that it can plan sensibly. It is here where resolution must be effected, though it is difficult to see how.

The second major difficulty facing the electricity industry is the provision of power stations. Besides the problems associated with building nuclear stations, it is faced with low productivity on building sites, lengthening lead times for stations and a nuclear station type—the advanced gas-cooled reactor—which so far has not developed a "standard" product and which costs it dear.

Added to this is continuing uncertainty over a British pressurised water reactor, and on whether or not to build a fast breeder: the implications for the under-worked UK power plant industry of a continuing trough in the CEBG ordering programme; and a Government keen to find relatively painless cuts in public expenditure, and it can be seen that future building causes heartaches in the Board's City headquarters.

However, large and complex as they are, neither are likely to be deeply wounding. While the Board probably will pay more for its fuel than it would like, it will receive it: and it is inconceivable that it would be starved of investment capital to the point where supply was in jeopardy.

Last winter, the coldest for many years, it was running far out (and received a little help from the SSEB). But there were no breakdowns or blackouts: it passed a severe test.

John Lloyd

Key question on electrical supply

ELECTRICAL supply — the largest inter- d system in the West an efficient and system, which suffers comparison with gas on side. It does, however, number of major, long- problems with which it e to continue to deal, it is unlikely ever to olve.

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There's a lot of talk about energy conservation. Gas gets on with it! British Gas leads the world in energy conservation... conservation is its School of Fuel Management which provides training courses to help industry, commerce and local authorities to use fuel—and particularly gas—more efficiently and economically.

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ENERGY FOR INDUSTRY VI

Oil markets again in turmoil

STEADILY RISING crude oil production from the North Sea has failed to insulate the UK from the turmoil that has overtaken world oil markets in the last six months.

Until the beginning of the year the prices of most oil products had remained unchanged for about 20 months and, in real terms, oil prices had been falling for more than four years.

The dramatic surge in prices developed in the wake of the halting of all oil exports from Iran for ten weeks from the end of December.

The next round of increases in crude oil prices is expected at the beginning of July, following next week's meeting of the Organisation of Petroleum Exporting Countries (OPEC).

Individual producers have been adding extra surcharges to their prices with little regard to the quality of their crudes.

With available supply unable to meet demand, largely because of the much lower level of oil production in Iran, individual members of OPEC have been able to take advantage of the tight market and set higher prices with little regard to the price of the market crude.

Iran

Iran itself has made much of the running in imposing a rapid series of price increases, following the resumption of exports in late March.

Even an increase of that size was sufficient to draw dismayed reactions from the U.S. and other oil-consuming nations about the depressive effect it could have on the world economy.

The largest individual price increases have been imposed by the three major African oil producers. Algeria, Libya and Nigeria.

Together, the three African producers represent an important part of OPEC production and account for a major portion of the world's output of high quality, light low sulphur crudes.

Led by Algeria, the Africans decided unilaterally that the "realistic" price of the market crude had risen to \$17.00 a barrel in the Gulf. They recog-

nised that Saudi Arabia no longer controlled the market and decided unilaterally to use the figure of \$17.00 as the basis for their pricing rather than the Saudis' price of \$14.55.

Saudi Arabia has indicated that it will try to restore some order to the oil market by trying to re-unify the price structure, but its room for manoeuvre appears strictly limited.

Iran is already charging \$18.47 a barrel for its light crude, which is directly comparable to Saudi Arabia's Arabian Light, priced at \$14.55.

In recent years, Saudi Arabia has possessed sufficient reserve production capacity to be able to control prices by the amount of output it chose to release on to the market.

At the same time, the political constraints on the Saudis' freedom of action have been tightened by its entry into the ranks of the militant Arab countries that have rejected the Egyptian-Israeli peace treaty engineered by the U.S.

With the recent events in Iran to add to its discomfort, Saudi Arabia appears singularly ill-equipped to prolong its traditional role as the leader of the moderates in the OPEC camp.

At current OPEC production levels there is still a shortfall between crude oil supply and demand of 1.5-2m barrels a day, or about 4 per cent. It is this imbalance which is allowing prices to rise virtually unchecked and has seen prices charged on the spot market increase to \$36 to \$40 a barrel.

The spot market accounts for only a very small percentage of the crude oil moving on the

world market, but it is indicative of the continuing scramble for all available crude.

The shortfall in crude supplies took several weeks to work its way through the supply system, but, by February, some of the smaller oil companies in the UK were forced to begin rationing deliveries to all their customers.

By the beginning of June, all UK oil suppliers had implemented rationing schemes of varying severity. Shell, the joint market leader, has cut deliveries to 95 per cent of last year.

All oil users in the UK have been hit by the cuts in supplies, particularly the transport sector, where airlines and the railways have had to cut some services and road hauliers have had to restrict some of their operations.

The UK Government is seeking a cut in oil consumption of 5 per cent below forecast levels of demand over the year to try to bring supply and demand back into balance and the need to encourage greater energy conservation has been recognised as a major policy priority.

Oil stocks were badly depleted during the long, cold winter and one of the reasons for the present severity of the cuts in oil product deliveries is the over-riding need to re-build stocks in preparation for next winter.

The UK's domestic crude oil production is increasing steadily. At the present level of about 1.5m b/d, it is equal to about three-quarters of consumption, but it does not provide an escape route from the shortages facing all oil-consuming countries.

North Sea crude oil prices have risen along with the similar African crudes by nearly 50 per cent this year. And about 45 per cent of production is still

being exported in exchange for some of the heavier crudes needed by UK refineries.

Crude oil shortages and higher crude prices have been reflected in product prices in the UK in the form of five price increases since the beginning of the year. Taking into account tax and duty increases imposed by the Government, petrol prices have risen by about 41 per cent since the beginning of the year to an average of around £1.10 for a gallon of four-star.

Prices for other products, such as gas oil and fuel oil, have gone up by 20-25 per cent. With average crude oil prices set to rise by about 50 per cent by October, oil users will face continuing price rises for the rest of the year and unless Saudi Arabia can sustain far higher production levels the shortages in the crude oil supply system are unlikely to be alleviated before the winter.

K.D.

Problems for the chemical industry

THE CHEMICAL industry accounts for 12.5 per cent of Western Europe's annual oil and gas consumption—a modest figure compared to the 20 per cent taken by private and public transport and the 26 per cent used for home heating.

Yet chemical companies are still among the biggest industrial consumers of energy. One reason for this is that many of them rely on oil and gas to provide their raw materials, as well as to power their plants.

This two-fold need for oil and gas has meant that the chemical industry as a whole has been particularly hard hit by the current energy crisis. Iran's revolution and the subsequent cutback in her oil exports has brought dramatic increases in the price

of naphtha—a vital feedstock for petrochemical production, although it is also used to make petrol.

At the same time as petrochemical manufacturers have been trying to cope with the problems of increased costs, many companies in the UK have had difficulties in obtaining enough fuel to power their plants.

The one compensating factor in this otherwise bleak picture is that chemical companies have shown themselves to be more aware of the need to save energy than some other manufacturers. This is partly because of their greater need for oil products and partly because many of them experienced a similarly tough time during the last world

oil crisis in 1973 to 74. In the ten years between 1967 and 1977 the UK chemical industry cut the amount of energy it used to manufacture one tonne of product by 27 per cent.

It is aiming to reduce its consumption of energy per manufactured tonne by a further 10 per cent during the ten years to 1987 although it is not confident that it will achieve this target.

All the major UK chemical producers are running energy saving programmes. But as all energy-users find, it is the initial cuts in consumption that are the easiest to make.

The first step in reducing consumption is to improve basic housekeeping and chemical companies have benefited as much as other manufacturers from

persuading employees to switch off unnecessary lighting and heating. Imperial Chemical Industries says a more efficient use of heat and light at its Mond division in Runcorn, Cheshire, saved it £60,000 in a single year; it adds that greater vigilance and better energy monitoring at its nylon plant in Wilton-on-Teesside brought savings of £150,000 a year for three years on a total service budget of £20m.

For chemical companies, the second stage in any programme to cut energy consumption is often the installation of equipment to recycle the heat given out by plant processes themselves.

Substantial energy savings have been made in this area but the biggest savings of all usually result from new, more efficient chemical processes. Inevitably, these are the hardest to make. New processes require lengthy research and engineering development—all of which is extremely costly without the expenditure needed to put up a new plant.

This is why the chemical industry's progress in reducing its energy consumption has slowed down slightly in the last two or three years. It also hesitates over its ability to cut energy use by a further ten per cent during the next ten years.

Yet the shortfall in oil supplies has led the industry to redouble its efforts to conserve energy. As Maurice Hodgson, chairman of ICI, pointed out last month, the financial savings can be considerable.

He said that ICI had cut its energy consumption per tonne of production by 18 per cent between 1971 and 1977—an average reduction of 3.2 per cent per annum. But if the group had managed to cutback its energy use by five per cent a year instead of 3.2 per cent, it would have saved an extra £80m in 1978. This would have been enough to pay for the chloromethanes and polypropylene plants it had decided to build last year.

Mr. Hodgson added that the ICI group now consumed a total of 15m tons of crude oil and crude oil fractions each year. The total cost to the company was £750m.

The Government is urging a 5 per cent cut in the UK's overall energy use, but the Chemical Industries Association fears that this could rebound on industry. It says that if the cutback is achieved by using more coal in power stations and by reducing the amount of petrol produced at oil refineries, the result could be a further

limiting of fuel oil supplies. It claims this could hit the chemical industry particularly hard, especially as some UK companies have already had to cut their production because of the difficulties of obtaining fuel oil.

It is equally concerned about the ability of petrochemical companies to pass on their own increased raw material costs to their customers. So far, many of the major producers have had considerable success in passing on their higher costs, some notably plastics manufacturers, who have seen the upward spiral of oil prices as a God-given opportunity to raise their depressed profit margins.

But the CIA believes that a further increase in Organisation of Petroleum Exporting Countries oil prices could push up petrochemical prices to the point where demand starts dropping.

Plastics

A drop in demand for plastic goods would not be in the interests of energy conservation. The British Plastics Federation says it takes five times as much energy to produce a cast iron pipe as it does to make one from polyvinyl chloride; it adds that it takes twice as much energy to make a glass bottle as a PVC one and one and a half times as much energy to manufacture a paper bag as to make one from polyethylene.

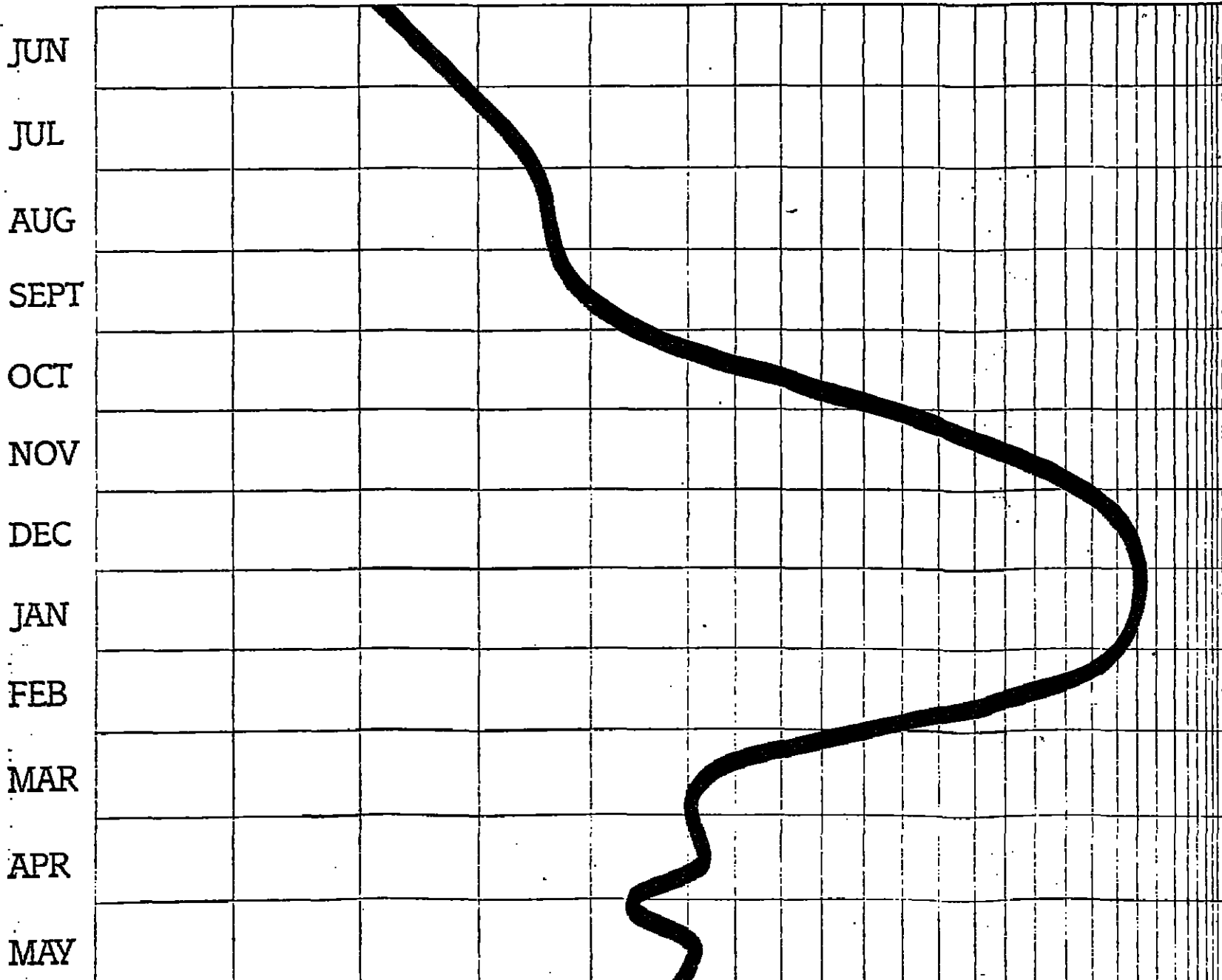
The federation also says that while one barrel of crude oil can be used to make enough petrol to drive for 1,000 kilometres, the same barrel can be used to 160 metres of PVC water hose, four polypropylene bottle crates, one synthetic rubber car tyre, three inner tubes and 500 pairs of tights.

The success of the UK chemical industry in reducing its energy use is on a par with that of France and Germany. But it is clear that chemical companies in all three countries are going to find it much harder to make further cuts in their use of oil, gas and electricity.

It is perhaps understandable that some chemical industry leaders in Europe are beginning to demand greater savings in the amount of energy consumed by U.S. chemical companies per tonne of production. Just as American motorists are more profligate in their consumption of petrol than their European counterparts, so U.S. Chemical groups use 40 per cent more energy than UK, French or German groups to produce a tonne of chemicals.

Sue Cameron  
Chemicals Correspondent

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COMMODITIES AND AGRICULTURE

Oil cuts ar crop get

JANEIRO — Brazil's alcohol Institute yesterday it had 1979-80 sugar production...

Tin price soars to record level

THE LONDON Metal Exchange is to hold an emergency meeting today following a spectacular rise yesterday in the cash tin price of \$475 to a record \$8,150 a tonne.

Increased grain stock urged

MANILA — Bleak forecasts of food shortages in developing countries during the 1980s showed the need for a 30m tonne food grain reserve...

EEC price package will hit livestock producers

BY JOHN HERRINGTON, AGRICULTURE CORRESPONDENT The Milk Marketing Board has refused to commit itself as to the degree of price rise that even the supplementary 5 per cent will bring in addition to that awarded last April...

UK wheat imports up

UK IMPORTS of wheat, including durum, totalled 217,000 tonnes in March compared with 141,000 tonnes in February and 245,000 tonnes in March 1978...

er Thai oca forecast

NGTON — Thailand's prices of tapioca products is forecast at 5m pvn from 5.5m est-1978, while exports are to decline to 4.5m...

New frost fear boosts coffee

LONDON COFFEE futures prices rose sharply yesterday in response to reports that a new cold wave was threatening Brazil's coffee area.

French maize crop estimate

By Our Commodities Staff THIS YEAR'S French maize crop is expected to rise about 1.5m tonnes from last year's 7.6m...

MARKETING Control the only answer

PETER WALKER, the Minister of Agriculture, has let it be known that he is not in favour of full scale inquiry into agricultural marketing as proposed by his predecessor, John Silkin.

AMERICAN MARKETS

After early strength following a weaker U.S. dollar, precious metals sold off, barely steady in heavy Commission House...

ISH COMMODITY MARKETS

Table with columns for Metals, Tin, Lead, Zinc, Silver, and Wheat. Includes prices and changes for various commodities.

GRAINS

Table with columns for Wheat, Corn, Soybean Meal, and other grains. Includes prices and changes.

PRICE CHANGES

Table with columns for Metals, Grains, and other commodities. Lists price changes for various items.

EUROPEAN MARKETS

Table with columns for Wheat, Corn, and other European commodities. Includes prices and changes.

INSURANCE BASE RATES

Property Growth... Annual Growth... Various insurance-related text and rates.

WHEAT

Table with columns for Wheat, Barley, and other grains. Includes prices and changes.

WOOL FUTURES

Table with columns for Wool futures. Includes prices and changes.

INDICES

Table with columns for Financial Times, Dow Jones, and other indices. Includes prices and changes.

WANTED: Art Galleries, Property Growth, etc.

COFFEE: Although expected only slightly higher, Robusta advanced...

MEAT/VEGETABLES: MEAT COMMISSION—Average fatness...

REUTERS: Apples—Per pound Bramley 0.04-0.09...







AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as 'Murray Johnson U.T. Mgmt. Ltd.', 'Mutual Unit Trust Mgmt. Ltd.', and 'National Westminster U.T. Mgmt. Ltd.' with columns for fund names and dates.

Table listing unit trusts including 'Prudential Portfolio Mgmt. Ltd.', 'Quilter Management Co. Ltd.', and 'Schlesinger Trust Mgmt. Ltd.' with columns for fund names and dates.

Table listing unit trusts including 'Tower Unit Trust Mgmt. Ltd.', 'Trades Union Unit Trust Mgmt. Ltd.', and 'Transatlantic and Gen. Sec. Inv. Co. Ltd.' with columns for fund names and dates.

Table listing unit trusts including 'Allen Harvey & Ross Inv. Mgt. (C.I.) Ltd.', 'Arbuthnot Securities (C.I.) Limited', and 'Australian Selection Fund NV' with columns for fund names and dates.

OFFSHORE AND OVERSEAS FUNDS

Table listing offshore and overseas funds such as 'Bank of America International S.A.', 'Barclays Bank International', and 'Banco de Portugal' with columns for fund names and dates.

INSURANCE AND PROPERTY BONDS

Table listing insurance and property bonds including 'Abbey Life Assurance Co. Ltd.', 'Aberdeen Life Assurance Co. Ltd.', and 'Aetna Life Insurance Co. Ltd.' with columns for company names and dates.

Table listing insurance and property bonds including 'Crown Life Assurance Co. Ltd.', 'Lloyds Life Assurance Co. Ltd.', and 'Prudential Assurance Co. Ltd.' with columns for company names and dates.

Table listing insurance and property bonds including 'Schroeder Life Assurance Co. Ltd.', 'Sun Alliance Life Assurance Co. Ltd.', and 'The Prudential Assurance Co. Ltd.' with columns for company names and dates.

Table listing insurance and property bonds including 'The Prudential Assurance Co. Ltd.', 'The Prudential Assurance Co. Ltd.', and 'The Prudential Assurance Co. Ltd.' with columns for company names and dates.

Table listing insurance and property bonds including 'The Prudential Assurance Co. Ltd.', 'The Prudential Assurance Co. Ltd.', and 'The Prudential Assurance Co. Ltd.' with columns for company names and dates.

Notes and disclaimers at the bottom of the page regarding the accuracy and liability of the information provided.



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FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Anglo-Siam Ry., Chilean Mined, etc.

BANKS & HP—Continued

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Hill Starck, Anglo-Siam Ry., etc.

CHEMICALS, PLASTICS—Cont.

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Crystalline, Elco & Everard, etc.

ENGINEERING—Continued

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Allen W.G., Amal Power, etc.

BRITISH FUNDS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like "Shorts" (Lives up to Five Years), Treasury 3 1/2%, etc.

AMERICANS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like ASA, AMF 5% Conv. 87, etc.

HIRE PURCHASE, etc.

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Hill Starck, Anglo-Siam Ry., etc.

DRAPERY AND STORES

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Andros Day, Accoutrement, etc.

BEERS, WINES AND SPIRITS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Allied Brews, Beal, etc.

Five to Fifteen Years

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Treasury 3 1/2%, Treasury 4%, etc.

Over Fifteen Years

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Treasury 3 1/2%, Treasury 4%, etc.

BUILDING INDUSTRY, TIMBER AND ROADS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Albion, Albion Plant, etc.

ELECTRICAL AND RADIO

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like A.R. Electronic, A.R. Electronic, etc.

INDUSTRIALS (Misc.)

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like A.A. Industrial, A.A. Industrial, etc.

Undated

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Treasury 3 1/2%, Treasury 4%, etc.

CANADIANS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Bk. Montreal, Bk. Nova Scotia, etc.

BANKS AND HIRE PURCHASE

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Bk. Montreal, Bk. Nova Scotia, etc.

COMMONWEALTH & AFRICAN LOANS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Amal Power, Amal Power, etc.

LOANS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Amal Power, Amal Power, etc.

INTERNATIONAL BANK

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Amal Power, Amal Power, etc.

CORPORATION LOANS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Amal Power, Amal Power, etc.

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FOOD, GROCERIES—Cont.

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Cliford Davies, Cliford Davies, etc.

HOTELS AND CATERERS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Brent (J.F.), Brent (J.F.), etc.

INDUSTRIALS (Misc.)

Large table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like A.A. Industrial, A.A. Industrial, etc.

FOOD, GROCERIES, ETC.

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Alport Soft, Alport Soft, etc.

ENGINEERING MACHINE TOOLS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like A.C.E. Machinery, A.C.E. Machinery, etc.

CHEMICALS, PLASTICS

Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like Alco, Alco, etc.

ENGINEERING MACHINE TOOLS

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Table with columns: 1979 High, 1979 Low, Stock, Price, Div. Yr, Div. Pct, Yld. Includes entries like A.C.E. Machinery, A.C.E. Machinery, etc.



INDUSTRIALS—Continued

Table of industrial stocks including companies like Shell, BP, and various manufacturing firms with columns for stock price, dividends, and other financial metrics.

INSURANCE—Continued

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and others.

PROPERTY—Continued

Table of property-related stocks including companies like British Land, National Westminster, and others.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British American, British Overseas, and others.

FINANCE, LAND—Continued

Table of finance and land-related stocks including companies like City of London, City of London Finance, and others.

DAIWA BANK logo and text: 'a fully integrated banking service. Head Office: Osaka, Japan.'

MINES—Continued

Table of mining stocks including sections for AUSTRALIAN, TINS, COPPER, MISCELLANEOUS, and GOLD EX-PREMIUM.

LEISURE

Table of leisure-related stocks including companies like British Leisure, Leisure World, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Aerospace, Rolls Royce, and others.

Commercial Vehicles

Table of commercial vehicle stocks including companies like Leyland, Daimler, and others.

Components

Table of component stocks including companies like Lucas, Lucas Industries, and others.

Garages and Distributors

Table of garage and distributor stocks including companies like British Motor, British Leyland, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like News International, Newsprint, and others.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like Newsprint, Newsprint, and others.

SHIPPING

Table of shipping stocks including companies like British Shipbuilders, British Shipbuilders, and others.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like British Leather, British Leather, and others.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, Anglo American, and others.

TEXTILES

Table of textile stocks including companies like British Textiles, British Textiles, and others.

TOBACCO

Table of tobacco stocks including companies like British American Tobacco, British American Tobacco, and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land-related stocks including companies like British American, British American, and others.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Overseas, British Overseas, and others.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like British Rubber, British Rubber, and others.

TEAS

Table of tea stocks including companies like British Tea, British Tea, and others.

India and Bangladesh

Table of Indian and Bangladeshi stocks including companies like British India, British India, and others.

Sri Lanka

Table of Sri Lankan stocks including companies like British Sri Lanka, British Sri Lanka, and others.

Africa

Table of African stocks including companies like British Africa, British Africa, and others.

OILS

Table of oil stocks including companies like British Petroleum, British Petroleum, and others.

WEST RAND

Table of West Rand stocks including companies like Anglo American, Anglo American, and others.

EASTERN RAND

Table of Eastern Rand stocks including companies like Anglo American, Anglo American, and others.

FINANCE

Table of finance stocks including companies like British American, British American, and others.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including companies like Anglo American, Anglo American, and others.

CENTRAL AFRICAN

Table of Central African stocks including companies like Anglo American, Anglo American, and others.

AUSTRALIAN

Table of Australian stocks including companies like Anglo American, Anglo American, and others.

TINS

Table of tin stocks including companies like Anglo American, Anglo American, and others.

COPPER

Table of copper stocks including companies like Anglo American, Anglo American, and others.

MISCELLANEOUS

Table of miscellaneous stocks including companies like Anglo American, Anglo American, and others.

GOLDS EX-PREMIUM

Table of gold ex-premium stocks including companies like Anglo American, Anglo American, and others.

NOTES

Notes section containing various financial notices, company announcements, and market information.

REGIONAL MARKETS

Table of regional market data including stock prices and market indices for various regions.

OPTIONS

Table of options data including call and put option prices for various stocks.

INSURANCE

Table of insurance-related financial data and metrics.





FAG keep things rolling FAG Bearing Co. Ltd. Wolverhampton. Tel. 0902 894194

Confusion grows over Saudi Arabia's plans

BY RICHARD JOHNS, MIDDLE EAST EDITOR
CONFUSION ABOUT Saudi Arabia's strategy at next week's conference of the Organisation of Petroleum Exporting Countries was increased yesterday when Crown Prince Fahd was quoted as saying that Saudi Arabia has no plans "now or at any time soon" of raising its production.

Pakistan's nuclear move angers the West

BY SIMON HENDERSON AND DAVID FISHLOCK
PAKISTAN'S efforts to build a nuclear bomb have led to the effective suspension of an offer by the United States to sell it 50 F-5E fighter-bombers.

Strike will hit UK air services

BY PHILIP BASSETT, LABOUR STAFF
AIR SERVICES throughout Britain are likely to be severely disrupted by a strike by Civil Service air traffic control and meteorological officers.

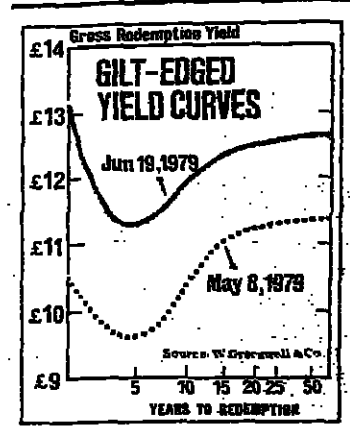
More Sterling gains against weak dollar

BY PETER RIDDELL, ECONOMICS CORRESPONDENT
STERLING made further sharp gains yesterday against both a weak dollar and other leading currencies.

Racial begins to lift the veils

Although Racial had said at the interim stage that it would make in excess of £37m in 1978, its performance nonetheless never ceases to amaze. In a year when the important Iranian military market disappeared and most big UK exporters were bitterly complaining about the sharp rise in sterling, Racial pushed its pre-tax profits up from £19.8m to £61.6m on a turnover of just £227m.

Index fell 10.2 to 474.9



edged market will have to nerve to look beyond the coming credit crunch. But yesterday the market decided that a wage at £15 down on the job tap meant taking too much of risk.

Wilkinson Match
Annual profits from Wilkinson Match are a third higher at £19m pre-tax, but the year-on-year breakdown shows that parts of the business are in some difficulty. Eye-interest profits are up from £17.5m to £24.5m, which perhaps £6m came from the acquisition of the Temper hand-tool business. Despite a seasonal bias, Wilkinson only made a fraction more profits in the second half last year than in the first, the first six months of this year could be quite tough.

two new Government stock issues. The bulk of both of these issues will now be available to be operated as normal taps, and this could mean a quiet period immediately ahead, yesterday the FT Government Securities Index eased 0.12 points to 70.78. The yield curve now presents a curious, wavering and indecisive pattern. Money market rates slope downwards from 12.5 per cent at three months to 12.1 per cent at one year, and yields rise only to 13 per cent on the longest dated high coupon gilts.

Money rates
It looks as though the money put up for the STC offer for sale yesterday, at probably rather more than £200m, rivalled the size of the subscriptions to the

Steel break-even target stands

BY CHRISTIAN TYLER, LABOUR EDITOR
THE British Steel Corporation could be breaking even by its target date of March 1980 when Government subsidies cease, Sir Charles Villiers, chairman of BSC, said yesterday.

Tax cuts will shed 1,000 Revenue jobs

BY MICHAEL LAFFERTY
THE TAX CUTS announced in the Budget will result in the loss of more than 1,000 Revenue jobs in a full year, according to the Finance Bill which was published yesterday.

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Weather

Table with weather forecasts for various regions including London, Scotland, and Wales. Columns include 'Y day', 'Y day midday', and 'Y day evening' with corresponding weather conditions and temperatures.

Cloudy with rain spreading to most parts by the end of the day. London, S. England, E. Anglia, E. Midlands. Mostly dry with bright periods, becoming cloudy. Wind W, moderate. Max. 20c, 168F.

EEC leaders

The Government has promised a decision on UK involvement in the exchange rate mechanism by September. The swap on the central bank swap facilities means that the UK will deposit a fifth of the gold and dollar content of its official reserves—between \$5bn and \$4bn—with the European Monetary Co-operation Fund in return for the issue of European Currency Units.

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